CITY OF WHITEHORSE

PROPOSED BUDGET

Whitehorse City Council

2015
/16

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Mayor's Introduction

Council has prepared a $173 million Proposed Budget for the 2015/16 financial year which will ensure that Council continues to meet the community's demand for high quality services and to renew and upgrade community infrastructure and facilities.

RATES

Future year rate increases will be impacted by the state government confirmed policy of capping rate increases. The government has appointed the Essential Services Commission to develop a framework by 31 October 2015 and enable legislation to be enacted for the 2016/17 year and beyond. So while the form and method are not known at this time, future rate increases of 4.0% per annum are shown to reflect a stable forward planning form based on local government cost rather than reference to the domestic Consumer Price Index (CPI).

Council's Long Term Financial Plan (LTFP) rate increase is proposed to further reduce from 5.8% to 5.6% for 2015/16, having previously reduced from 6.0% to 5.8% in 2012/13.

Two major and much utilised community facilities – Nunawading Community Hub and the Whitehorse Centre - have been under feasibility review for several years and are now ready for funds to be committed and project commencement. This requires careful planning and significant investment over the next five to six years.

While long-term loans and drawing on Council reserves and assets form approximately 77.0% of the proposed funding of these projects, rates income is an important contributor to ensuring renewal of these much used community facilities can proceed. Therefore, a one-off Whitehorse City reNEWal fund of 2.0% is proposed for 2015/16 in addition to the general rates increase of 5.6%.

FINANCIAL SUSTAINABILITY

Council's *Draft Strategic Resource Plan* ensures consolidation of Council's steady progress towards achieving all sustainability measures set by the Victorian Auditor-General. Council will achieve a surplus before capital items in the 2015/16 financial year while continuing to place higher priority on the renewal of capital works by increasing the maintenance on existing infrastructure assets. Planning for a surplus before capital items is fiscally responsible to maintain uninterrupted service delivery to our community and to provide essential funding for capital works including the development of major community facilities.

The Proposed Budget 2015/16 provides $108 million for the continued delivery of community services including home and community care, sustainability, waste and recycling, health and family services, leisure facilities, parks and libraries. Council strives to balance the demand for high quality services and community infrastructure while remaining sensitive to the community's capacity to pay.

The $32 million Capital Works Program is aligned to Council's asset management strategy with the continued prioritisation of the renewal and upgrade existing assets over the creation of new assets. Substantial resources have been allocated to a wide range of projects including building improvements, roads and bridges, footpaths and parks, open space and streetscapes.

KEY HIGHLIGHTS OF THE PROPOSED BUDGET

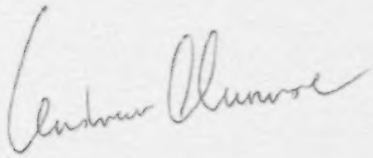
A $173 million proposed budget delivering $108 million for community services including;

- $14.82 million Home and Community Care
- $13.91 million Sustainability, Waste and Recycling
- $11.66 million Leisure Facilities
- $11.28 million Health and Family Services
- $ 9.89 million ParksWide (maintenance of sports fields, parks and gardens)
- $ 7.32 million City Works (depot operations, maintenance of footpaths, drains and roads)
- $ 5.69 million Recycling and Waste Centre
- $ 5.67 million Compliance (Community Laws, parking, school crossings, risk, insurance and emergency management)
- $ 5.33 million Planning and Building Services
- $ 5.28 million Arts and Cultural Services
- $ 4.81 million Libraries
- $ 3.93 million Capital Works Management and Facilities Maintenance
- $ 3.81 million Engineering
- $ 2.41 million Community Development
- $ 0.92 million Parks Planning and Recreation
- $ 0.82 million Business and Economic Development

A $32 million Capital Works Program comprising:

- $ 8.61 million for building and building improvements
- $ 6.01 million for roads and bridges
- $ 5.04 million for plant and equipment
- $ 3.26 million for parks, open space and streetscapes
- $ 3.09 million for footpaths and cycleways
- $ 2.16 million for recreational, leisure and community facilities
- $ 1.87 million for drainage improvements and waste management
- $ 1.48 million for open space land acquisitions

For more information about Council's Proposed Budget 2015/16 visit
www.whitehorse.vic.gov.au/Proposed-Budget.html



Cr Andrew Munroe
Whitehorse Mayor

Chief Executive Officer's Overview

The Proposed Budget 2015/16, which is included in this report, is for the year 1 July 2015 to 30 June 2016. Under the *Local Government Act 1989* (the Act), Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

The Proposed Budget includes a description of the services, initiatives and major initiatives to be funded and how they will contribute to achieving the strategic objectives specified in the Council Plan, as well as separately identified service performance indicators. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information which Council requires in order to make an informed decision about the adoption of the Budget.

The Proposed Budget includes consideration of a number of long-term strategies to assist Council in considering the Budget in a proper financial management context. These include a *Strategic Resource Plan (*Section 8), *Rating Information* (Section 9), *Borrowing Strategy* (Section 10), and *Asset Management Strategy* (Section 11).

The $173 million Proposed Budget presents a fiscally responsible solution to current pressures faced by the organisation and the community.

The proposed document has been carefully prepared following community consultation throughout the year and is guided by priorities outlined in key strategic documents including the revised *Council Plan 2015-2019, Draft Strategic Resource Plan* and other major plans and strategies. Consultation is a major area of focus for the Whitehorse City Council. Consultation on the Proposed Budget 2015/16 included:

- Annual Residents' Survey including budget specific questions mailed to 1600 randomly selected residences in October 2014.
- Councillor Budget Committee chaired by the Mayor which included all Councillors and met monthly from December.
- Two community information sessions held in March 2015 to discuss the development of Whitehorse's Budget 2015/16.
- A number of other Council consultations held throughout the year impacting on the development of the Budget 2015/16 including the *Arts and Cultural Strategy 2014-2022* and the *Recreation Strategy 2015-2024*.

KEY PRESSURES AND CHALLENGES

In preparing the Proposed Budget 2015/16, Council considered a number of internal and external key pressures and challenges that are likely to impact significantly on the services delivered by Council in the Budget period. These include:

EXTERNAL INFLUENCES

- Cost Shifting by other levels of government. Cost shifting occurs where local government provides a service to the community on behalf of the state or federal government. Over time, the funds received by Council do not increase in line with real cost increases. Examples of services that are subject to cost shifting include school crossing supervision, library services and Home and Community Care. In all these services the level of funding received from the state government does not reflect the real cost to Council of providing the service to the community. Changes in funding targets for Home and Community Care services in 2015/16 are expected to continue the cost burden on Council.

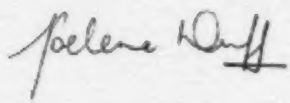
- The Victorian state government has announced that local government rates will be capped from 2016/17. Depending on the level at which rates are capped Council may need to undertake a review of services that are provided to the community with the aim of reducing the level of rate payer subsidy for services undertaken by Local Government on behalf of the State and Federal Government.
- A 3.0% increase in the state government landfill levy has been assumed in the Proposed Budget 2015/16 as the levy cost for 2015/16 was not known at the time of budget preparation. The landfill levy is charged by the state government to all Victorian councils for every tonne of waste that goes to landfill, including kerbside waste collections, hard waste, street cleaning, and all other waste collected. A 3.0% increase would increase the state landfill levy to $60.25 per tonne and this would represent a 569.4% increase over the past seven years from the $9.00 levy charged in 2009/10.
- The federal government announced, as a cost saving measure in the 2013/14 Federal Budget, that there would be a pause in the indexation on the national pool of financial assistance grants for a three year period to 2016-17 which equates to forgone income of $0.32 million over the period. As a result, Council has not budgeted for any increase in funding from the Victoria Grants Commission for 2015/16.
- Changing demographic as a result of an ageing and increasingly culturally diverse population resulting in the need for Council to develop facilities which are accessible and adaptable to inter-generational, diverse and multicultural community users.

INTERNAL INFLUENCES

- The renewal of major community infrastructure and facilities. This will be undertaken over several years and includes a funding strategy that will comprise of debt, reserves, asset realisation and rates funding.
- The cost of maintaining Council's assets including infrastructure. This is to ensure that infrastructure and assets are provided to support services that are appropriate, accessible, responsive and sustainable to the community.
- Enterprise Agreement wage increase of 3.50% or $38 per week, whichever is greater effective from September 2015. Council must renegotiate a new Collective Agreement during the 2015/16 year for commencement in 2016/17.
- Cessation of Council provision of Family Day Care service and respite care for children and young people, with existing clients being transitioned to external providers by 30 June 2015.
- The planned ongoing replenishment of reserves after funds were drawn down to meet Council's defined benefits superannuation shortfall obligation during 2012/13.

This is a detailed snapshot of Council's ongoing financial position and I hope that you are able to make time to read through this important document.

For more information about Council's Proposed Budget 2015/16 visit
www.whitehorse.vic.gov.au/Proposed-Budget.html

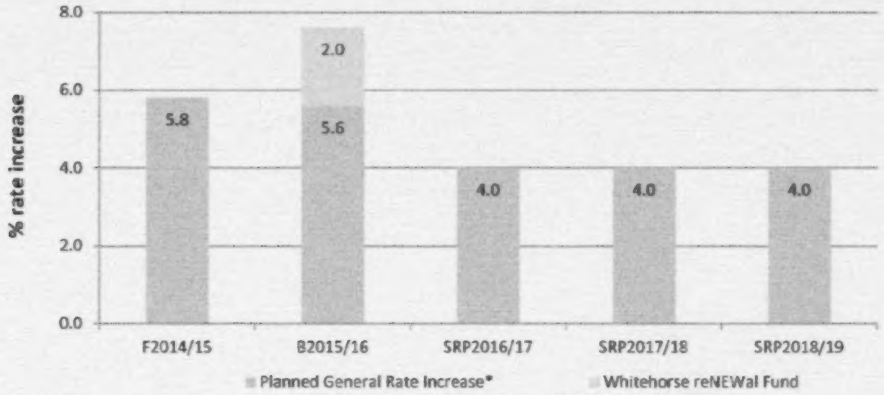


Noelene Duff
Chief Executive Officer

Budget Summary

Council has prepared a $173 million Proposed Budget for the 2015/16 financial year which will ensure that Council continues to meet the community's demand for high quality services and to renew and upgrade community infrastructure and facilities. This budget summary provides a financial overview of Council's Proposed Budget 2015/16 and *Draft Strategic Resource Plan 2015*-2019.

1. Rates



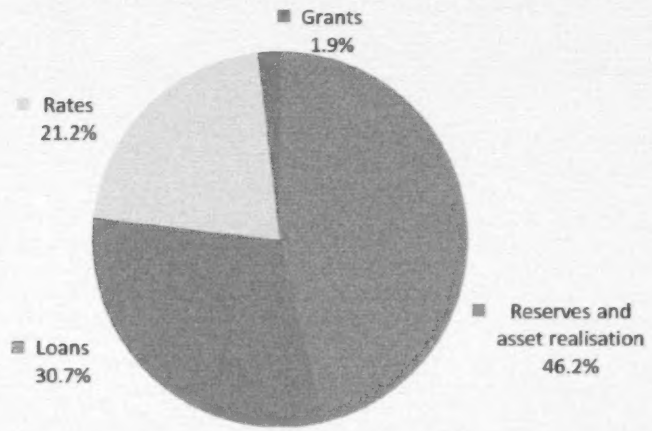
** Note – the planned general rate increase excludes supplementary rates*

Council's Long Term Financial Plan (LTFP) rate increase is proposed to further reduce from 5.8% to 5.6% for 2015/16, having previously reduced from 6.0% to 5.8% in 2012/13.

Two major and much utilised community facilities – Nunawading Community Hub and the Whitehorse Centre - have been under feasibility review for several years and are now ready for funds to be committed and project commencement. This requires careful planning and significant investment over the next five to six years.

While long term loans and drawing on Council reserves and assets form approximately 77.0% of the proposed funding of these projects, rates income is an important contributor to ensuring renewal of these much used community facilities can proceed. Therefore, a one-off Whitehorse City reNEWal fund of 2.0% is proposed for 2015/16 in addition to the general rates increase of 5.6%.

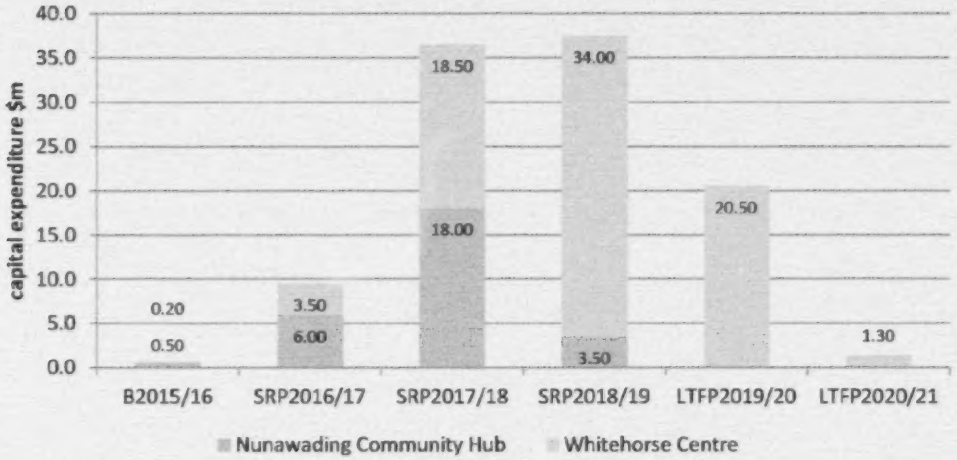
Whitehorse City reNEWal funding sources



Further information about the Nunawading Community Hub and the Whitehorse Centre redevelopment projects follows on pages 9-10.

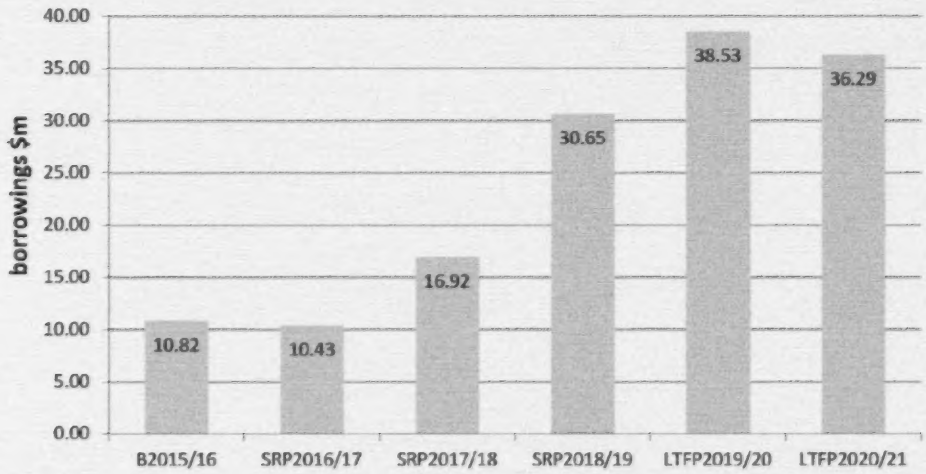
Future year rate increases will be impacted by the state government confirmed policy of capping rate increases. The government has appointed the Essential Services Commission to develop a framework by 31 October 2015 and enable legislation to be enacted for the 2016/17 year and beyond. So while the form and method are not known at this time, future rate increases of 4.0% per annum are shown to reflect a stable forward planning form based on local government cost rather than reference to the domestic Consumer Price Index (CPI).

2. Whitehorse City reNEWal investment



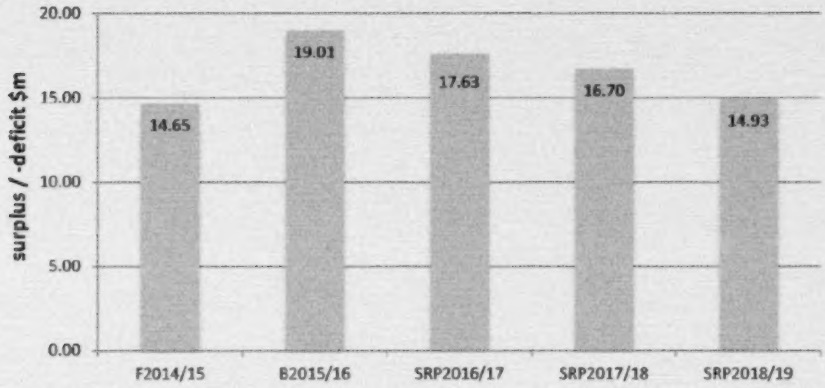
The graph above shows the planned capital expenditure of $28.00 million for the Nunawading Community Hub and $78.00 million for the Whitehorse Centre redevelopments.

3. Debt



Council expects to hold $10.82 million borrowings at 30 June 2016, which represents debt borrowing in previous years to partly fund the Sportlink development and major redevelopment of Aqualink Box Hill. It is planned that further long term borrowings be made as a major funding source for the redevelopment of the Whitehorse Centre.

4. Financial Sustainability - Surplus Before Capital Items



Council's *Draft Strategic Resource Plan* ensures consolidation of Council's steady progress towards achieving all sustainability measures set by the Victorian Auditor-General. Council will achieve a surplus before capital items in the 2015/16 financial year while continuing to place higher priority on the renewal of capital works by increasing the maintenance on existing infrastructure assets. Planning for a surplus before capital items is fiscally responsible to maintain uninterrupted service delivery to our community and to provide essential funding for capital works including the redevelopment of major community facilities as outlined on pages 9-10.

Major Projects

In the Proposed Budget 2015/16 Council has continued its asset management strategy with the continued prioritisation of the renewal and upgrade of existing assets over the creation of new ones.

Two of these valuable community assets shall begin a major redevelopment to better suit the needs of our community.

Nunawading Community Hub

Existing Facility

Proposed Concept

Nunawading Community Hub

A community spaces study and a feasibility study for a Community Hub at Silver Grove in Nunawading was conducted in 2014.

The aim of the study was to highlight the type, number and design of community spaces needed. Currently, the Silver Grove Precinct is occupied by community related buildings and several community uses including the Nunawading U3A, Council's 'Meals on Wheels' service and a range of other community groups and agencies that provide services for the city.

The community engagement focus was on what spaces the community will need from Nunawading community facilities now and into the future.

The Nunawading Community Hub will be an inviting and highly accessible place with a range of flexible internal and external spaces for both active and passive activities, providing for a broad range of groups and individuals now and well into the future.

Further information and consultation on the concept will occur in 2015.

The estimated total cost of the project is $28 million.

Whitehorse Centre

Existing Facility

Proposed Concept

The Whitehorse Centre

The Whitehorse Centre is 29 years old and subject to considerable wear and tear due to its high usage, and elements of the building are out-dated and unable to be brought up to current standards without very significant refurbishment or demolition. The Centre is in need of redevelopment to meet current and future community needs for performing arts, exhibitions and functions activities.

The Whitehorse Centre is the city's premier arts and cultural centre and is owned and operated by Council. The Whitehorse Professional Theatre and Music Season showcases some of the best professional theatre from around the country. It is also a popular venue for many of Whitehorse's performing arts groups.

The centre presents a diverse program each year including plays, musicals, opera, ballet, shows for children, works by renowned Australian playwrights, as well as new productions by emerging writers and performing arts companies.

A draft Whitehorse Centre Feasibility Study was conducted in 2012 and the outcome was that an expanded centre was desirable to meet community demand.

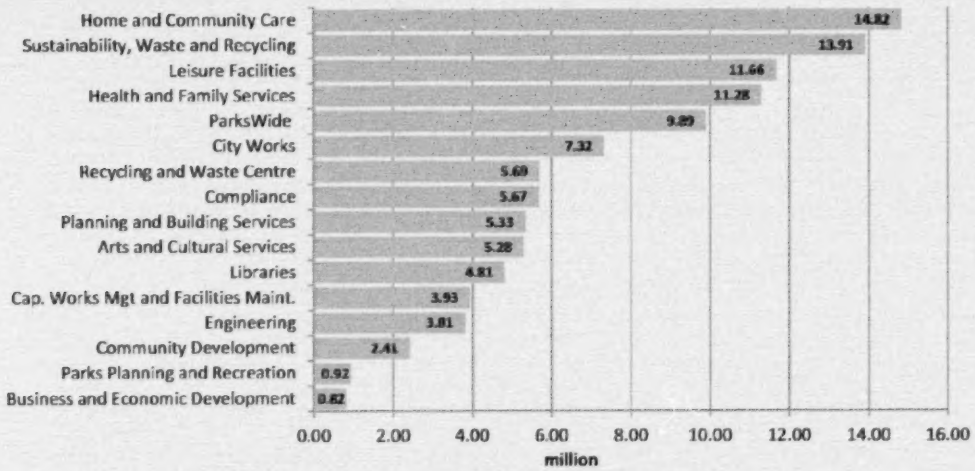
In 2014 further work was conducted to ensure the most efficient options were explored in detail. Council would like to proceed with the suggested redevelopment of this important community centre including enlarging the audience capacity and stage size, adding a smaller theatre, increasing the foyer space, improving disability access, retaining the sound shell and ensuring that the projected activity mix of the redeveloped centre maintains a high proportion of community usage.

Information and consultation on the detailed concept work will occur throughout May and information on the consultation process will be provided on the Council website www.whitehorse.vic.gov.au and the Whitehorse Centre website www.whitehorsecentre.com.au at the beginning of May 2015.

The estimated total cost of the project including redevelopment of existing car parking is $78 million.

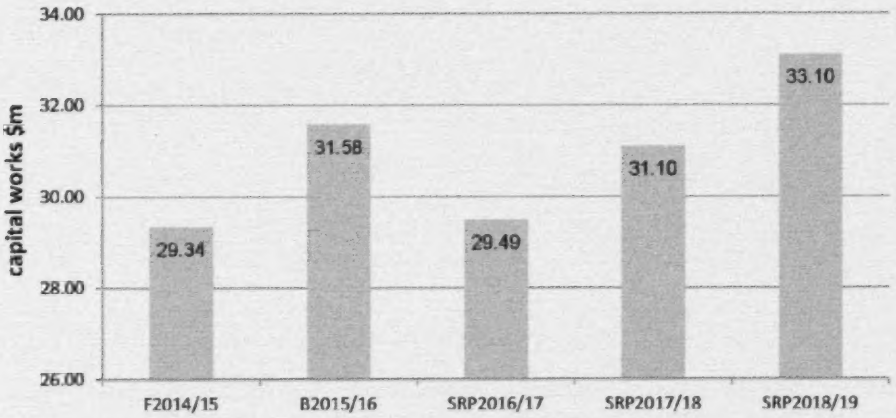
5. Services

Council has provided $108 million for community services in the Proposed Budget 2015/16, as outlined in the graph below.



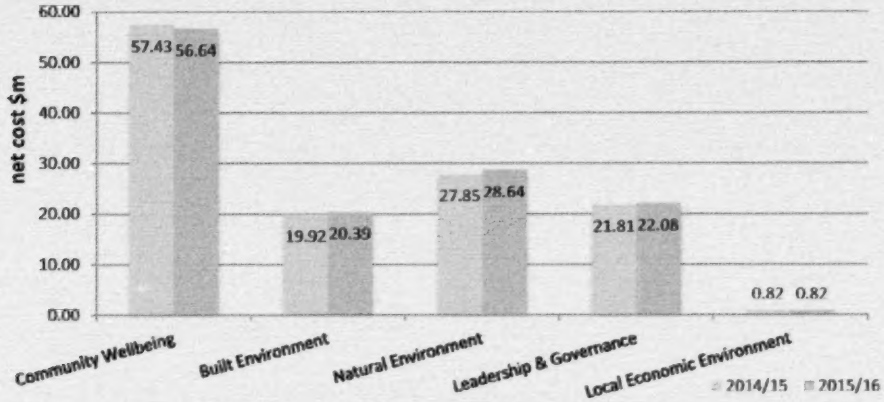
This graph shows Council's community services based on the organisational structure. This varies from the presentation of services in Section 2, which aligns each Council service with the relevant strategic objective.

6. Capital Works (excluding Whitehorse reNEWal major projects)



The total 2015/16 Capital Works Program is budgeted to be $31.58 million, which includes $25.77 million to renew and improve the city's existing $1.83 billion community assets and $5.80 million for new assets. This also includes $0.70 million for the commencement of two major projects under the Whitehorse reNEWal program, which is estimated to cost $106.00 million over the next six years. Of this total Capital Budget, $30.20 million will be funded from Council cash including $2.28 million from reserves and $1.10 million from plant and motor vehicle sales, $1.19 million is expected from external grants and $0.18 million from capital contributions. The graph above shows the planned capital works expenditure excluding the Whitehorse reNEWal projects.

7. Strategic Objectives



The Proposed Budget includes a range of services and initiatives that will contribute to achieving the strategic objectives specified in the revised *Council Plan 2015*-2019. The above graph shows the level of funding allocated in the budget to achieve each strategic objective as set out in the Council Plan for the 2015/16 year.

Budget Process

Under the *Local Government Act 1989* (the Act), Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

The first step in the budget process is for the officers to prepare the annual budget in accordance with the Act and submit the Proposed Budget to Council for in-principle approval. Council is then required to give public notice that it intends to adopt the Budget. It must give 28 days' notice of its intention to adopt the Proposed Budget and make the Proposed Budget available for inspection at its offices. A person has a right to make a submission on any proposal contained in the Proposed Budget and Council must consider any submission before adoption of the Budget. The final step is for Council to consider adoption of the Budget after receiving and considering any submissions from interested parties. The Budget is required to be adopted by 30 June and a copy submitted to the Minister within 28 days of adoption.

The Proposed Budget 2015/16, which is included in this report, is for the year 1 July 2015 to 30 June 2016 and is prepared in accordance with the Act and Regulations. The Budget includes financial statements being the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, Statement of Capital Works and Statement of Human Resources. These statements have been prepared for the year ending 30 June 2016 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards and other mandatory professional reporting requirements.

The Proposed Budget includes a description of the services, initiatives and major initiatives to be funded and how they will contribute to achieving the strategic objectives specified in the Council Plan, as well as separately identified service performance indicators. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information which Council requires in order to make an informed decision about the adoption of the Budget.

The Proposed Budget includes consideration of a number of long-term strategies to assist Council in considering the Budget in a proper financial management context. These include a *Strategic Resource Plan (*Section 8), *Rating Information* (Section 9), *Borrowing Strategy* (Section 10), and *Asset Management Strategy* (Section 11).

The key dates for the budget process are summarised below:

	Budget process	Month
1.	Proposed Budget submitted to Council for approval	April
2.	Public notice advising intention to adopt budget	April
3.	Proposed Budget available for public inspection and comment	April/May
4.	Consideration of submissions by Committee	June
5.	Submissions together with Budget referred to Council	June
6.	Budget and submissions presented to Council for adoption	June
7.	Copy of adopted Budget submitted to the Minister	July

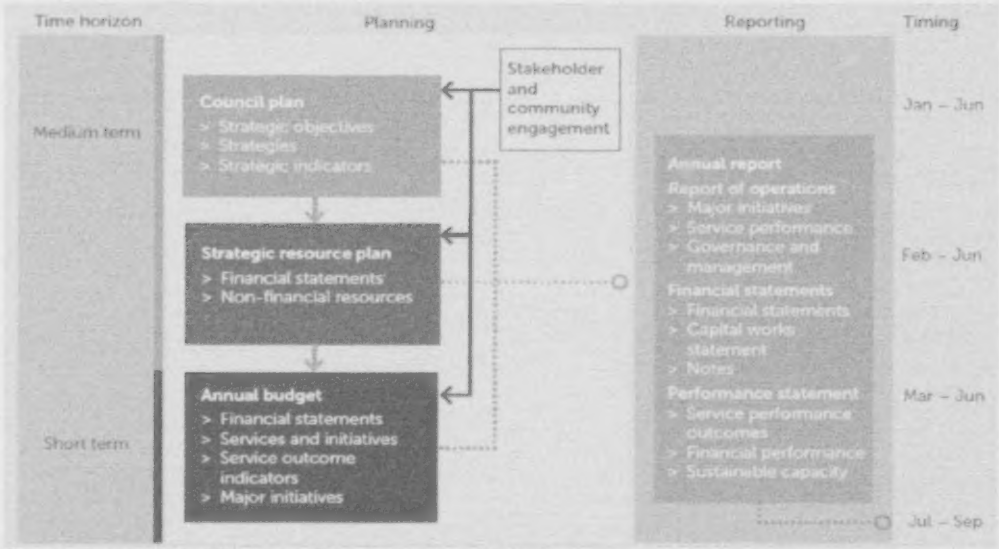
Overview

1 Linkage to the Council Plan

This section describes how the Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides Council in identifying community needs and aspirations over the long term (Council Vision), medium term (Council Plan) and short term (annual Budget), and then holding itself accountable (audited financial statements).

1.1 Planning and Accountability Framework

The Strategic Resource Plan (SRP), included in the Council Plan, is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The annual Budget is then framed within the SRP, taking into account the services and initiatives included in the Budget which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Transport, Planning and Local Infrastructure

In addition to the above, Council has a long term plan (Council Vision) which articulates a community vision, mission and values. The revised *Council Plan 2015-2019* has been prepared with reference to the *Council Vision 2013-2023*.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the annual Budget process.

1.2 Our Purpose

Our Vision

We aspire to be a healthy, vibrant, prosperous and sustainable community supported by strong leadership and community partnerships.

Our Mission

Whitehorse City Council, working in partnership with the community, to develop and grow our municipality through good governance, proactive strategic planning and advocacy, efficient, responsive services and quality infrastructure.

Our Values

In pursuing our goals, Whitehorse City Council believes in and is committed to the following values:

- *Consultation and communication:* Ensuring that members of our community are both sufficiently informed and able to contribute to Council's decision-making process.
- *Democracy and leadership:* Recognising and valuing community participation in Council's decision making as well as Council's role in providing leadership to the community.
- *Equity and social justice:* Respecting and celebrating our social diversity to promote an inclusive community.
- *Integrity:* Making decisions and acting in ways that reflect our values.
- *Openness and accountability:* Being transparent in its decision-making, Council welcomes public scrutiny and community feedback.
- *Sustainability:* Making decisions about social, economic, built and natural environments that will benefit both present and future generations.
- *Wellbeing:* Commitment to supporting the community in all areas of health and wellbeing.

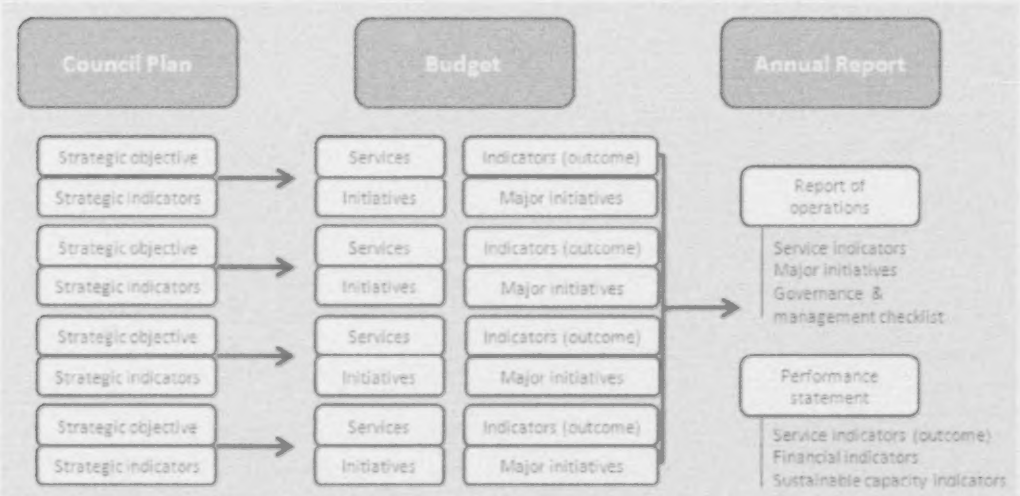
1.3 Strategic Objectives

Council delivers a wide range of services and initiatives, each of which contributes to the achievement of one of the five strategic objectives as set out in the Council Plan. The strategic objectives as set out in the Council Plan and the key strategies for achieving these objectives for the 2015/16 year are set out below:

Strategic objectives	Strategy examples
Appropriate multi-purpose programs, services, facilities and initiatives that promote and deliver wellbeing and inclusive connected communities	• Continue to develop existing Council facilities accessible and adaptable to inter-generational and diverse and multicultural community users. • Promote benefits of flexible, multipurpose spaces. • Promote services, programs and facilities to meet the needs of community. • Review service accessibility for emerging health priorities. • In partnership, plan and provide appropriate services to our ageing population, youth, families, individuals and children based on current and future need. • Promote programs and services that foster social connections within the community.
Maintain, develop and enhance our built environment	• Improve the links and usage of transport modes with regard to efficiency, sustainability and safety. • Continue to lobby for improved pedestrian linkages and transport connectivity. • Continue to maintain and enhance Council's physical assets for long-term sustainability, safety, public amenity and appearance. • Support and promote greater housing diversity (including affordable housing) balanced with preserving the heritage, landscape, cultural and natural environments. • In partnership with the community and key stakeholders develop policy and principles that define and guide responsible and appropriate development. • Continue to provide affordable, effective and sustainable Council waste services and initiatives.
Increase in the amount of quality open space and improvement in the sustainability of our natural environment	• Continue to develop a municipality which retains, enhances and increases open space and sustainable streetscapes. • Identify environmental priorities that preserve biodiversity. • Consider and plan for climate change impacts on our natural environment. • Community education and awareness programs to raise awareness of the benefits of trees and vegetation in an urban environment.
Strong leadership and governance in partnership with the community and supported through regional collaboration and cooperation	• Communicate decisions through a wide range of mediums that are accessible. • Further strengthen key financial management strategies that promote efficiency and accountability. • Continue to advocate and address the needs of Whitehorse's community including people from culturally and linguistically diverse (CALD) backgrounds, people with disabilities and older people.
Dynamic local economic environment that is regionally connected	• Support the development of a sustainable, growing local economy. • Support the industrial and retail sectors. • Support the growth of health, education and business sectors. • Support businesses to prepare for National Broadband Network rollout.

2 Services, Initiatives and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the Proposed Budget for the 2015/16 year and how these will contribute to achieving the strategic objectives specified in the Council Plan as set out in section 1.3 above. It also includes a number of initiatives, major initiatives and service performance outcome indicators. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan. The relationship between these components of the Budget and the Council Plan, along with the link to reporting in the Annual Report, is shown below.



Source: Department of Transport, Planning and Local Infrastructure

There are prescribed performance indicators for several Council services, which are required to be reported on in accordance with the Regulations, and these are listed in this section under the relevant strategic objective.

2.1 Strategic objective 1: Appropriate multipurpose programs, services, facilities and initiatives that promote and deliver wellbeing and inclusive connected communities

To achieve strategic objective 1, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

SERVICES

Business area	Description of services provided	(Income) Expenditure Net cost $'000
Libraries	This service represents Council's contribution to the Whitehorse Manningham Regional Library Corporation which provides public library services at four locations within the municipality. It provides a customer focused service that caters for the cultural, educational and recreational needs of residents and provides a focal point for the community where they can meet, relax and enjoy the facilities and services offered.	(68) 4,812 **4,744**
Community Development	This service focuses on the development of policies and strategies and providing support to the Whitehorse community, in particular relating to areas of social health and wellbeing, ageing population, people with disabilities, diversity, volunteering, and provides community grants to local not-for-profit groups and organisations.	(243) 2,414 **2,171**
Arts and Recreation Development Management	This program represents management, administration and marketing staff salaries and administrative costs relating to Council arts and recreation service areas.	(7) 488 **481**
Cultural Facilities and Programs	This service provides a diverse and ongoing program of arts, cultural and heritage events as well as access to the Whitehorse Art Collection, meeting room hire and function services. Cultural facilities include the Whitehorse Centre, Box Hill Town Hall and other minor halls, Box Hill Community Arts Centre, Whitehorse Artspace, Schwerkolt Cottage and Museum Complex. A range of Council events are also offered including the Australia Day Concert, Chinese New Year, Carols Concert, Spring Festival, Heritage Week, Swing, Pop, Boom! Music Series, Global Fiesta and assistance with other minor community festivals.	(2,304) 4,792 **2,488**
Parks Planning and Recreation	This service manages the utilisation of community recreation facilities such as sporting grounds and pavilions, provides support to community groups and provides planning and strategy development for parks and recreation facilities and infrastructure.	(490) 921 **431**
Leisure Facilities	This service provides the Whitehorse community with a range of leisure facilities including Morack Golf Course, Aqualink Box Hill, Aqualink Nunawading, Sportlink and Nunawading Community Centre.	(10,982) 11,655 **673**
Sports fields	This service maintains all sports fields owned or managed by the Council to ensure that sports fields are maintained to an appropriate standard. It is responsible for the design, installation and maintenance of sportsfield infrastructure and the supervision of sportsfield capital projects.	- 863 **863**
Home and Community Care	This program supports people who are elderly, frail or with disabilities and their carers to stay active, independent and living at home as long as possible. Services include home delivered and community based meals, personal and respite care, transport, domestic and home maintenance, planned activities and social support, and social housing at two residential housing facilities.	(11,190) 15,289 **4,099**
Family Services	This service area provides family oriented support services including centre based childcare (Whitehorse Early Learning Service), integrated kindergarten, inclusion support, maternal and child health and youth support services.	(8,145) 9,875 **1,730**
Environmental Health	This service area provides health education and protection services such as immunisations, food safety management, communicable disease surveillance, tobacco control and environmental protection.	(880) 1,409 **528**
Community Laws	This program includes a range of Council's regulatory functions to ensure the safety and wellbeing of the community including parking control, domestic animal management, school crossing provision and local law management.	(7,259) 4,118 **(3,141)**

MAJOR INITIATIVES

Title	Description	Net Cost/ (Income) $'000
Whitehorse Housing Project	Council has three affordable housing sites which are all ageing and fail many key building standards in terms of equal access, ageing services, out-dated and unsuitable interiors. This initiative will provide funding for valuations, legal costs, statutory processes, title searches, probity auditor and building audits. A Community Development officer will be employed to carry out community development activity associated with the project.	473
Whitehorse Bicycle Strategy	Review and update of the *Whitehorse Bicycle Strategy* considering advocacy, program project development and user group liaison as well as identifying new cycle and shared path infrastructure development on ground within the context of the Principal Bicycle Network and strong cycling advocacy. The total cost of the strategy is estimated to be $100,000 with a grant of $30,000 from Sport and Recreation Victoria.	70
Nunawading Community Hub redevelopment (operating and capital)	A community spaces study and a feasibility study for a Community Hub at Silver Grove in Nunawading was conducted in 2014. The aim of the study was to highlight the type, number and design of community spaces needed. Currently, the Silver Grove Precinct is occupied by community related buildings and several community users including the Nunawading U3A, Council's 'Meals on Wheels' service and a range of other community groups and agencies that provide services for the city. The community engagement focus was on what spaces the community will need from Nunawading community facilities now and into the future. The Nunawading Community Hub will be an inviting and highly accessible place with a range of flexible internal and external spaces for both active and passive activities, providing for a broad range of groups and individuals now and well into the future.	802
Whitehorse Centre redevelopment (capital)	The Whitehorse Centre is 29 years old and subject to considerable wear and tear due to its high usage and elements of the building are out-dated and unable to be brought up to current standards without very significant refurbishment or demolition. The Centre is in need of redevelopment to meet current and future community needs for performing arts, exhibitions and functions activities. The Whitehorse Centre is the city's premier arts and cultural centre. The Whitehorse Professional Theatre and Music Season showcases some of the best professional theatre from around the country. It is also a popular venue for many of Whitehorse's performing arts groups. The centre presents a diverse program each year including plays, musicals, opera, ballet, shows for children, works by renowned Australian playwrights as well as new productions by emerging writers and performing arts companies. A draft Whitehorse Centre Feasibility Study was conducted in 2012 and the outcome was that an expanded centre was desirable to meet community demand. In 2014 further work was conducted to ensure the most efficient options were explored in detail. The redevelopment of this important community centre includes enlarging the audience capacity and stage size, adding a smaller theatre, increasing the foyer space, improving disability access, retaining the sound shell and ensuring that the projected activity mix of the redeveloped centre maintains a high proportion of community usage.	200

INITIATIVES

Title	Description	Net Cost/ (Income) $'000
Playground Upgrade Program (capital)	Cyclical replacement and upgrade of existing equipment and play spaces at various parks and reserves in accordance with Council's Plan Space Strategy	815
Pre-Schools and Children's Services Centre upgrade and renewal (capital)	Upgrade and renewal works for pre-school and Children's Services Centres.	535

SERVICE PERFORMANCE OUTCOME INDICATORS

Service	Indicator	Performance Measure	Computation
Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population that receive a HACC service)	[Number of people that received a HACC service / Municipal target population for HACC services] x100
		Participation in HACC service by CALD people (Percentage of the municipal target population in relation to CALD people that receive a HACC service)	[Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100
Maternal and Child Health	Participation	Participation in MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in the MCH service by Aboriginal children	[Percentage of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Pool Facilities	Utilisation	Utilisation of pool facilities (The number of visits to pool facilities per head of municipal population)	Number of visits to pool facilities / Municipal population
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions

2.2 Strategic objective 2: Maintain, develop and enhance our built environment

To achieve strategic objective 2, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

SERVICES

Business area	Description of services provided	(Income) Expenditure **Net cost** **$'000**
Planning	This program provides for the provision of statutory and strategic land use planning. The statutory planning functions include processing applications, amendments and subdivisions, together with ensuring compliance of land uses and developments with Whitehorse's planning controls. Strategic planning functions include development and implementation of structure plans and Urban Design Framework development; review and updating of the Whitehorse Planning Scheme, as well as local planning policy projects. The program also includes a Heritage Adviser and provides for the department's additional role of implementing Structure Plans and managing Council's Place Making Program in Box Hill.	(4,921) 4,375 **(546)**
Building Services	The principal focus of this program is to enhance the health, safety and amenity of the built environment through administration of Council's responsibilities under the *Building Act 1993* and *Building Regulations 2006*. The program includes the administration, education and enforcement of various public and community safety aspects, provision of a community focused building permit service, maintenance of various registers and records required by the *Building Act 1993*, provision of information and investigation of building related matters.	(575) 953 **378**
Engineering Services	This includes provision of transport engineering services including strategic traffic and sustainable transport planning and traffic investigations and reports; capital works project scoping, design and construction supervision; civil asset protection, and the strategic management of Council roads and drainage assets.	(623) 2,516 **1,893**
Public Street Lighting	This provides for the annual cost of street lighting throughout Whitehorse. Public street lighting costs also include a component of 'Green' power (approx. 34%). Purchasing green power has been a key measure in helping Council to reduce its net greenhouse gas emissions. The purchase of green electricity currently reduces Council's net greenhouse emissions by approximately 30%.	- 1,297 **1,297**
City Works	This service is responsible for ensuring the ongoing cleanliness and maintenance of roads, footpaths, stormwater drains and shopping centres within the municipality including street sweeping, litter bins and the provision of an afterhours emergency response service.	(67) 5,973 **5,905**
Operations Centre and Plant and Vehicle Maintenance	This service provides for operation of Council's Operations Centre and the maintenance, insurance and registration costs of Council's plant and vehicle fleet.	- 1,351 **1,351**
Capital Works and Asset Management	This service is responsible for the development, monitoring and performance reporting of Council's Capital Works Program, the project management of capital building projects, and the planning and implementation of asset management improvement initiatives across the organisation including the continuing implementation of Council's corporate Asset Management System.	- 1,093 **1,093**
Facilities Maintenance	This service provides reactive and preventative maintenance and minor capital renewal of Council's many buildings and structures. Includes scheduled inspections and maintenance to satisfy Building Code Essential Safety Measures Regulations and defined level of service standards to ensure the facilities present in a safe, secure and fully operational state for use by Council staff and the public.	- 2,836 **2,836**

MAJOR INITIATIVES

Title	Description	Net Cost/ (Income) $'000
Privately Constructed Buildings on Council Land	Complete a review of privately constructed buildings on Council land.	250
Kalang Park Pavilion (capital)	Refurbishment and extension of the Kalang Park Pavilion.	1,350
Bennettswood Reserve Pavilions (capital)	Commence the design and construction of the Bennettswood Reserve Pavilion.	735 (Capital)

INITIATIVES

Title	Description	Net Cost/ (Income) $'000
Expert Heritage Advice for the Planning Panel Hearing for Amendment C172 – Post-1945 Heritage Study	The engagement of a Heritage Advisor to assist in providing expert advice and evidence to the Planning Panel on the proposed introduction of heritage controls under Amendment C172	45
Expert Advice for the Planning Panel Hearing for the Whitehorse Significant Tree Study – Stage 3	The engagement of an external Advisor to provide expert advice and evidence to the Planning Panel on the proposed introduction of tree protection controls.	25
Traffic Art Project	Provision of street art on five traffic signal boxes within the municipality and the electricity substation located on the median strip on the corner of Whitehorse Road and Station Street, Box Hill, which are frequently targeted by graffiti vandals.	14
Blackburn Lake Sanctuary Visitors Centre (capital)	Refurbishment of the Blackburn Lake Sanctuary Visitors Centre.	470 (Capital)
Livingstone Pavilion (capital)	Refurbishment of the Livingstone Pavilion.	380 (Capital)

SERVICE PERFORMANCE OUTCOME INDICATORS

Service	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were upheld in favour of the Council)	[Number of VCAT decisions that upheld Council's decision in relation to a planning application / Number of decisions in relation to planning applications subject to review by VCAT] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

2.3 Strategic objective 3: Increase in the amount of quality open space and improvement in the sustainability of our natural environment.

To achieve strategic objective 3, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

SERVICES

Business area	Description of services provided	(Income) Expenditure Net cost $'000
Sustainability, Waste and Recycling	This service facilitates the implementation of actions from the Sustainability Strategy particularly in the planning for energy and water reduction programs and waste management strategic planning. This service also includes contracts for domestic garbage collection, kerbside recycling, and hard and green waste collection. Waste services are provided through external contractors.	(4,463) 13,913 **9,450**
Whitehorse Recycling and Waste Centre	This service provides Council's Recycling and Waste Centre for the disposal of general or bulky non-hazardous waste, including building and demolition materials. The centre incorporates the latest technologies and follows best practice industry guidelines to ensure safety, minimum waste contamination and efficient traffic management.	(7,433) 5,691 **(1,742)**
ParksWide (excluding Sports fields)	ParksWide maintains and enhances open space sites for residents to enjoy the natural environment, to contribute to the visual attractiveness of the municipality and to ensure the safety of park users and visitors. It is responsible for the management of Council's bushland, open space parklands and street trees including developing plant stock, landscaping, pruning, grass cutting and fire management. Council also provides an education program on ecological and environmental issues largely centred on Blackburn Lake Sanctuary.	(173) 9,032 **8,859**

MAJOR INITIATIVES

Title	Description	Net Cost/ (Income) $'000
Whitehorse Recycling and Waste Centre pit canopy replacement (capital)	Undertaking important upgrade and repair works to the pit canopy at the Whitehorse Recycling and Waste Centre.	1,250

INITIATIVES

Title	Description	Net Cost/ (Income) $'000
Municipal wide tree protection	A municipal wide survey of existing trees with a view to introducing blanket tree protection controls through a planning scheme amendment process. Significant tree protection is limited currently to properties within Vegetation Protection, Environmental and Significant Landscape overlays. Blanket controls would widen the net of protection to the whole of the municipality to ensure all large/ significant trees are suitably protected. The controls would also provide scope for planning enforcement action for any illegal works and/ or tree removal across the municipality.	150

SERVICE PERFORMANCE OUTCOME INDICATORS

Service	Indicator	Performance Measure	Computation
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

2.4 Strategic Objective 4: Strong leadership and governance in partnership with the community and supported through regional collaboration and cooperation.

To achieve strategic objective 4, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

SERVICES

Business area	Description of services provided	(Income) Expenditure Net cost $'000
Executive Management	Includes the cost to Council of the offices of the Chief Executive Officer and General Managers. It includes the associated staff costs and the costs of delivery of some special projects.	- 2,332 **2,332**
Council Support	Provision of services involved with the conduct of citizenship ceremonies, legal expenses, Council receptions and functions, general office expenses, Councillor development and training and the conduct of Council elections.	- 883 **883**
Civic Services	Includes the provision of customer service at Council's three service centres; governance costs including coordination of Council meeting documents, Freedom of Information applications and maintaining Council's statutory records; fostering of international relations particularly with Council's Sister City Matsudo, and cleaning and maintenance costs of the municipal offices.	(57) 3,027 **2,970**
Communications	This is an internal service provider, supporting the services we provide to our community. Through this service we manage Council's communications activities including the production of Council publications such as the Whitehorse News and Annual Report. The service also manages content on Council's website and produce printed and electronic communication for the community.	- 944 **944**
Organisation Development	This is an internal service provider, supporting the services we provide to our community. Through this service we manage all aspects of human resource management including staff recruitment, corporate training and development, industrial relations and volunteer advisory services.	- 1,539 **1,539**
Occupational Health & Safety and WorkCover	This is an internal service provider, supporting the services we provide to our community. Through this service we administer Council's occupational health and safety program and ensure compliance with OH&S legislative requirements.	(13) 1,615 **1,602**
Financial Management	This is an internal service provider, supporting the services we provide to our community. Through this service we manage Council's corporate planning and analysis function, financial administration, payroll, and procurement, tendering and contract administration processes.	- 3,067 **3,067**
Corporate Information	This is an internal service provider, supporting the services we provide to our community. Through this service we manage and maintain Council's corporate record system and information management across the organisation.	(85) 879 **794**
Information Services	This is an internal service provider, supporting the services we provide to our community. Through this service we manage and maintain Council's computer systems and network across the organisation.	- 2,809 **2,809**
Property and Rates	This is an internal service provider, supporting the services we provide to our community. Through this service we manage Council properties, maintain the Geographic Information System, undertake rate revenues and fire services property levy collection function and conduct property valuations.	(852) 3,303 **2,451**
Watts Street Parking	This program shows the income collected from the multi-level car park in Watts Street, Box Hill and the associated management contract costs.	(472) 127 **(345)**
Risk Management	This is an internal service provider, supporting the services we provide to our community. Through this service we manage Council's insurance program and implement the risk management framework.	(2) 1,385 **1,383**
Emergency Management	This expenditure reflects the cost of services delivered by Council in accordance with its responsibilities as detailed in the *Emergency Management Act 1986*, the Municipal Emergency Management Plan and Business Continuity Policy.	- 170 **170**

MAJOR INITIATIVES

Title	Description	Net Cost/ (Income) $'000
Finance and HR-Payroll System Upgrade (capital)	Scoping and specification development for the upgrade of the Finance and HR-Payroll Systems.	200

INITIATIVES

Title	Description	Net Cost/ (Income) $'000
Corporate Planning and Reporting System	Implementation of the Corporate Planning and Reporting System.	(operating budget)
Event Booking System Upgrade (capital)	Arts and Recreation development booking system upgrade.	75

SERVICE PERFORMANCE OUTCOME INDICATORS

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

2.5 Strategic Objective 5: Dynamic local economic environment that is regionally connected

To achieve strategic objective 5, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

SERVICES

Business area	Description of services provided	(Income) Expenditure Net cost $'000
Business and Economic Development	This service is responsible for the delivery of specific activities and programs outlined in the Whitehorse Economic Development Strategy 2014-2019.	(157) 823 **666**

MAJOR INITIATIVES

Title	Description	Net Cost/ (Income) $'000
Eastern Regional Investment Attraction Strategy	In partnership with the 7 Eastern LGA's and the Eastern Regional Development Australia Committee, develop an Eastern Regional Investment Attraction Strategy – March 2016.	(operating budget)

INITIATIVES

Title	Description	Net Cost/ (Income) $'000
Business/student programs to support skill development	In partnership with Deakin University and Box Hill Institute, deliver business / student programs that support skills development, international student engagement and tertiary placement with local businesses – December 2015.	(operating budget)

SERVICE PERFORMANCE OUTCOME INDICATORS

Service	Indicator	Performance Measure	Computation
Economic Development	Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality)	[Number of businesses with an ABN in the municipality at the end of the financial year *less* the number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year] x100

2.6 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2015/16 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance and sustainable capacity (outlined in Section 8). The full set of prescribed performance indicators will be audited each year by the Victorian Auditor General who will issue an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

2.7 Reconciliation with Budgeted Operating Result

	Net Cost / (Surplus) $'000	Revenue $'000	Expenditure $'000
Strategic Objective 1: Appropriate multipurpose programs, services, facilities and initiatives that promote and deliver wellbeing and inclusive connected communities.	15,069	41,567	56,636
Strategic Objective 2: Maintain, develop and enhance our built environment.	14,206	6,186	20,392
Strategic Objective 3: Increase in the amount of quality open space and improvement in the sustainability of our natural environment.	16,567	12,069	28,636
Strategic Objective 4: Strong leadership and governance in partnership with the community and supported through regional collaboration and cooperation.	20,599	1,480	22,079
Strategic Objective 5: Dynamic local economic environment that is regionally connected.	666	157	823
Total services and initiatives	**67,107**	**61,459**	**128,566**
Other non-attributable expenses			
Depreciation	24,500		
Interest expense	462		
Deficit before funding sources	**92,069**		
Other non-attributable revenue			
Rates	103,991		
Victoria Grants Commission	4,203		
Interest income	2,880		
Surplus before capital items	**19,005**		
Capital items			
Grants and subsidies - capital (non-recurrent)	1,186		
Contributions - monetary	180		
Net loss on disposal of property, infrastructure, plant and equipment	(10)		
Surplus for the year	**20,361**		

3 Budget Influences

This section sets out the key budget influences arising from the internal and external environment within which Council operates.

3.1 Snapshot of Whitehorse City Council

The City of Whitehorse is located 15 kilometres east of Melbourne's Central Business District (CBD) and covers an area of 64 square kilometres.

Population

In 2012, the City of Whitehorse had an estimated residential population of 159,133. According to 2011 Census data, there were 151,388 people living in 61,597 dwellings.

The City of Whitehorse has a lower proportion of pre-schoolers and higher proportion of people at post retirement age than Greater Melbourne. Around 17 per cent of our residents are aged 65 years and over as compared to 13 per cent, which is the Melbourne metropolitan average. It is predicted that the number of people aged over 65 will increase by 4,693 by 2021 and represent almost 19 per cent of the population.

Households with children make up 43 per cent of the population in Whitehorse. Most, at 34 per cent, are couples with children. Two person households make up 31 per cent, while lone persons households make up 24 per cent of the population, compared to 23 per cent in the rest of Victoria. Household size in Australia has declined since the 1970's, but between 2006 and 2011 it remained stable for the nation as a whole.

Burwood and Box Hill have a high proportion of 18 to 24 year olds at 20 per cent which is representative of the student population. In comparison, 0 to 4 year olds make up only 4 per cent of the population in Box Hill, Vermont South and Burwood.

Cultural diversity

The City of Whitehorse is a culturally diverse community. In the 2011 census it was found that one third of residents were born overseas and one quarter came from a non-English speaking background. The top five countries of birth are: China, the United Kingdom, India, Malaysia and Vietnam. Whitehorse experienced a growth of almost double in the number of people born in China from 2006 levels (an increase of 5,260 people born there).

Our large Chinese population is a real feature of the municipality, with more than 7 per cent of residents born there. In Box Hill, this figure is 20 per cent. The number of residents born in Asia is increasing in Whitehorse. This not only reflects broader immigration trends, but is also in part due to our growing international student population. International students attend Box Hill Institute of TAFE, Deakin University and some local high schools.

Reflecting this, Mandarin and Cantonese are the most commonly spoken languages other than English at home. This is followed by Greek, Italian and Vietnamese.

In the 2011 census, 321 people or approximately 0.2 per cent identified themselves as Indigenous and living in Whitehorse. This is less than the average for Victoria (0.7 per cent) and Australia (2.5 per cent), though while a small population in relative terms, this group has a long history on this land. Whitehorse was home to a number of boys' homes that housed members of the stolen generation who were removed from their families.

Housing

In 2011, there were 45,606 separate houses (74 per cent), 14,663 medium density dwellings (24 per cent) and 1,106 high density dwellings (1.8 per cent) in the City of Whitehorse. This compares with 71 per cent, 21 per cent and 8 per cent in the Greater Melbourne respectively. The total number of dwellings in the City of Whitehorse increased by 2,128 between 2006 and the 2011 census, including 538 additional separate houses, 904 new medium density dwellings and 669 high density dwellings.

In terms of housing, 31 per cent of households have a mortgage, which is less than the Greater Melbourne average of 35 per cent, and 24 per cent of households rent.

Education and occupation

Employers have access to a highly educated, multi-skilled and innovative workforce with above average medium and high income earners. Education levels of the labour force are varied, ranging from certificate holders to postgraduate degrees.

Economy

A snapshot of the City of Whitehorse economy reveals:

- A $7.2 billion economy that is strategically integrated within the wider regional economy.
- Approximately 61,000 jobs supported by a large proportion of the resident workforce.
- The Australian Bureau of Statistics Business Register (ABSBR) lists trading businesses with active Australian Business Numbers (ABN) in Whitehorse at 14,554 (2011). It is estimated that there are around 9,000 businesses based in Whitehorse related to a premise/location.

The Box Hill Metropolitan Activity Centre is the largest activity centre in the eastern region of Melbourne. Over the last 150 years, Box Hill has experienced sustained growth and development through ongoing government and private investment. Today, it is a bustling and vibrant hub with shops, offices, diverse housing, hospitals, education, transport and services.

3.2 Budget Principles

The following budget principles adopted for 2014/15 continue to be relevant to guide the 2015/16 budget process:

- Services that meet the needs of our community.
- Responsible cost management.
- Implementation of approved strategies.
- Priority be given to existing capital assets ("stay in business").
- Maintain surplus before capital items to enable funding of capital works and major community infrastructure projects.

Further guidelines were prepared and distributed to all Council officers with budget responsibilities setting out the key budget principles upon which the officers were to prepare their budgets. These principles included:

- Proposed new initiatives to be justified through a business case approval process.
- Identification of any cost savings.
- Executive Management Team approval required for all increases in discretionary expenditure.
- Service levels to be maintained at 2014/15 levels with an ongoing emphasis on innovation and efficiency, with the exception of those services that Council will cease to provide by 30 June 2015.
- All budgets to be supported by detailed expenditure justifications.

3.3 Budget Consultation

The Budget has been carefully prepared following community consultation throughout the year and is guided by priorities outlined in key strategic documents including the revised *Council Plan 2015-2019*, *Draft Strategic Resource Plan* and other major plans and strategies. Consultation is a major area of focus for the Whitehorse City Council. Consultation on the Proposed Budget 2015/16 included:

- Annual Residents' Survey including Budget specific questions mailed to 1,600 randomly selected residences in October 2014.
- Councillor Budget Committee chaired by the Mayor which included all Councillors and met monthly from December.
- Review and consideration of early Budget submissions.
- Two community information sessions held in March 2015 to discuss the development of Whitehorse's Budget 2015/16.
- A number of other Council consultations held throughout the year impacting on the development of the Budget 2015/16.

3.4 Budget Question within the Annual Residents' Survey – Allocation of $100 for Services

If residents had $100 to allocate amongst a list of services, they would apportion most of their money to Home and Community Care ($14.49), albeit less than the $18.22 recorded last year, Roads, Footpaths and Drains ($12.01), and Waste Collection and Recycling ($11.79), which increased by more than $3.00 on last year. This was followed by Health and Family Services ($10.17), and Road Safety and Traffic Management and Parks and Playgrounds, both of which were above $8.00. These six services accounted for two thirds of the budget allocation of this survey.

The services which the highest number of respondents allocated money to were: 69% allocating money to Home and Community Care, 67% to Roads, Footpaths and Drains, 65% to Waste Collection and Recycling, 63% to Health and Family Services and 60% to Road Safety and Traffic Management. The top two services remained in the same order as the previous year, with Waste Collection and Recycling moving ahead of Health and Family Services, and Road Safety and Traffic Management considered more important than Parks and Playgrounds this year.

The average dollar allocation per service and the percentage of people allocating money to that service are set out in the following table.

2014 Dollar Allocations and Percentage Spending

	$ Ave	% *(n=340)*
Home and Community Care	14.49	69%
Roads, Footpaths and Drains	12.01	67%
Waste Collection and Recycling	11.79	65%
Health and Family Services	10.17	63%
Road Safety and Traffic Management	9.73	60%
Parks and Playgrounds	8.31	58%
Environmental Projects	7.34	51%
Leisure and Recreation Facilities	6.29	50%
Sustainable Transport	6.10	48%
Planning	5.72	45%
Community Facilities	4.36	45%
Community Events and Festivals	3.09	38%
Other	0.60	4%

The full survey report is available on Council's website at http://www.whitehorse.vic.gov.au/Residents-Survey.html

3.5 External Influences

In preparing the Proposed Budget 2015/16, a number of external influences have been taken into consideration because they are likely to impact significantly on the services delivered by Council in the Budget period. These include:

- Cost Shifting by other levels of government. Cost shifting occurs where local government provides a service to the community on behalf of the state or federal government. Over time, the funds received by Council do not increase in line with real cost increases. Examples of services that are subject to cost shifting include school crossing supervision, library services and Home and Community Care. In all these services the level of funding received from the state government does not reflect the real cost to Council of providing the service to the community. Changes in funding targets for Home and Community Care services in 2015/16 are expected to continue the cost burden on Council.
- The Victorian state government has announced that local government rates will be capped from 2016/17. Depending on the level at which rates are capped Council may need to undertake a review of services that are provided to the community with the aim of reducing the level of rate payer subsidy for services undertaken by Local Government on behalf of the State and Federal Government.
- Impact of market competition including the opening of new aquatic and gym facilities within the region.
- A 3.0% increase in the state government landfill levy has been assumed in the Proposed Budget 2015/16 as the levy cost for 2015/16 was not known at the time of budget preparation. The landfill levy is charged by the state government to all Victorian councils for every tonne of waste that goes to landfill, including kerbside waste collections, hard waste, street cleaning, and all other waste collected. A 3.0% increase would increase the state landfill levy to $60.25 per tonne and this would represent a 569.4% increase over the past seven years from the $9.00 levy charged in 2009/10.
- The federal government announced, as a cost saving measure in the 2013/14 Federal Budget, that there would be a pause in the indexation on the national pool of financial assistance grants for a three year period to 2016-17 which equates to forgone income of $0.32 million over the period. As a result, Council has not budgeted for any increase in funding from the Victoria Grants Commission for 2015/16.
- The fire services property levy will continue to be collected by Council on behalf of the state government under the *Fire Services Property Levy Act 2012*. However while the state will reimburse Council for some costs, the reimbursement will not cover the full cost to Council of collecting this levy on the state's behalf.
- Changing demographic as a result of an ageing and increasingly culturally diverse population resulting in the need for Council to develop facilities which are accessible and adaptable to inter-generational, diverse and multicultural community users.
- Community expectations for Council to be a leader in environmental sustainability by planning for the effects of climate change, education and awareness of the benefits of trees and natural bushland, and supporting the community in protecting and enhancing our natural assets and open spaces.

3.6 Internal Influences

As well as external influences, there are also a number of internal influences expected to have an impact which have been taken into consideration when setting the Proposed Budget for 2015/16. These include:

- The renewal of major community infrastructure and facilities. This will be undertaken over several years and includes a funding strategy that will comprise of debt, reserves, asset realisation and rates funding.
- The cost of maintaining Council's assets including infrastructure. This is to ensure that infrastructure and assets are provided to support services that are appropriate, accessible, responsive and sustainable to the community.
- Enterprise Agreement wage increase of 3.50% or $38 per week, whichever is greater effective from September 2015. Council must renegotiate a new Collective Agreement during the 2015/16 year for commencement in 2016/17.
- Cessation of Council provision of Family Day Care service and respite care for children and young adults, with existing clients being transitioned to external providers by 30 June 2015.
- The planned ongoing replenishment of reserves after funds were drawn down to meet Council's defined benefits superannuation shortfall obligation during 2012/13.

3.7 Long Term Strategies

The Proposed Budget includes consideration of a number of long term strategies and contextual information to assist Council to prepare the Budget in a proper financial management context. These include a *Draft Strategic Resource Plan* for 2015/16 to 2018/19 (Section 8), *Rating Information* (Section 9), *Borrowing Strategy* (Section 10) and *Asset Management Strategy* (Section 11).

Budget Analysis

4 Analysis of Operating Budget

This section of the report analyses the expected surplus before capital items, revenue and expenses of Council for the 2015/16 year. This section also analyses separately the capital items that are one-off in nature, which are included in Council's net surplus for the year.

4.1 Budgeted Comprehensive Income Statement Summary

	Reference	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Variance Fav/(Unfav) $'000
Total revenue		166,209	172,533	6,324
Total expenses		151,558	153,528	(1,970)
Surplus/(deficit) before capital items	4.1.1	**14,651**	**19,005**	**4,354**
Grants and subsidies - capital (non-recurrent)		636	1,186	550
Contributions - monetary		86	180	94
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		190	(10)	(200)
Surplus/(deficit) for the year		**15,563**	**20,361**	**4,798**

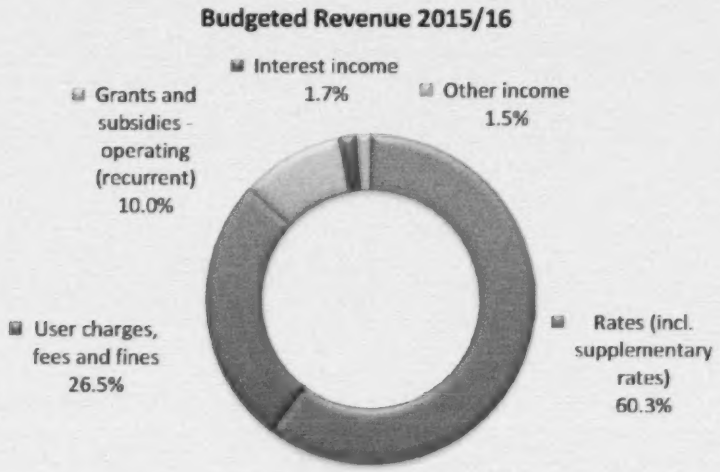
4.1.1 Surplus before capital items

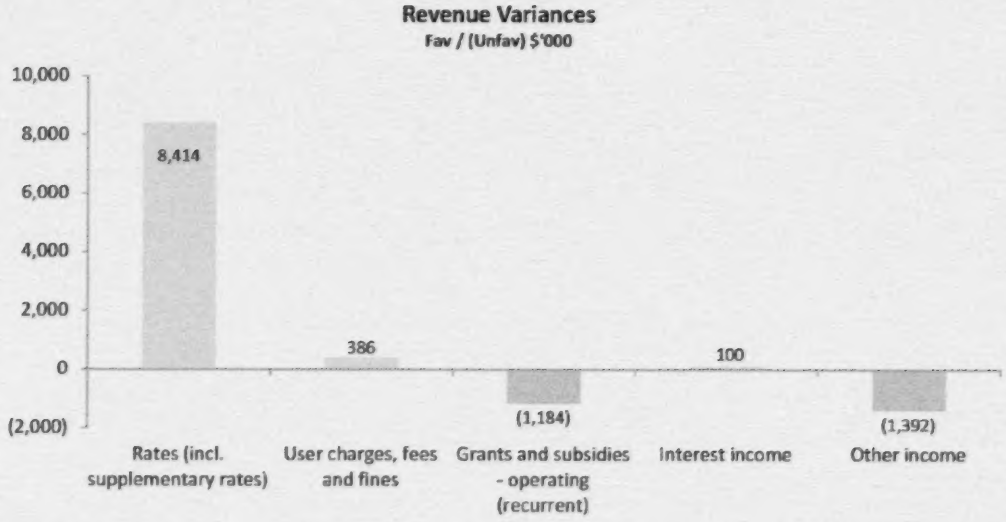
The surplus/(deficit) before capital items excludes non-recurrent capital grants, monetary asset contributions, non-monetary asset contributions, and the net gain/(loss) on disposal of property, infrastructure, plant and equipment. It is a measure of financial sustainability as it is not impacted by capital items which can often mask the operating result.

The budgeted surplus before capital items for the 2015/16 year is $19.01 million, which is an increase of $4.35 million compared to the forecast for the 2014/15 year. The surplus before capital items provides essential funding for capital works and, in particular, the redevelopment of major community facilities.

4.2 Revenue

	Reference	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Variance Fav/(Unfav) $'000
Rates (incl. supplementary rates)	4.2.1	95,577	103,991	8,414
User charges, fees and fines	4.2.2	45,427	45,813	386
Grants and subsidies - operating (recurrent)	4.2.3	18,464	17,280	(1,184)
Interest income	4.2.4	2,780	2,880	100
Other income	4.2.5	3,961	2,569	(1,392)
Total revenue		**166,209**	**172,533**	**6,324**


Budgeted Revenue 2015/16
Interest income 1.7%
Other income 1.5%
Grants and subsidies - operating (recurrent) 10.0%
User charges, fees and fines 26.5%
Rates (incl. supplementary rates) 60.3%



4.2.1 Rates

Rate revenue will increase by 7.6% plus an estimated $1.15 million for supplementary rates in 2015/16 to a total $103.99 million. The 7.6% increase in general rates represents a reduced long term financial plan rate of 5.6% (down from 5.8% in 2014/15) plus a one-off 2.0% Whitehorse reNEWal fund for the redevelopment of two major community facilities. Section 9 *Rating Information* includes a more detailed analysis of the rates and charges to be levied for 2015/16.

4.2.2 User charges, fees and fines

User charges, fees and fines relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These fees and charges are set either by the state government (statutory) or determined through market forces, with consideration given to cost recovery and community affordability.

User charges, fees and fines are projected to increase by 0.9% over the 2014/15 year. When adjusted for the cessation of Family Day Care services, the budgeted increase in fees and charges income is 3.5% or $1.55 million. Significant variations in the 2015/16 budgeted fees and charges are as follows:

- $1.16 million decrease as a result of Council ceasing to coordinate the provision of Family Day Care services within the Whitehorse municipality from 1 July 2015,
- $0.34 million increase in Sustainability, Waste and Recycling bin fee income mainly due to the additional income expected as a result of the commercial property 80 litre garbage bin roll out,
- $0.33 million increase in Whitehorse Recycling and Waste Centre fees to meet rising costs,
- $0.32 million increase in childcare fees reflecting an increase in the proposed fees for 2015/16 and an adjustment for the expected mix of fees and federal government subsidies. The fee levels have been determined with regard to accessibility, competitive neutrality and there being no increase in the level of Council subsidy for these services,
- $0.31 million increase in parking services primarily reflecting additional parking infringement revenue expected from Council's expansion of utilisation of electronic parking monitoring devices during 2014/15,
- $0.23 million increase in Aqualink Box Hill primarily reflecting anticipated growth in memberships, and
- $0.22 million less income relating to the sale of biennial municipal revaluation data to the State Revenue Office, which will next be received in 2016/17.

A detailed listing of fees and charges is included in Appendix D.

4.2.3 Grants and subsidies – operating (recurrent)

Grants and subsidies include all operating monies received from state and federal sources, as well as some grants from other organisations, for the purposes of funding the delivery of Council's services to residents. Overall, the level of grants is estimated to decrease by 6.4% or $1.18 million compared to 2014/15 primarily reflecting a $0.91 million decrease in funding for Family Day Care due to Council ceasing to coordinate the provision of this service, and a $0.28 million decrease in Home and Community Care funding primarily reflecting changes in demand, changes in service allocation as a result of a reduction in government funded targets and a change in auspice for the provision of respite services for children and young adults.

	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Variance Fav/(Unfav) $'000
Home and Community Care	8,670	8,386	(284)
Victoria Grants Commission	4,203	4,203	-
Children's Services	2,339	2,316	(23)
Maternal & Child Health Services	984	999	15
Family Day Care	907	-	(907)
Youth Services	188	213	25
Community Laws (school crossings supervision)	301	301	-
Other	872	862	(10)
Grants and subsidies - operating (recurrent)	**18,464**	**17,280**	**(1,184)**
Funded by:			
Federal government funding	4,427	3,514	(913)
State government funding	14,020	13,742	(278)
Other funding	17	24	7
Grants and subsidies - operating (recurrent)	**18,464**	**17,280**	**(1,184)**

4.2.4 Interest income

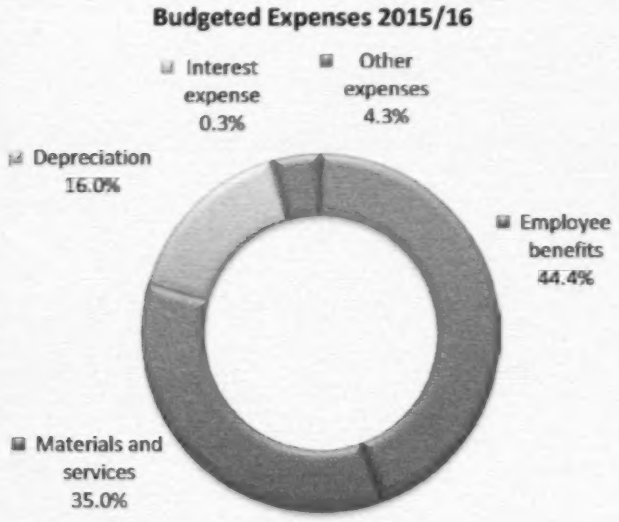
Interest income predominantly includes interest earned on Council's cash investments. Interest income is budgeted to increase by $0.10 million or 3.6% compared to 2014/15, which is primarily attributed to an increase in the average cash and investments balance reflecting additional funds being held to fund major redevelopment of community facilities. This is partly offset by a decrease in the budgeted average interest rate from 3.5% in 2014/15 to 3.25% in 2015/16 reflecting the decrease in investment rates available consistent with the decline in the Reserve Bank of Australia's cash rate.

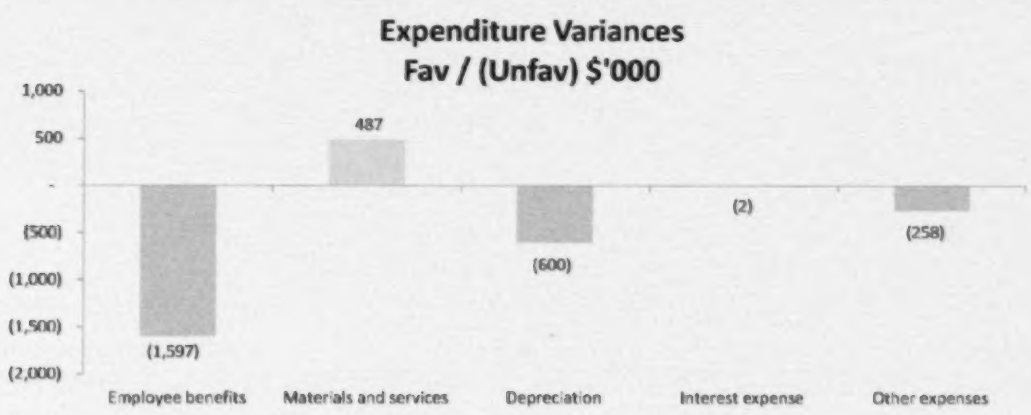
4.2.5 Other income

Other income includes legal cost recoveries and other miscellaneous external income. Other income is budgeted to decrease by $1.39 million or 35.1% in 2015/16. The majority of this decrease relates to a $0.77 million refund of carbon tax paid during 2012/13 and 2013/14 resulting from the repeal of legislation by the federal government, and $0.30 million compensation from the state government for compulsorily acquired land relating to the Mitcham Road grade separation, being a one-off receipt.

4.3 Expenses

	Reference	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Variance Fav/(Unfav) $'000
Employee benefits	4.3.1	66,629	68,226	(1,597)
Materials and services	4.3.2	54,262	53,775	487
Depreciation	4.3.3	23,900	24,500	(600)
Interest expense	4.3.4	460	462	(2)
Other expenses	4.3.5	6,307	6,565	(258)
Total expenses		**151,558**	**153,528**	**(1,970)**





4.3.1 Employee benefits

Employee benefits include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation and WorkCover insurance as well as staff development and training costs.

Employee costs in total are budgeted to increase by 2.4% or $1.60 million compared to 2014/15 mainly reflecting $1.45 million for an EBA increment of the greater of 3.5% or $38 per week effective from September 2015.

A summary of human resources expenditure categorised according to Council's organisational structure is included below:

Division	Budget 2015/16 $'000	Comprises Full Time $'000	Part Time $'000	Casual $'000	Other * $'000
Executive Services	3,591	2,186	869	374	162
Corporate Services	12,034	7,598	1,035	1,043	2,358
City Development	7,288	5,998	980	-	310
Human Services	34,614	12,399	13,443	6,548	2,224
Infrastructure	10,699	9,956	292	-	451
Total	68,226	38,137	16,619	7,965	5,505

* Other includes Council's Workcover premium, fringe benefits tax, staff development and training and other employee related costs that cannot be directly attributed to individual staff members.

A summary of the number of equivalent full time (EFT) Council staff in relation to the above expenditure is included below:

Division	Budget 2015/16 EFT	Comprises Full Time EFT	Part Time EFT	Casual EFT
Executive Services	34	19	12	3
Corporate Services	103	78	10	15
City Development	76	65	11	0
Human Services	410	139	184	87
Infrastructure	123	120	3	0
Total	746	421	220	105

4.3.2 Materials and services

Materials and services expenditure is budgeted to decrease by 0.9% or $0.49 million compared to 2014/15. Materials and services with significant variations are as follows:

- $1.40 million increase for the implementation of Council approved strategic initiatives in 2015/16,
- $1.18 million decrease for 2014/15 one year term initiatives removed from the 2015/16 budget and $0.28 million increase due to the carry forward of $0.30 million unspent funds for the Silver Grove Redevelopment initiative into the 2015/16 budget,
- $1.74 million decrease due to the cessation of Council coordinating the provision of Family Day Care services in the municipality,
- $0.82 million increase in Sustainability, Waste and Recycling mainly reflecting cost increases in providing kerbside waste collection services including garbage ($0.32 million), recycling ($0.15 million) and green organic bins ($0.15 million), and hard and green waste collections ($0.13 million),
- $0.46 million decrease in ParksWide mainly relating to $0.31 million additional costs relating to storm damage costs incurred in January 2015 and $0.15 million additional environmental land management costs in 2014/15,
- $0.40 million decrease in Statutory Planning costs relating to an approved over-expenditure in 2014/15 as a result of the increased work flowing on from the demand for planning permits,
- $0.29 million decrease relating to the Silver Grove Business Case to be completed in 2014/15,
- $0.25 million increase in Facilities Maintenance mainly relating to a $0.11 million increase in maintenance costs for Aqualink Box Hill due to the end of the warranty period on the new building, $0.05 million increase in painting costs and $0.04 million for the five yearly asbestos audit,
- $0.18 million increase in Recycling and Waste Centre costs including $0.13 million increase in tipping fees and $0.06 million increase in mulching fees, and
- $0.14 million increase in public lighting costs including public lighting modifications and preparations for the completion of the bulk energy efficient light changeover for the remaining 41% of lights, which will take place in 2016/17.

4.3.3 Depreciation

Depreciation relates to the usage of Council's property, plant and equipment including infrastructure assets such as buildings, roads and drains. Depreciation expense is budgeted to increase by $0.60 million or 2.5% in 2015/16 mainly due to the completion of the 2015/16 capital works program and the full year effect of depreciation on the 2014/15 capital works program.

4.3.4 Interest expense

Interest expense of $0.46 million is budgeted for borrowings utilised as part of the funding strategy to construct the Sportlink multipurpose sports facility and the Aqualink Box Hill major redevelopment.

4.3.5 Other expenses

Other expenses include lease payments for equipment, contributions to the Whitehorse Manningham Regional Library, audit fees, Councillor allowances, community grants and other external miscellaneous expenditure. Other expenses are budgeted to increase by $0.26 million or 4.1% in 2014/15 mainly reflecting a 4.0% increase in Council's contributions to the Whitehorse Manningham Regional Library and community grants.

4.4 Capital Items

	Reference	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Variance Fav/(Unfav) $'000
Surplus/(deficit) before capital items		**14,651**	**19,006**	**4,354**
Grants and subsidies - capital (non-recurrent)	4.4.1	636	1,186	550
Contributions - monetary	4.4.2	86	180	94
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	4.4.3	190	(10)	(200)
Surplus/(deficit) for the year		**15,563**	**20,361**	**4,798**

4.4.1 Grants and subsidies – capital (non-recurrent)

Capital grants include all monies received from federal and state governments for the purposes of funding the capital works program and receipt of this income is project dependant. Overall, capital grants are expected to increase by $0.55 million or 86.5% compared to 2014/15 as a result of a $0.42 million increase in Roads to Recovery funding expected for road reconstruction projects. The table below shows the funding sources of capital grants expected in 2015/16. Refer to Section 6.2.1 for details of funded projects.

	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Variance Fav/(Unfav) $'000
Funded by:			
Federal government	492	996	504
State government	144	190	46
Grants and subsidies - capital (non-recurrent)	**636**	**1,186**	**550**

4.4.2 Contributions - monetary

Contributions relate to monies contributed by developers, sporting clubs or residents towards development of drainage, roads, recreational facilities and other assets. Contributions of $0.18 million are expected from a neighbouring council in 2015/16 towards the York Street, Mont Albert reconstruction.

4.4.3 Net gain/(loss) on disposal of property, infrastructure, plant and equipment

Proceeds from the sale of Council assets is budgeted to be $1.23 million for 2015/16 and reflects proceeds for the planned cyclical replacement of part of the plant and vehicle fleet ($1.10 million) and sale of rights-of-way throughout the municipality ($0.13 million). The written down value of assets sold is budgeted to be $1.24 million.

5 Analysis of Budgeted Cash Position

This section of the Proposed Budget report analyses the expected cash flows for the 2015/16 year. The analysis is based on three main categories of cash flows:

- **Operating activities** – these activities refer to the cash generated or used in carrying out the normal service delivery functions of Council.
- **Investing activities** – these activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, and equipment.
- **Financing activities** – these activities refer to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of borrowings.

The significance of budgeting cash flows for Council is that it is a key factor in setting the level of rates and provides a guide to the level of capital expenditure Council can sustain with or without using existing cash reserves or taking on external debt.

5.1 Budgeted Statement of Cash Flows

	Reference	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Variance Fav/(Unfav) $'000
Cash flows from operating activities				
Rates (incl. supplementary rates)		95,577	**103,991**	8,414
User charges, fees and fines		45,427	**45,813**	386
Grants and subsidies - excluding capital		18,464	**17,280**	(1,184)
Interest received		2,780	**2,880**	100
Other income		3,961	**2,569**	(1,392)
Employee benefits		(65,908)	**(67,505)**	(1,597)
Materials and services		(53,657)	**(53,172)**	485
Other expenses		(6,307)	**(6,565)**	(258)
Net cash from operating activities	5.1.1	40,337	**45,291**	4,954
Cash flows from investing activities				
Repayment of loans and advances		10	**10**	-
Proceeds from sale of property, infrastructure, plant and equipment		1,265	**1,225**	(40)
Acquisition of property, infrastructure, plant and equipment		(29,336)	**(31,574)**	(2,238)
Capital contributions		722	**1,366**	644
Net cash used in investing activities	5.1.2	(27,339)	**(28,973)**	(1,634)
Cash flows from financing activities				
Repayment of loans and borrowings		(3,091)	**(822)**	2,269
Net cash provided by / (used in) financing activities	5.1.3	(3,091)	**(822)**	2,269
Net increase (decrease) in cash and cash equivalents		9,907	**15,497**	5,590
Cash and cash equivalents at 1 July		76,251	**86,158**	9,907
Cash and cash equivalents at 30 June	5.1.4	86,158	**101,655**	15,497

5.1.1 Operating activities

The net cash flows from operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Statement of Cash Flows. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Variance Fav/(Unfav) $'000
Surplus/(deficit) for the year	**15,563**	**20,361**	**4,798**
Grants and subsidies - capital (non-recurrent)	(636)	(1,186)	550
Contributions - monetary	(86)	(180)	94
Depreciation	23,900	24,500	(600)
Net (gain)/loss on disposal of property, infrastructure, plant and equipment	(190)	10	(200)
Change in assets and liabilities	1,786	1,786	(0)
Cash flows available from operating activities	**40,337**	**45,291**	**4,954**

5.1.2 Investing activities

The increase in net cash used in investing activities primarily reflects the increase in the capital works program when compared to the 2014/15 program. Significant projects included in the 2015/16 Capital Works Program include refurbishments of the Whitehorse Recycling and Waste Centre pit canopy ($1.25 million) and Kalang Park Pavilion ($1.35 million), and $0.70 million for the major redevelopments of Nunawading Community Hub ($0.50 million and the Whitehorse Centre ($0.20 million), which will be completed over several years.

5.1.3 Financing activities

For 2015/16 the total loan principal and interest repayment is $0.82 million. Refer to Section 10 for more details regarding Council's Borrowing Strategy.

5.1.4 Cash and cash equivalents at end of year

Overall, total cash and investments are forecast to increase by $15.50 million to $101.66 million as at 30 June 2016. This is consistent with Council's Long Term Financial Plan (see Section 8.2), which forecasts an ongoing commitment to the capital works program from 2015/16 onwards.

5.2 Restricted Funds and Working Capital

Part of Council's cash and investments are restricted and not fully available for Council's operations. The Budgeted Statement of Cash Flows above (in Section 5.1) shows that Council is estimating that at the 30 June 2016 it will hold cash and investments of $101.66 million, part of which is restricted as shown in the following table:

	Reference	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Variance $'000
Total cash and investments		**86,158**	101,655	15,497
Restricted cash and investments				
- Statutory reserves	5.2.1	(7,083)	(7,115)	32
- Trust funds and deposits	5.2.2	(6,250)	(6,500)	250
Unrestricted cash and investments		**72,825**	88,040	**15,215**
- Discretionary reserves	5.2.3	(46,896)	(48,709)	1,813
- Long service leave	5.2.4	(9,600)	(10,100)	500
Adjusted restricted cash and investments	5.2.5	**16,329**	29,231	**12,902**

5.2.1 Statutory Reserves

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. While these funds earn interest revenue for Council, the funds are not available for other purposes. During the 2015/16 year $2.04 million is budgeted to be transferred to and $2.00 million from Public Open Space Reserves. Refer to Appendix C for Council's reserve governing principles.

5.2.2 Trust funds and deposits

Trust funds and deposits include a range of deposits, prepaid membership income for the Aqualink leisure centres and monies held in trust for an associate entity, the Narre Warren User Group. At 30 June 2015, it is budgeted that Council will hold a total $6.50 million in trust funds and deposits.

5.2.3 Discretionary reserves

These funds are available for targeted purposes guided by the principles set by Council. During the 2015/16 year $2.24 million is budgeted to be transferred to and $0.43 million from Council's discretionary reserves. Refer to Appendix C for Council's reserve governing principles.

5.2.4 Long service leave

These funds are separately identified as restricted to ensure there are sufficient funds to meet Council's employee benefit obligations.

5.2.5 Unrestricted cash and investments

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants, contributions or carried forward capital works. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

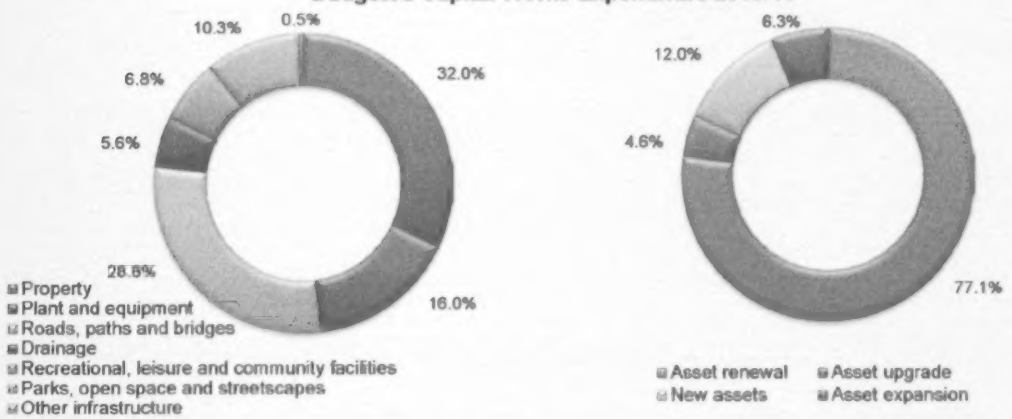
6 Analysis of Capital Budget

This section of the report analyses the planned capital expenditure Proposed Budget for the 2015/16 year and the sources of funding for the Budget.

6.1 Capital Works Expenditure

Capital Works Areas	Reference	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Variance Incr/(Decr) $'000
Property				
Land		2,784	1,483	(1,301)
Buildings		1,878	3,415	1,537
Building improvements		4,178	5,199	1,021
Total property	6.2.1	8,840	10,097	1,257
Plant and equipment				
Plant, machinery and equipment		3,496	3,250	(246)
Fixtures, fittings and furniture		540	519	(21)
Computers and telecommunications		844	1,275	431
Total plant and equipment	6.2.2	4,880	5,044	164
Infrastructure				
Roads		4,622	5,750	1,128
Bridges		100	260	160
Footpaths and cycleways		2,486	3,087	601
Drainage		1,535	1,765	230
Recreational, leisure and community facilities		2,589	2,161	(428)
Waste management		100	100	0
Parks, open space and streetscapes		4,006	3,261	(745)
Off street car parks		178	50	(128)
Total infrastructure	6.2.3	15,616	16,434	818
Total capital works		**29,336**	**31,575**	**2,239**
Represented by:				
Asset renewal		19,961	24,316	4,355
Asset upgrade		2,143	1,458	(685)
New assets		6,530	3,801	(2,729)
Asset expansion		702	2,000	1,298
Total capital works	6.2.4	**29,336**	**31,575**	2,239

Budgeted Capital Works Expenditure 2015/16



6.1.1 Property

The property class comprises land, buildings and building improvements. For 2015/16, $10.10 million is planned to be spent on property acquisitions and improvements, including the following significant projects:

- $1.25 million refurbishment of the Whitehorse Recycling and Waste Centre pit canopy,
- $1.35 million refurbishment and extension of Kalang Park Pavilion,
- $0.74 million redevelopment of Bennettswood Reserve Pavilions,
- $0.54 million renewal and upgrade works for Pre Schools and Children's Services Centres,
- $0.50 million to commence Nunawading Community Hub redevelopment,
- $0.47 million refurbishment of Blackburn Lake Sanctuary Visitors Centre,
- $0.38 million refurbishment of Livingstone Pavilion, and
- $0.20 million to commence redevelopment of the Whitehorse Centre.

6.1.2 Plant and Equipment

Plant and equipment comprises plant, machinery, equipment, fixtures, fittings, furniture, and computer and telecommunication assets. For the 2015/16 year, $5.04 million is budgeted to be spent on plant and equipment, including $3.25 million for the cyclical replacement of Council's plant and vehicle fleet and $1.28 million for the upgrade and replacement of information technology.

6.1.3 Infrastructure

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes and off street car parks. The 2015/16 Capital Works Program includes $16.43 million for the improvement of Whitehorse infrastructure including $9.10 million for roads, paths and bridges, $3.26 million for parks, open space and streetscapes, $2.16 million for recreational, leisure and community facilities, and $1.77 million for drainage. The more significant infrastructure projects planned for 2015/16 are listed below.

Roads, paths and drainage

- $2.19 million Road Resurfacing Program
- $2.06 million Footpath Renewal Program
- $1.28 million for Drainage Upgrade, Rehabilitation and Pit Lit Replacements
- $0.70 million reconstruction Barkly Terrace, Mitcham
- $0.50 million reconstruction Nunawading Retail Precinct Laneway
- $0.45 million reconstruction McKean Street, Box Hill North
- $0.41 million construction Winfield and Tie Street Bike Paths to Koonung Trail
- $0.20 million renewal of Gardiners Creek Trail Shared Path (Middleborough Rd – Canterbury Rd to Albion Rd)

Parks, open space and streetscapes

- $0.50 million streetscape renewal for Mitcham Shopping Centre
- $0.47 million infrastructure and streetscape renewal for Box Hill Central Activities Area
- $0.46 million masterplan implementation for Box Hill Gardens
- $0.30 million street trees
- $0.30 million upgrade of Surrey Dive Northern Edge Treatment
- $0.29 million streetscape renewal for Laburnum Village Shopping Centre

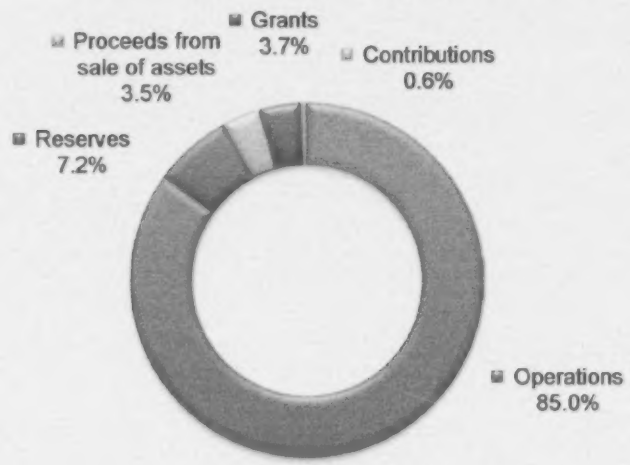
Recreational, leisure and community facilities

- $0.82 million Playground Upgrade Program
- $0.45 million Sports field Ground Renewal Program
- $0.23 million Heatherdale Reserve Cricket Nets relocation
- $0.20 million drainage and irrigation upgrade Mahoney's Reserve North Oval

6.2 Funding Sources

Sources of Funding	Reference	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Variance Incr/(Decr) $'000
Grants	6.1.1	636	1,186	550
Contributions	6.1.2	86	180	94
Council cash				
- operations	6.1.3	23,941	26,831	2,890
- proceeds from sale of assets	6.1.4	1,130	1,100	(30)
- reserves	6.1.5	3,543	2,278	(1,265)
Total funding sources		29,336	31,575	2,239

Budgeted Capital Funding Sources 2015/16



6.2.1 Grants

Capital grants include funding received from state and federal sources for the purposes of funding the Capital Works Program. Significant grants that are budgeted to be received in 2015/16 are:

- Roads to Recovery:
  - Barkly Terrace, Mitcham reconstruction ($0.42 million)
  - McKean Street, Box Hill North reconstruction ($0.27 million)
  - St Georges Avenue, Mont Albert reconstruction ($0.15 million)
- Bennettswood Reserve Pavilions redevelopment ($0.18 million)
- Nunawading Retail Precinct – Laneway Security Lighting ($0.16 million)

6.2.2 Contributions

Capital contributions may include monies contributed by developments, community groups or residents towards specific capital works projects. Council expects to receive a $0.18 million cash contribution from Boroondara Council in 2015/16 relating to road reconstruction works on York Street, Mont Albert.

6.2.3 Council cash - operations

During the year Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that $26.83 million will be generated from operations to fund the 2015/16 capital works program. Refer Section 5 *Budgeted Cash Position* for more information on funds from operations.

6.2.4 Council cash - proceeds from sale of assets

Proceeds from sale of assets include plant and motor vehicle sales in accordance with Council's fleet renewal policy, and right of way sales.

6.2.5 Council cash - reserves

Council has specific cash reserves, which it is currently using to fund its annual capital works program. The reserves include monies set aside for specific purposes such as Public Open Space (POS). For 2015/16, $2.28 million of POS contributions will be used to part fund qualifying capital works projects.

7 Analysis of Budgeted Financial Position

This section of the Proposed Budget report analyses the movements in assets, liabilities and equity between 2014/15 and 2015/16.

7.1 Budgeted Balance Sheet

	Reference	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Variance Fav/(Unfav) $'000
Assets				
Current assets				
Cash and cash equivalents		86,158	**101,655**	15,497
Trade and other receivables		9,580	**9,570**	(10)
Other current assets		682	**682**	-
Total current assets	7.1.1	96,420	**111,907**	15,487
Non-current assets				
Trade and other receivables		67	**67**	-
Investment in associates		6,594	**6,594**	-
Property, infrastructure and plant & equipment		1,863,368	**1,904,262**	40,894
Total non-current assets	7.1.1	1,870,029	**1,910,923**	40,894
Total assets		1,966,449	**2,022,830**	56,381
Liabilities				
Current liabilities				
Trade and other payables		14,493	**14,847**	(354)
Trust funds and deposits		6,250	**6,500**	(250)
Interest bearing loans and borrowings		360	**391**	(31)
Employee benefits		13,416	**14,055**	(639)
Total current liabilities	7.1.2	34,519	**35,793**	(1,274)
Non-current liabilities				
Interest bearing loans and borrowings		10,816	**10,425**	391
Employee benefits		1,726	**1,808**	(82)
Total non-current liabilities	7.1.2	12,542	**12,233**	309
Total liabilities		47,061	**48,026**	(965)
Net assets	7.1.3	1,919,388	**1,974,804**	55,416
Equity				
Accumulated surplus		696,931	**715,447**	18,516
Asset revaluation reserve		1,168,478	**1,203,533**	35,055
Other reserves		53,979	**55,824**	1,845
Total equity	7.1.4	1,919,388	**1,974,804**	55,416

7.1.1 Current Assets and Non-Current Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities. These balances are projected to increase by $15.50 million during the year.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program.

7.1.2 Current Liabilities and Non-Current Liabilities

Trade and other payables are those to whom Council owes money as at 30 June.

Provisions include accrued annual leave and long service leave. These employee entitlements are expected to increase as a result of the provisions contained within the Enterprise Agreement.

Interest-bearing loans and borrowings are borrowings of Council. The Council is budgeting to repay loan principal of $0.36 million during 2015/16.

7.1.3 Working capital

Working capital is in the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Variance Incr/(Decr) $'000
Current assets	96,420	111,907	15,487
Current liabilities	34,519	35,793	1,274
Working capital	**61,901**	**76,114**	14,213

7.1.4 Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve, which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of Council to be separately disclosed.
- Accumulated surplus, which is the value of all net assets less Reserves that have accumulated over time.

7.1.5 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2016 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- Trade receivables collections will remain at similar levels to 2014/15.
- Other receivables will remain consistent with 2014/15 levels.
- Employee entitlements will increase according to Enterprise Bargaining Agreement obligations.
- Repayment of loan principal expected to be $0.36 million with Council borrowings at rates between 3.2% and 8.5%.
- Total capital expenditure for 2015/16 to be $31.58 million.
- Total of $2.43 million to be transferred from reserve to accumulated surplus, including $2.28 million internal funding of the capital works program for the 2015/16 year and $0.15 million funding of operating initiatives.

Long Term Strategies

8 Strategic Resource Plan and Performance Indicators

This section includes an extract of the *Draft Strategic Resource Plan* to provide information on the long term financial projections of Council.

8.1 Strategic Resource Plan Development

Council is required under the *Local Government Act 1989* to develop a *Strategic Resource Plan* that describes both the financial and non-financial resources required for at least the next four financial years to achieve the strategic objectives in the Council Plan. The *Strategic Resource Plan* includes a financial allocation plan based on Council's Long Term Financial Plan, Human Resource Strategy, Revenue Strategy, Borrowing Strategy, and Asset Management Strategy. The plan also contains a set of financial statements as required by legislation.

Council has prepared a *Draft Strategic Resource Plan* (SRP) for the four years 2015/16 to 2018/19 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the SRP, is financial sustainability in the medium to long term, while still achieving Council's strategic objectives as specified in the Council Plan.

In preparing the SRP, Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities.
- Provide reasonable stability in the level of rate burden.
- Consider the financial effects of Council decisions on future generations.
- Provide full, accurate and timely disclosure of financial information.

8.2 Long Term Financial Plan

Council's long-term planning strategy is aimed at creating a sustainable fiscal environment to enable Council to continue to provide the community with high quality services and infrastructure into the medium and long term. The financial plan is a continuation of Council's responsible financial program. It is a financial plan aimed at:

- Responsible rate increases reviewed annually.
- Providing a framework to deliver balanced budgets.
- Consolidation of the Victorian Auditor-General's sustainability measures, having moved from a deficit before capital items to a surplus and increased the stay in business capital works program progressively over five years.

Council has, since 1997, worked within a financial framework that has successfully and consistently moved it towards the achievement of these goals. This has required tight but careful financial management. The assumptions underpinning the Plan are:

- A forward plan rate revenue increase of 4.0% per annum from 2016/17 based on Council's advocated position regarding proposed rate capping.
- Grants increase at 3.0% per annum.
- Fees and charges overall revenue increase by 3.0% per annum.
- Maintaining the long-term viability and value of the Council's Development Reserve to provide a funding source for major infrastructure projects.
- Interest on investments estimated between 2.5% and 3.0%.
- Employee costs increase assumed to be no more than a 3.0% EBA increase plus 1.0%.
- Increases on contracts and materials held at 4.0% per annum.
- A capital works program of more than $450 million over the next ten years.

8.3 Financial Resources

The following table summarises the key financial results for the next four years as set out in the Draft SRP for years 2015/16 to 2018/19. Appendix A includes a more detailed analysis of the financial resources to be used over the four year period.

Indicator	Budget 2015/16 $'000	Strategic Resource Plan Projections 2016/17 $'000	2017/18 $'000	2018/19 $'000
Surplus before capital items	19,005	17,629	16,697	14,932
Surplus/(deficit) for the year	20,361	18,160	17,233	16,467
Cash and investments	101,655	112,220	104,252	109,088
Cash flow from operations	45,291	44,819	44,825	44,657
Capital works	31,575	38,985	67,597	70,603

A long term funding strategy for redevelopment of major community facilities relies on a continuing surplus as an essential funding source.

8.4 Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Budget 2015/16	Strategic Resource Plan Projections 2016/17	2017/18	2018/19
Operating position						
Underlying result	Underlying surplus (deficit) / underlying revenue	1	10.9%	9.6%	8.6%	6.7%
Liquidity						
Working Capital	Current assets / Current liabilities	2	312.6%	329.9%	296.2%	292.6%
Unrestricted cash	Unrestricted cash / current liabilities	3	81.7%	101.1%	116.8%	124.2%
Obligations						
Indebtedness	Interest bearing loans and borrowings / rate revenue	4	10.4%	9.6%	14.8%	25.7%
Indebtedness	Interest and principal repayments / rate revenue		0.8%	0.8%	1.6%	2.4%
Long term liabilities	Non-current liabilities / own source revenue	5	7.8%	7.1%	10.3%	16.4%
Asset renewal	Asset renewal expenditure / depreciation	6	90.2%	101.6%	120.1%	165.9%
Stability						
Rates concentration	Rate revenue / adjusted underlying revenue	7	59.8%	59.1%	58.4%	56.6%
Rates effort	Rate revenue / property values (CIV)	8	0.2%	0.2%	0.2%	0.2%
Efficiency						
Expenditure level	Total expenditure / no. of assessments	9	$2,178	$2,259	$2,381	$2,511
Expenditure level	Specific purpose grants expended / Specific purpose grants received		100.0%	100.0%	100.0%	100.0%
Revenue level	Residential rate revenue / No. of residential assessments	10	$1,430	$1,465	$1,500	$1,541
Workforce turnover	No. of resignations & terminations / average no. of staff	11	15.0%	15.0%	15.0%	15.0%

Notes to Indicators

1. ***Underlying result*** – An underlying surplus should be generated in the ordinary course of business. A trend of increasing surplus suggests an improvement in the operating position.
2. ***Working capital*** – Sufficient working capital is required to pay bills as and when they fall due. A high or increasing level of working capital suggests an improvement in liquidity.
3. ***Unrestricted cash*** – Sufficient cash which is free of restrictions is required to pay bills as and when they fall due. A high or increasing level of unrestricted cash suggests an improvement in liquidity.
4. ***Indebtedness*** – The level of debt should be appropriate to the size and nature of a council's activities. A low or decreasing level of debt suggests an improvement in the capacity to meet long term obligations.
5. ***Long term liabilities*** – The level of long term liabilities should be appropriate to the size and nature of a council's activities. A low or decreasing level of long term liabilities suggests an improvement in the capacity to meet long term obligations.
6. ***Asset renewal*** - This percentage indicates the extent of Council's asset renewal against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.
7. ***Rates concentration*** – Revenue should be generated from a range of sources. Reflects extent of reliance on rate revenues to fund all of Council's ongoing services. A high or increasing range of revenue sources suggests an improvement in stability.
8. ***Rates effort*** – The rating level should be set based on the community's capacity to pay. Reflects extent of reliance on rate revenues to fund all of Council's ongoing services. A low or decreasing level of rates suggests an improvement in the rating burden.
9. ***Expenditure level*** – Resources should be used efficiently in the delivery of services. A low or decreasing level of expenditure suggests an improvement in organisational efficiency.
10. ***Revenue level*** - Resources should be used efficiently in the delivery of services. A low or decreasing level of rates suggests an improvement in organisational efficiency.
11. ***Workforce turnover*** - Resources should be used efficiently in the delivery of services. A low or decreasing level of workforce turnover suggests an improvement in organisational efficiency.

8.5 Sustainable Capacity Indicators

The following table highlights Council's current and projected performance across a range of key sustainable capacity indicators. These indicators provide a useful analysis of Council's sustainable capacity and should be used in the context of the organisation's objectives.

				Strategic Resource Plan Projections		
Indicator	Measure	Notes	Budget 2015/16	2016/17	2017/18	2018/19
Own source revenue	Own source revenue / municipal population	1	$934	$985	$1,040	$1,116
Recurrent grants	Recurrent grants / municipal population	2	$103	$105	$108	$110
Population	Underlying expenditure / Municipal population	3	$916	$956	$998	$1,045
Population	Infrastructure value / Municipal population		$4,717	$4,755	$4,921	$5,048
Population	Municipal population / Kilometres of local roads		281	283	285	287
Disadvantage	Index of Relative Socio-economic Disadvantage by percentile	4	1,051	1,051	1,051	1,051

Notes to Indicators

1. ***Own source revenue*** – Revenue should be generated from a range of sources in order to meet the agreed service needs of the community. A high or increasing level of own source revenue suggests an improvement in capacity.
2. ***Recurrent grants*** – Revenue should be generated from a range of sources in order to meet the agreed service needs of the community. A high or increasing level of recurrent grant revenue suggests an improvement in capacity.
3. ***Population*** – Population is a key driver of a council's ability to meet the agreed service needs of the community. A high or increasing level of the population (size, density) suggests and improvement in capacity.
4. ***Disadvantage*** – Disadvantage is a key driver of a council's ability to meet the agreed service needs of the community. A low or decreasing level of disadvantage suggests an improvement in capacity.

8.6 Non-Financial Resources (Human Resources)

In addition to the financial resources to be consumed over the planning period, Council will also consume non-financial resources, in particular human resources. The following table summarises the Council's anticipated human resources requirements for the next four years as set out in the Draft SRP for years 2015/16 to 2018/19. Appendix A includes a more detailed analysis of the financial resources to be used over the four year period in the Summary of Planned Human Resources Expenditure.

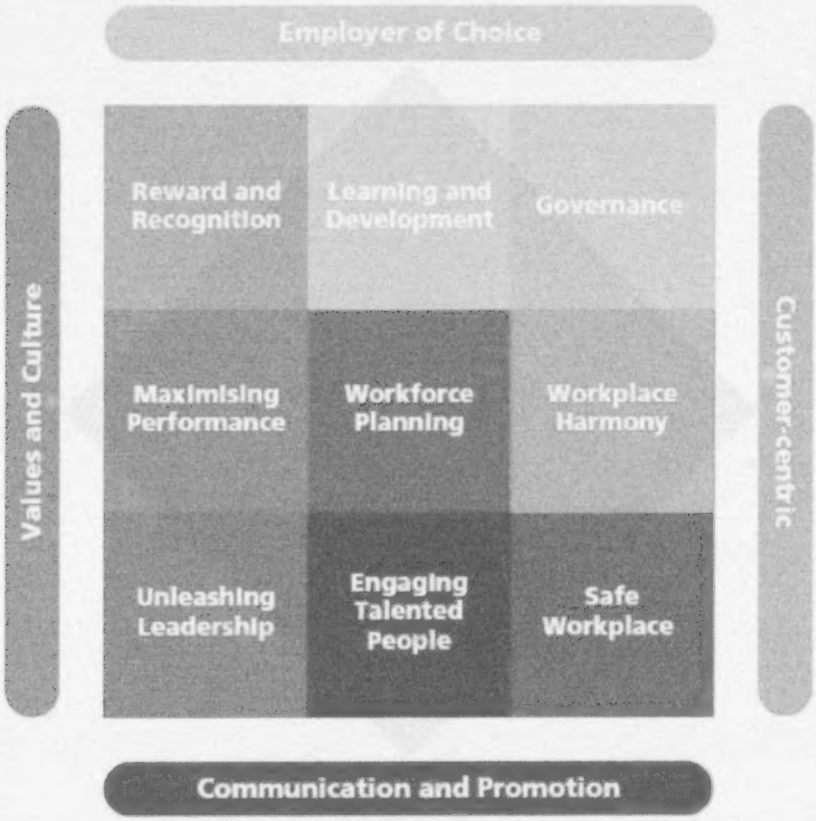
	Budget	Strategic Resource Plan Projections		
Indicator	2015/16	2016/17	2017/18	2018/19
Employee costs ($'000)				
- Operating	66,827	69,486	72,251	75,125
- Capital	1,399	1,469	1,542	1,620
Total	68,226	70,955	73,793	76,745
Employee numbers (EFT)	746	746	746	746

Council recognises that one of its most important assets is its people. The human resources of Council are integral to the provision of a wide range of quality services delivered to the community.

Council's workforce is approximately 1,300 employees, the majority of which are in part-time or casual roles. The Equivalent Full Time (EFT) positions budgeted for 2015/16 is 746, reflecting the hours expected to be worked by all Council staff. This represents a decrease from the previous year primarily reflecting the cessation of Family Day Care and change in Government service targets and demand for Home and Community Care services.

To enable staff to perform their roles to the optimum Council has an Organisation Development (OD) strategy built around an OD framework that aims to "attract, recruit, develop and retain highly skilled, motivated and professional employees..." The strategies and focus of Council's OD activities for the next four years will be in the key areas of the OD framework (see below). Council is also committed to excellence in Occupational Health and Safety, Human Rights and Equal Opportunity, with a number of major projects planned in these fields over the next four years. In addition Council's Collective Agreement recognises teamwork, professionalism and a commitment to our residents and customers as key employee values.

City of Whitehorse Organisation Development Strategic Model



9 Rating Information

This section of the report considers Council's rating strategy including development of the rating strategy, assumptions underlying the current year rate increase and Council's rating structure.

9.1 Rating Strategy Development

The desired outcome of a rating strategy is to achieve sound rating practices and to enable decisions that result in rates and charges that are reasonable, reflective of the service needs and financial capacity of the local community, transparent, easy to comprehend, and that conform with legislative requirements.

Additionally, the rating strategy should be comprehensive and contain appropriate information to properly support rating decisions. Ideally the rating strategy should be supported by briefing materials provided to Councillors to assist decision making, including a rationale for the proposed rate structure, supportive rate modelling, and benchmarking with other comparable councils. The 'revenue ratio' is one key financial indicator used by Council when analysing its financial position and financial performance. The 'revenue ratio' identifies Council's dependence on rate revenue, with the ratio being calculated by assessing rate revenue as a proportion of Council's total revenue.

In Council's Proposed Budget 2015/16 the 'revenue ratio' is 60.3% and this ratio is projected to increase marginally over the next three financial years to 61.4% by the 2018/19 financial year. This places greater importance on Council's internal sources of revenue such as rates and fees and charges rather than a dependence on grants.

Council's current rating strategy is based on a uniform rate for the municipality with no municipal charge. Future consideration may be given to assessing the merits of introducing a service rate or service charge.

9.2 Current Year Rate

Council's Long Term Financial Plan (LTFP) rate increase is proposed to further reduce from 5.8% to 5.6% for 2015/16, having previously reduced from 6.0% to 5.8% in 2012/13.

Two major and much utilised community facilities – Nunawading Community Hub and the Whitehorse Centre - have been under feasibility review for several years and are now ready for funds to be committed and project commencement. This requires careful planning and significant investment over the next five to six years.

While long term loans and drawing on Council reserves and assets form approximately 77.0% of the proposed funding of these projects, rates income is an important contributor to ensuring renewal of these much used community facilities can proceed. Therefore, a one-off Whitehorse City reNEWal fund of 2.0% is proposed for 2015/16 in addition to the general rates increase of 5.6%.

Future year rate increases will be impacted by the state government confirmed policy of capping rate increases. The government has appointed the Essential Services Commission to develop a framework by 31 October 2015 and enable legislation to be enacted for the 2016/17 year and beyond. So while the form and method are not known at this time, future rate increases of 4.0% per annum are shown to reflect a stable forward planning form based on local government cost rather than reference to the domestic Consumer Price Index (CPI).

9.3 Rating Structure

Having reviewed the various valuation bases for determining the property value component of rates, Council made a decision in 1997/98 to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality. Under the *Cultural and Recreational Lands Act 1963*, provision is made for a Council to levy the rate for recreational lands at "such amount as the municipal council thinks reasonable having regard to the services provided by the municipal council in relation to such lands and having regard to the benefit to the community derived from such recreational lands." There are currently no plans to change this rating structure.

The following table summarises the rates to be determined for the 2015/16 year. A more detailed analysis of the rates to be raised is contained in Appendix B *Rates and Charges*.

Rate type	How applied	2014/15	2015/16	Change
Residential, commercial and industrial rates	Cents in $ of CIV	0.200376	0.215256	7.4%
Recreational rates	Cents in $ of CIV	0.060113	0.064577	7.4%

10 Borrowing Strategy

This section of the report considers the Council's borrowing strategy including strategy development, current year borrowings and proposed borrowing levels for the future.

10.1 Strategy Development

In developing the *Strategic Resource Plan* borrowings were identified as an important funding source for the major community infrastructure projects.

10.2 Current and Proposed Future Borrowings

In the 2007/08 year, Council borrowed $3.00 million to part fund the construction of the Sportlink multipurpose indoor sports facility. This loan will be discharged by 2018. In 2013/14, Council borrowed $12.30 million as part of a funding strategy to redevelop Aqualink Box Hill, and $2.30 million of this was repaid during 2014/15.

Council plans to borrow a further $7.50 million in 2017/18 and $15.00 million in 2018/19 to partly fund the major redevelopment of the Whitehorse Centre which is being commenced in 2015/16.

The following table sets out future proposed borrowings as per Council's Long Term Financial Plan.

Year	New Borrowings $'000	Principal Paid $'000	Interest Paid $'000	Balance 30 June $'000
2014/15	-	2,633	460	11,176
2015/16	-	360	462	10,816
2016/17	-	391	431	10,425
2017/18	7,500	1,004	794	16,921
2018/19	15,000	1,274	1,547	30,647

10.3 Statutory Disclosures

The table below shows borrowings information specifically required by the Regulations:

	2014/15 $	2015/16
Total amount borrowed as at 30 June of the prior year	13,809,000	**11,176,000**
Total amount to be borrowed	0	**0**
Total amount projected to be redeemed	(2,633,000)	**(360,000)**
Total amount proposed to be borrowed as at 30 June	11,176,000	**10,816,000**

11 Asset Management Strategy

Council's infrastructure network represents a significant investment made over many generations and provides the foundation for the social, environmental and economic values of the community. This network provides necessary services and facilities to the community. Stewardship of community assets is a core Council function. Millions of dollars are spent annually managing and maintaining infrastructure and it is important that Council employs high-level management skills, practices and systems to ensure that services are delivered economically and sustainably.

Sound and sustainable asset management is necessary to enable Council to meet its responsibilities to:

- Provide services to current and future generations.
- Provide and maintain necessary community infrastructure.
- Encourage and support the economic and social development of the area.

Council's approach to asset management includes: the application of best appropriate asset management practices; the implementation of a rolling Asset Management Strategy Improvement Program; the management of a suite of tactical Asset Management Plans which include defined levels of service; an organisational wide information system for asset data management, reporting and works planning; a planned and fully funded approach to timely asset renewal, and the consideration of lifecycle costing as a precursor to capital investment decisions for new infrastructure.

Council is a participant in the Municipal Association of Victoria's STEP Program, which includes the best practice guidelines contained in the federal government's National Asset Management Assessment Framework and Financial Sustainability Programs. Council will continue to respond to the MAV STEP Program obligations by continually enhancing its best practice asset management framework to maintain, as a minimum, a 'core' level of proficiency. This framework extends from Council's Asset Management Policy and Strategy to asset operations and information management systems.

As part of Council's approach to responsible asset management, Council's Capital Works Program assigns funding priority to the renewal and upgrade of existing infrastructure over the creation of new assets. This is to ensure Council's existing infrastructure provides levels of service that are affordable and continue to meet broad community expectations. Council's Long Term Financial Plan provides for an increasing level of capital funding to meet forecast renewal and upgrade asset demand over the next ten years. This strategy enables a fully funded long term approach to be implemented for capital expenditure on both existing assets and new infrastructure. Council acknowledges that funding for capital works must come primarily from its rate base and be supplemented by other income whenever possible.

The following table summarises Council's forward outlook on capital expenditure including funding sources for the next four years.

		External Sources			Council Cash		
Year	Total Capital Program $'000	Grants $'000	Contribu-tions $'000	Borrowings $'000	Proceeds from sale of assets $'000	Reserves $'000	Council Operations $'000
2014/15	29,336	636	86	12,300	1,130	3,543	11,641
2015/16	31,575	1,186	180	-	1,100	2,278	26,831
2016/17	38,985	418	-	-	5,000	1,445	32,122
2017/18	67,597	418	-	7,500	8,550	19,404	31,725
2018/19	70,603	2,418	-	15,000	16,050	4,350	32,785

11.1 Major Community Infrastructure Funding Strategy

Nominations for Council's Capital Works Program undergo a rigorous whole of life cost assessment prior to Council review and decision. As most projects individually are of a low to medium cost it is financially responsible to require a more detailed and comprehensive assessment of major projects which we have defined as being $5.00 million or more.

Usually major projects are for existing community facilities, for example Aqualink Box Hill and Aqualink Nunawading, the Whitehorse Centre and Box Hill Town Hall, but occasionally they may also be for a new facility, for example Sportlink in Vermont South.

While few in number, each will, at some point over time, require major redevelopment and upgrade and, in total, represent significant capital outlays. As such, it is important that they be considered in long term planning.

Over the last year Council has adopted a business case assessment methodology in addition to a funding model that has been developed and tested. This funding model has, as its core, a premise that major projects are funded by a mix of sources and not rates alone.

Key features of the funding strategy include:

- Prioritising facilities in order of need with one major project undertaken at the time.
- Use of many funding sources without over-reliance on rates income.
- A funding mix of responsible debt levels, draw down of reserves (and then rebuild by interest reinvestment back into the reserve), strategic asset sales, all available grant sources and rates income via the operating surplus.
- On a project by project basis explore options for developer and private sector participation.
- A minimum of fifteen year planning horizon.
- Maintain Councils financial sustainability rating of "low risk" as measured by the Victorian Auditor-General's Office.
- On Council approval of a completed business case, the project becomes formally funded and is added to Councils capital works program, budget, and strategic resource plan documents.

As a consequence of this last dot point, the Proposed Budget 2015/16 and *Draft Strategic Resource Plan* show a gradual building up of reserve and cash balances in readiness to fund the formally approved major community infrastructure projects, Nunawading Community Hub and the Whitehorse Centre. Refer to pages 9-10 for further information.

Overview of Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 11 of this report.

This information has not been included in the main body of the Budget report in the interests of clarity and conciseness. Council has decided that whilst the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual Budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information
A	Budgeted Statements
B	Rates and Charges
C	Council Development Reserve Governing Principles
D	Fees and Charges Schedule
E	Detailed Capital Works
F	Rating Strategy

Budgeted Statements

This appendix presents information in regard to the budgeted financial statements. The budget information for the years 2015/16 to 2018/19 has been extracted from the *Draft Strategic Resource Plan*.

The appendix includes the following budgeted information:

- Budgeted Comprehensive Income Statement
- Budgeted Balance Sheet
- Budgeted Statement of Changes in Equity
- Budgeted Statement of Cash Flows
- Budgeted Statement of Capital Works
- Budgeted Statement of Human Resources
- Budgeted Statement of Reserves
- Summary of Planned Human Resources Expenditure

City of Whitehorse

Budgeted Comprehensive Income Statement
For the four years ending 30 June 2019

	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Strategic Resource Plan Projections 2016/17 $'000	2017/18 $'000	2018/19 $'000
Revenue					
Rates (incl. supplementary rates)	95,577	**103,991**	108,950	114,009	119,069
User charges, fees and fines	45,427	**45,813**	47,187	48,603	50,061
Grants and subsidies - operating (recurrent)	18,464	**17,280**	17,798	18,332	18,882
Interest income	2,780	**2,880**	2,541	2,806	3,128
Other income	3,961	**2,569**	2,672	2,779	2,890
Total revenue	166,209	**172,533**	179,148	186,529	194,030
Expenses					
Employee benefits	66,629	**68,226**	70,955	73,793	76,745
Materials and services	54,262	**53,775**	57,927	62,243	66,733
Depreciation	23,900	**24,500**	25,379	25,900	26,687
Interest expense	460	**462**	431	794	1,547
Other expenses	6,307	**6,565**	6,828	7,101	7,385
Total expenses	151,558	**153,528**	161,520	169,831	179,097
Surplus/(deficit) before capital items	14,651	**19,005**	17,629	16,697	14,932
Grants and subsidies - capital (non-recurrent)	636	**1,186**	418	418	2,418
Contributions - monetary	86	**180**	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	190	**(10)**	113	118	(883)
Surplus/(deficit) for the year	15,563	**20,361**	18,160	17,233	16,467
Other comprehensive income					
Revaluation of property, infrastructure, plant and equipment	34,033	35,055	36,106	37,189	38,305
Total comprehensive result	49,596	**55,416**	54,266	54,422	54,772

City of Whitehorse

Budgeted Balance Sheet

For the four years ending 30 June 2019

	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Strategic Resource Plan Projections 2016/17 $'000	2017/18 $'000	2018/19 $'000
Assets					
Current assets					
Cash and cash equivalents	86,158	**101,655**	112,220	104,252	109,088
Trade and other receivables	9,580	**9,570**	9,560	9,550	9,540
Other current assets	682	**682**	682	682	682
Total current assets	96,420	**111,907**	122,462	114,484	119,310
Non-current assets					
Trade and other receivables	67	**67**	67	67	67
Investment in associates	6,594	**6,594**	6,594	6,594	6,594
Property, infrastructure and plant & equipment	1,863,368	**1,904,262**	1,948,961	2,019,290	2,084,453
Total non-current assets	1,870,029	**1,910,923**	1,955,622	2,025,951	2,091,114
Total assets	1,966,449	**2,022,830**	2,078,084	2,140,435	2,210,424
Liabilities					
Current liabilities					
Trade and other payables	14,493	**14,847**	15,209	15,579	15,958
Trust funds and deposits	6,250	**6,500**	6,760	7,030	7,310
Interest bearing loans and borrowings	360	**391**	425	611	1,345
Employee benefits	13,416	**14,055**	14,725	15,428	16,165
Total current liabilities	34,519	**35,793**	37,119	38,648	40,778
Non-current liabilities					
Interest bearing loans and borrowings	10,816	**10,425**	10,000	16,310	29,302
Employee benefits	1,726	**1,808**	1,895	1,985	2,080
Total non-current liabilities	12,542	**12,233**	11,895	18,295	31,382
Total liabilities	47,061	**48,026**	49,014	56,943	72,160
Net assets	1,919,388	**1,974,804**	2,029,070	2,083,492	2,138,264
Equity					
Accumulated surplus	696,931	**715,447**	731,990	765,460	783,349
Asset revaluation reserves	1,168,478	**1,203,533**	1,239,639	1,276,828	1,315,133
Other reserves	53,979	**55,824**	57,441	41,204	39,782
Total equity	1,919,388	**1,974,804**	2,029,070	2,083,492	2,138,264

City of Whitehorse

Budgeted Statement of Changes in Equity
For the four years ending 30 June 2019

	Total Equity $'000	Accumulated Surplus $'000	Revaluation Reserve $'000	Other Reserves $'000
2015/16				
Balance at beginning of the financial year	1,919,388	696,931	1,168,478	53,979
Surplus/(deficit) for the year	20,361	20,361	-	-
Net asset revaluation increment(decrement)	35,055	-	35,055	-
Transfer to reserves	-	(4,273)	-	4,273
Transfer from reserves	-	2,428	-	(2,428)
Balance at end of the financial year	**1,974,804**	**715,447**	**1,203,533**	**55,824**
2016/17				
Balance at beginning of the financial year	1,974,804	715,447	1,203,533	55,824
Surplus/(deficit) for the year	18,160	18,160	-	-
Net asset revaluation increment(decrement)	36,106	-	36,106	-
Transfer to reserves	-	(3,212)	-	3,212
Transfer from reserves	-	1,595	-	(1,595)
Balance at end of the financial year	**2,029,070**	**731,990**	**1,239,639**	**57,441**
2017/18				
Balance at beginning of the financial year	2,029,070	731,990	1,239,639	57,441
Surplus/(deficit) for the year	17,233	17,233	-	-
Net asset revaluation increment(decrement)	37,189	-	37,189	-
Transfer to reserves	-	(3,307)	-	3,307
Transfer from reserves	-	19,544	-	(19,544)
Balance at end of the financial year	**2,083,492**	**765,460**	**1,276,828**	**41,204**
2018/19				
Balance at beginning of the financial year	2,083,492	765,460	1,276,828	41,204
Surplus/(deficit) for the year	16,467	16,467	-	-
Net asset revaluation increment(decrement)	38,305	-	38,305	-
Transfer to reserves	-	(2,928)	-	2,928
Transfer from reserves	-	4,350	-	(4,350)
Balance at end of the financial year	**2,138,264**	**783,349**	**1,315,133**	**39,782**

City of Whitehorse

Budgeted Statement of Cash Flows
For the four years ending 30 June 2019

	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Strategic Resource Plan Projections 2016/17 $'000	2017/18 $'000	2018/19 $'000
Cash flows from operating activities					
Rates (incl. supplementary rates)	95,577	**103,991**	108,950	114,009	119,069
User charges, fees and fines	45,427	**45,813**	47,187	48,603	50,061
Grants and subsidies - excluding capital contributions	18,464	**17,280**	17,798	18,332	18,882
Interest received	2,780	**2,880**	2,541	2,806	3,128
Other income	3,961	**2,569**	2,672	2,779	2,890
Employee benefits	(65,908)	**(67,505)**	(70,198)	(73,000)	(75,914)
Materials and services	(53,657)	**(53,172)**	(57,303)	(61,603)	(66,074)
Other expenses	(6,307)	**(6,585)**	(6,828)	(7,101)	(7,385)
Net cash from operating activities	40,337	**45,291**	44,819	44,825	44,657
Cash flows from investing activities					
Repayment of loans and advances	10	**10**	10	10	10
Proceeds from sale of property, infrastructure, plant and equipment	1,265	**1,225**	5,125	8,675	16,175
Acquisition of property, infrastructure, plant and equipment	(29,336)	**(31,574)**	(38,985)	(67,597)	(70,603)
Capital contributions	722	**1,366**	418	418	2,418
Net cash used in investing activities	(27,339)	**(28,973)**	(33,432)	(58,494)	(52,000)
Cash flows from financing activities					
Proceeds from borrowings	-	**-**	-	7,500	15,000
Repayment of loans and borrowings	(3,091)	**(822)**	(822)	(1,798)	(2,821)
Net cash provided by / (used in) financing activities	(3,091)	**(822)**	(822)	5,702	12,179
Net increase/(decrease) in cash and cash equivalents	9,907	**15,497**	10,566	(7,968)	4,836
Cash and cash equivalents at beginning of year	76,251	**86,158**	101,655	112,220	104,252
Cash and cash equivalents at end of year	86,158	**101,655**	112,220	104,252	109,088

City of Whitehorse

Budgeted Statement of Capital Works
For the four years ending 30 June 2019

	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Strategic Resource Plan Projections 2016/17 $'000	2017/18 $'000	2018/19 $'000
Property					
Land	2,784	**1,483**	-	2,164	3,850
Buildings	1,878	**3,415**	14,080	41,815	44,235
Building improvements	4,178	**5,199**	3,126	2,280	2,018
Total property	8,840	**10,097**	17,206	46,259	50,103
Plant and equipment					
Plant, machinery and equipment	3,496	**3,250**	3,350	3,450	3,600
Fixtures, fittings and furniture	540	**519**	284	398	289
Computers and telecommunications	844	**1,275**	1,790	1,185	725
Total plant and equipment	4,880	**5,044**	5,424	5,033	4,614
Infrastructure					
Roads	4,622	**5,750**	4,475	4,358	5,025
Bridges	100	**260**	170	170	100
Footpaths and cycleways	2,486	**3,087**	3,560	3,150	3,030
Drainage	1,535	**1,765**	1,715	1,865	1,885
Recreational, leisure and community facilities	2,589	**2,161**	3,080	3,530	2,425
Waste management	100	**100**	100	100	100
Parks, open space and streetscapes	4,006	**3,261**	3,165	2,742	2,920
Off street car parks	178	**50**	90	390	401
Total infrastructure	15,616	**16,434**	16,355	16,305	15,886
Total capital works	29,336	**31,575**	38,985	67,597	70,603
Represented by:					
Asset renewal	19,961	**24,316**	27,569	37,508	39,782
Asset upgrade	2,143	**1,458**	3,540	6,755	5,520
New assets	6,530	**3,801**	2,066	3,584	5,623
Asset expansion	702	**2,000**	5,810	19,750	19,678
Total capital works	29,336	**31,575**	38,985	67,597	70,603
Reconciliation of movement in property, infrastructure, plant and equipment					
Total capital works	29,336	**31,575**	38,985	67,597	70,603
Asset revaluation increment	34,033	**35,055**	36,106	37,189	38,305
Depreciation and amortisation	(23,900)	**(24,500)**	(25,379)	(25,900)	(26,687)
Written down value of assets sold	(1,075)	**(1,235)**	(5,013)	(8,558)	(17,058)
Net movement in property, infrastructure, plant and equipment	38,394	**40,895**	44,699	70,328	65,163

City of Whitehorse

Budgeted Statement of Human Resources
For the four years ending 30 June 2019

	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Strategic Resource Plan Projections 2016/17 $'000	2017/18 $'000	2018/19 $'000
Staff expenditure					
Employee costs - operating	65,077	66,827	69,486	72,251	75,125
Employee costs - capital	1,552	**1,399**	1,469	1,542	1,620
Total staff expenditure	66,629	**68,226**	70,955	73,793	76,745
	EFT	**EFT**	**EFT**	**EFT**	**EFT**
Staff numbers					
Employees	757	**746**	746	746	746
Total staff numbers	757	**746**	746	746	746

City of Whitehorse

Budgeted Statement of Reserves

For the four years ending 30 June 2019

	Forecast Actual 2014/15 $'000	Budget 2015/16 $'000	Strategic Resource Plan Projections 2016/17 $'000	2017/18 $'000	2018/19 $'000
Statutory					
Public open space reserve	7,049	**7,081**	7,828	7,174	5,324
Car parking in lieu reserve	34	**34**	34	34	34
Total statutory reserves	7,083	**7,115**	7,862	7,208	5,358
Discretionary					
Council development reserve	35,079	**36,910**	37,772	32,665	33,093
Aged and disability reserve	10,186	**10,318**	10,476	-	-
Waste management reserve	1,628	**1,478**	1,328	1,328	1,328
Art collection reserve	3	**3**	3	3	3
Total discretionary reserves	46,896	**48,709**	49,579	33,996	34,424
Total reserves	53,979	**55,824**	57,441	41,204	39,782

City of Whitehorse

Summary of Planned Human Resources Expenditure
For the four years ending 30 June 2019

	Forecast Actual 2014/15	Budget 2015/16	Strategic Resource Plan Projections 2016/17	2017/18	2018/19
Staff expenditure by Division	**$'000**	**$'000**	**$'000**	**$'000**	**$'000**
Executive Services					
Full time	2,386	2,186	2,273	2,364	2,459
Part time	949	869	904	940	978
Casual	408	374	389	405	421
Other	165	162	168	175	182
Total Executive Services	**3,908**	**3,591**	**3,734**	**3,884**	**4,040**
Corporate Services					
Full time	7,231	7,598	7,902	8,218	8,547
Part time	985	1,035	1,076	1,119	1,164
Casual	993	1,043	1,085	1,128	1,173
Other	2,406	2,358	2,452	2,550	2,652
Total Corporate Services	**11,615**	**12,034**	**12,515**	**13,015**	**13,536**
City Development					
Full time	5,758	5,998	6,238	6,488	6,748
Part time	941	980	1,019	1,060	1,102
Other	420	310	322	335	348
Total City Development	**7,119**	**7,288**	**7,579**	**7,883**	**8,198**
Human Services					
Full time	11,891	12,399	12,896	13,411	13,946
Part time	12,892	13,443	13,981	14,540	15,122
Casual	6,280	6,548	6,810	7,082	7,365
Other	2,655	2,224	2,313	2,406	2,502
Total Human Services	**33,718**	**34,614**	**36,000**	**37,439**	**38,935**
Infrastructure					
Full time	9,377	9,956	10,354	10,768	11,199
Part time	275	292	304	316	329
Casual	-	-	-	-	-
Other	617	451	469	488	508
Total Infrastructure	**10,269**	**10,699**	**11,127**	**11,572**	**12,036**
Total staff expenditure	**66,629**	**68,226**	**70,955**	**73,793**	**76,745**
Staff numbers by Division	**EFT**	**EFT**	**EFT**	**EFT**	**EFT**
Executive Services					
Full time	18	19	19	19	19
Part time	12	12	12	12	12
Casual	4	3	3	3	3
Total Executive Services	**34**	**34**	**34**	**34**	**34**
Corporate Services					
Full time	78	78	78	78	78
Part time	9	10	10	10	10
Casual	15	15	15	15	15
Total Corporate Services	**102**	**103**	**103**	**103**	**103**
City Development					
Full time	63	65	65	65	65
Part time	13	11	11	11	11
Total City Development	**76**	**76**	**76**	**76**	**76**
Human Services					
Full time	151	139	139	139	139
Part time	186	184	184	184	184
Casual	84	87	87	87	87
Total Human Services	**421**	**410**	**410**	**410**	**410**
Infrastructure					
Full time	120	120	120	120	120
Part time	4	3	3	3	3
Casual	-	-	-	-	-
Total Infrastructure	**124**	**123**	**123**	**123**	**123**
Total staff numbers	**757**	**746**	**746**	**746**	**746**

Rates and Charges

This appendix presents information required pursuant to the Act and the Regulations to be disclosed in the Council's annual Budget.

1. Rates and charges

1.1 The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year:

Type or class of land	2014/15 cents/$CIV	2015/16 cents/$CIV	Change
General rate for rateable residential properties	0.200376	**0.215256**	**7.4%**
General rate for rateable commercial properties	0.200376	**0.215256**	**7.4%**
General rate for rateable industrial properties	0.200376	**0.215256**	**7.4%**
Rate concession for rateable recreational properties	0.060113	**0.064577**	**7.4%**

1.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year:

Type or class of land	2014/15 $	2015/16 $	Change
Residential	85,557,469	**92,177,115**	**7.7%**
Commercial	7,479,614	**7,922,466**	**5.9%**
Industrial	2,498,773	**2,697,551**	**7.9%**
Recreational	41,144	**43,720**	**6.3%**
Total amount to be raised by general rates	95,577,000	**102,840,852**	**7.6%**

1.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year:

Type or class of land	2014/15	2015/16	Change
Residential	63,302	**64,457**	**1.8%**
Commercial	3,554	**3,542**	**(0.3%)**
Industrial	1,392	**1,451**	**4.2%**
Cultural and Recreational	31	**35**	**12.9%**
Total number of assessments	68,279	**69,485**	**1.8%**

1.4 The basis of valuation to be used is the Capital Improved Value (CIV).

1.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year:

Type or class of land	2014/15 $	2015/16 $	Change
Residential	42,165,401,000	**42,822,977,500**	**1.6%**
Commercial	3,686,188,001	**3,680,562,001**	**(0.2%)**
Industrial	1,231,473,500	**1,253,208,500**	**1.7%**
Cultural and Recreational	67,590,000	**67,703,500**	**0.2%**
Total value of land	47,150,652,501	**47,824,451,501**	**1.4%**

1.6 The estimated total amount to be raised by all rates and charges compared with the previous financial year:

Type of Charge	2014/15 $	2015/16 $	Change
General rates	95,577,001	**102,840,852**	**7.6%**

1.7 Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2015/16: estimated $1,150,000, 2014/15 $1,193,000).
- The variation of returned levels of value (e.g. valuation appeals).
- Changes of use of land such that rateable land becomes non-rateable land and vice versa.

Council Reserve Governing Principles

a) Development Reserve

The Development Reserve Principles were developed and reviewed by the Councillor Budget Committee.

To maintain the long term viability and value of the Council Development Reserve, the following principles apply for its ongoing management.

1. The Council Development Reserve shall not be used for recurring operational expense but for or as part funding of projects which:
   - are meaningful to a broad section of the community;
   - are consistent with Council provided services, and
   - are of a meaningful consequence and scale.
2. When considering withdrawing funds from the Council Development Reserve, Council will evaluate all financial impacts and consequences including:
   - reduced interest income that results from a drawdown, and
   - new annual recurring lifecycle costs as a result of undertaking the project.
3. Interest income shall be reinvested in the Council Development Reserve if a continuing operating surplus position is maintained. Decision to reinvest is to be made annually as part of Council's budget consideration.

b) Aged and Disability Reserve

This reserve holds in trust the net proceeds secured from the sale as a "going concern" of Council's residential aged care facilities.

Principles for access to the Aged and Disability Infrastructure Capital Reserve monies:

1. Access to this reserve must have legitimate relevance to the Aged and Disability related client groups and must incorporate and be consistent with the healthy positive ageing strategy Draft by Council in 2006. (Adopted in 2013.)
2. Use of the monies will support the target groups identified under the Commonwealth and state funded Aged and Disability Community Care programs provided by Council. The key target groups include frail aged, people with a disability (identified as eligible to receive Community Care services) and their carers.
3. The monies in this reserve have been specifically dedicated for use in building infrastructure only and cannot be used to support recurrent funding activities of a routine operational nature e.g. building maintenance.
4. Interest generated by the reserve should be compounded.

c) Open Space Reserve

The Open Space Reserve must be used for land acquisition or capital works projects and should be directed by the *Whitehorse Open Space Strategy* in accordance with the requirements of Section 20 of the *Subdivision Act 1988*.

1. The Council must set aside for public open space any land which is vested in the Council for that purpose.

2. The Council must use any payment towards public open space it receives under this Act or has received under section 569B(8A) of the *Local Government Act 1958* but has not applied under subsection (8C) of that section or the proceeds of any sale of public open space to:

   (a) buy land for use for public recreation or public resort, as parklands or for similar purposes; or

   (b) improve land already set aside, zoned or reserved (by the Council, the Crown, a planning scheme or otherwise) for use for public recreation or public resort, as parklands or for similar purposes; or

   (c) with the approval of the Minister administering the *Local Government Act 1989*, improve land (whether set aside on a plan or not) used for public recreation or public resort, as parklands or for similar purposes.

3. 60% of the predicted new Open Space Contributions received annually, are to be held within the Open Space Reserve for the purpose of acquiring open space. The remaining 40% is to be spent in accordance with section 20 of the *Subdivision Act 1988*.

4. The interest generated by the Open Space Reserve shall be transferred annually to the reserve.

Fees and Charges Schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2015/16 year.

A number of fees and charges are set by other levels of government regulation (statutory) and are not subject to discretionary change by Council. Statutory fees will be changed by Council when advised of a change by the relevant authorities.

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
EXECUTIVE				
GOVERNANCE				
Freedom of Information Lodgement Fee	Statutory	GST Free	25.70	26.50
Freedom of Information Inspection Fee	Statutory	GST Free	20.00	20.00
Freedom of Information Photocopy Fee	Statutory	GST Free	0.20	0.20
CORPORATE SERVICES				
PARKING SERVICES				
Meter Money Collections- Hourly Rate	Non Statutory	Taxable	2.30	2.40
Meter Money Collections- Daily Rate	Non Statutory	Taxable	6.00	6.50
Parking Bay Hire - Metered Area - per day	Non Statutory	Taxable	18.00	19.00
Parking Bay Hire - Non Metered Area - per day	Non Statutory	Taxable	6.00	6.50
Parking Bay Hire Administration Fee	Non Statutory	Taxable	59.00	60.00
Parking Agreement Fees	Non Statutory	Taxable	645.00	700.00
Monthly Prepaid Parking Permits	Non Statutory	Taxable	110.00	120.00
Trader Parking Permits - Blackburn	Non Statutory	GST Free	254.55	265.00
Parking Permits - first permit (per dwelling) * Note - Pensioners receive first permit for free	Non Statutory	GST Free	9.10	10.00
Parking Permits - second permit (per dwelling) *	Non Statutory	GST Free	50.00	50.00
Parking Permits - third permit (per dwelling) *	Non Statutory	GST Free	100.00	100.00
* Note. The maximum number of parking permits depends on the number of residential dwellings per lot. **Residential Dwellings per Lot (incl. class 1A and 1B properties)** — **Maximum Number of Permits** One dwelling per lot — Three Two or three dwellings per lot — Two per dwelling Four to fifteen dwellings per lot — One per dwelling More than fifteen dwellings per lot — Permits not available				
Parking Infringements - Category 1	Statutory	GST Free	74.00	74.00
Parking Infringements - Category 2	Statutory	GST Free	89.00	89.00
Parking Infringements - Category 3	Statutory	GST Free	148.00	148.00
ANIMAL MANAGEMENT				
Domestic Animals Infringements - Category 1	Statutory	GST Free	74.00	74.00
Domestic Animals Infringements - Category 2	Statutory	GST Free	148.00	148.00
Domestic Animals Infringements - Category 3	Statutory	GST Free	202.00	202.00
Domestic Animals Infringements - Category 4	Statutory	GST Free	295.00	295.00
1 – Cat Registration – Entire Cat	Non Statutory	GST Free	92.00	96.00
2 – Cat Registration – Reduced Fee	Non Statutory	GST Free	30.00	32.00
3 – Cat Registration – Pensioner - Entire Cat	Non Statutory	GST Free	36.00	30.00
4 – Cat Registration – Pensioners Cat - Reduced Fee	Non Statutory	GST Free	14.00	10.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
D – Declared Breeds	Non Statutory	GST Free	225.00	234.00
G – Dog Registration – Guide Dog - Exempt	Non Statutory	GST Free	Exempt	Exempt
N – Dog Registration – Entire Dog	Non Statutory	GST Free	148.00	154.00
P - Dog Registration – Pensioner - Entire Dog	Non Statutory	GST Free	55.00	50.00
Q - Dog Registration – Subsidised reduced fee	Non Statutory	GST Free	46.00	48.00
S - Dog Registration – Reduced Fee	Non Statutory	GST Free	47.00	N/A
Z - Dog Registration – Pensioners - Reduced fee	Non Statutory	GST Free	22.00	16.00
Animal Business Registration	Non Statutory	GST Free	190.00	200.00
Multiple Animal Permits - more than number allowed	Non Statutory	GST Free	83.00	86.00
Multiple Animal Permits - more than number allowed (Pensioners Rate)	Non Statutory	GST Free	40.00	40.00
Animal Trap Hire	Non Statutory	Taxable	38.00	40.00
RSPCA Fees - Cats (from November 2013)	Non Statutory	GST Free	90.73	50.00
RSPCA Fees - Dogs (from November 2013)	Non Statutory	GST Free	113.41	118.00
COMMUNITY LAWS				
Fire Hazard Clearance Charges	Non Statutory	GST Free	Cost recovery + $100	Cost recovery + $250
Impounded Aboard Release Fees	Non Statutory	GST Free	110.00	115.00
Impounded Vehicle Release Fee	Non Statutory	GST Free	352.00	370.00
Shopping Trolley Release Fees	Non Statutory	GST Free	243.00	250.00
Unsightly Property Clearance Fees	Non Statutory	GST Free	Cost recovery + $100	Cost recovery + $250
Local Law Infringements	Non Statutory	GST Free	200.00	N/A
Local Law Infringements - Building Site	Non Statutory	GST Free	1,000.00	N/A
Local Law Infringements - MFB (statutory)	Statutory	GST Free	1,480.00	1,480.00
Local Law Infringement Notices	Non-Statutory	GST Free	0.00	250.00
Local Law Infringement Notices - Building	Non-Statutory	GST Free	0.00	1,250.00
Local Law Infringement Notices - Notice to Comply	Non-Statutory	GST Free	0.00	500.00
Box Hill Mall Permits (per square metre)	Non Statutory	GST Free	360.00	375.00
Busking Permit	Non Statutory	GST Free	80.00	85.00
Real Estate Agent Advertising Permit	Non Statutory	GST Free	410.00	425.00
Skip Bins/ Hopper Permits	Non Statutory	GST Free	78.00	82.00
TEMPORARY USE OF COUNCIL LAND PERMITS				
Aboard	Non Statutory	GST Free	120.00	125.00
Barriers	Non Statutory	GST Free	120.00	125.00
Goods on Display	Non Statutory	GST Free	120.00	125.00
Plants	Non Statutory	GST Free	120.00	125.00
Tables, chairs & umbrellas	Non Statutory	GST Free	120.00	125.00
Combination of any 2 Categories	Non Statutory	GST Free	220.00	230.00
Combination of any 3 Categories	Non Statutory	GST Free	310.00	320.00
Combination of any 4 Categories	Non Statutory	GST Free	410.00	425.00
Combination of any 5 Categories	Non Statutory	GST Free	500.00	505.00
RATING				
Land Information Certificates	Statutory	GST Free	20.00	20.00

	Fee Type	GST Status	2014/15 Fee (Incl GST) $	2015/16 Fee (Incl GST) $
COUNCIL PROPERTIES				
SRO Objection Fees - Commercial	Non Statutory	GST Free	409.09	440.80
SRO Objection Fees - Residential	Non Statutory	GST Free	254.55	274.27
SRO Valuation Fees	Non Statutory	GST Free	12.27	13.22
YVW Valuation Fees	Non Statutory	GST Free	29.27	30.44
WATTS STREET PARKING				
Watts Street Parking Fees – Hourly Rate	Non Statutory	Taxable	2.30	2.40
Watts Street Parking Fees – Daily Rate	Non Statutory	Taxable	6.00	6.50
Watts Street Parking Fees – Entry after 1pm	Non Statutory	Taxable	4.00	4.20
Watts Street Parking Fees – Overnight	Non Statutory	Taxable	12.10	13.50
Watts Street Parking Fees – Monthly Permanent Rate	Non Statutory	Taxable	115.00	120.00
CORPORATE INFORMATION				
Building Permits Externally Certified	Statutory	GST Free	35.70	36.40
HUMAN SERVICES				
HOME AND COMMUNITY CARE				
DIRECT CARE SERVICES				
GENERAL HOME CARE				
Low Income Range	Non Statutory	GST Free	9.00	9.20
Medium Income Range	Non Statutory	GST Free	18.35	18.70
High Income Range	Non Statutory	GST Free	31.60	32.25
Home Care Package	Non Statutory	GST Free	54.00	59.70
Linkages	Non Statutory	Taxable	9.55	10.10
Mileage	Non Statutory	GST Free	0.75	0.75
PERSONAL CARE				
Low Income Range	Non Statutory	GST Free	5.60	5.70
Medium Income Range	Non Statutory	GST Free	9.20	9.40
High Income Range	Non Statutory	GST Free	32.65	33.30
Home Care Package	Non Statutory	GST Free	54.00	57.00
Linkages	Non Statutory	Taxable	6.20	6.25
Mileage	Non Statutory	GST Free	0.75	0.75
RESPITE CARE				
Low Income Range	Non Statutory	GST Free	5.75	5.85
Medium Income Range	Non Statutory	GST Free	9.35	9.55
High Income Range	Non Statutory	GST Free	33.25	33.90
Home Care Package	Non Statutory	GST Free	55.00	52.20
Linkages	Non Statutory	Taxable	6.35	6.45
Mileage	Non Statutory	GST Free	0.75	0.75
PLANNED ACTIVITY GROUP				
CENTRE BASED				
Low Income Range - Centre Based	Non Statutory	GST Free	12.50	13.00
Medium Income Range - Centre Based	Non Statutory	GST Free	17.70	18.40
High Income Range - Centre Based	Non Statutory	GST Free	21.85	22.70
Home Care Package - Centre Based	Non Statutory	GST Free	22.20	23.10
Home Care Package - External Clients - Centre Based	Non-Statutory	Taxable	0.00	25.65
Linkages - Centre Based	Non Statutory	Taxable	13.20	14.30

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
COMMUNITY BASED				
Low Income Range - Community Based	Non Statutory	GST Free	5.20	5.40
Medium Income Range - Community Based	Non Statutory	GST Free	7.30	7.60
High Income Range - Community Based	Non Statutory	GST Free	9.35	9.70
Home Care Package - Community Based	Non Statutory	GST Free	5.20	5.40
Home Care Package - External Clients - Community Based	Non-Statutory	Taxable	0.00	6.00
Linkages - Community Based	Non Statutory	Taxable	5.20	5.95
HOME MAINTENANCE				
Low Income Range	Non Statutory	GST Free	14.50	15.10
Medium Income Range	Non Statutory	GST Free	19.75	20.55
High Income Range	Non Statutory	GST Free	52.00	54.10
Home Care Package	Non Statutory	GST Free	73.50	76.45
Linkages	Non-Statutory	Taxable	0.00	16.60
FOOD SERVICES				
Low Income Range	Non Statutory	GST Free	7.30	7.60
Medium Income Range	Non Statutory	GST Free	10.40	10.80
High Income Range	Non Statutory	GST Free	12.50	13.00
Home Care Package	Non Statutory	GST Free	17.00	17.70
Linkages	Non-Statutory	Taxable	0.00	8.35
HOME CARE PACKAGES				
Home Care Packages - Maximum Weekly Charge	Non Statutory	GST Free	62.30	N/A
Home Care Packages - Base Package Annual Cost	Non Statutory	GST Free	0.00	1,300.00
COMMUNITY TRANSPORT				
Low Income Range	Non Statutory	GST Free	3.00	3.10
Low Income range - Home Care Packages	Non Statutory	GST Free	3.00	N/A
Medium Income Range	Non Statutory	GST Free	5.00	5.20
Medium income range - Home Care Packages	Non Statutory	GST Free	5.00	N/A
High Income Range	Non Statutory	GST Free	7.00	7.30
Home Care Package	Non Statutory	GST Free	7.00	7.30
Home Care Package - External Clients	Non-Statutory	Taxable	0.00	8.10
Linkages	Non-Statutory	Taxable	0.00	3.45
ASSISTED TRANSPORT				
Low Income Range	Non Statutory	GST Free	5.75	5.75
Medium Income Range	Non Statutory	GST Free	9.35	9.35
High Income Range	Non Statutory	GST Free	33.25	33.25
Home Care Package (return trip)	Non Statutory	GST Free	55.00	N/A
Home Care Package (one way trip)	Non Statutory	GST Free	N/A	27.50
Linkages	Non Statutory	Taxable	6.35	6.35
Mileage	Non Statutory	GST Free	0.75	0.75
GOWANLEA				
Single Unit Fee weekly	Non Statutory	GST Free	79.00	84.00
Double Unit Fee weekly	Non Statutory	GST Free	117.50	125.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
COMBARTON STREET				
Public Blue Phone	Non Statutory	Taxable	0.60	0.60
Residents Weekly Fees	Non Statutory	GST Free	163.80	170.50
HEALTH AND FAMILY SERVICES				
FAMILY CENTRE MANAGEMENT				
Room Hire – Box Hill South	Non Statutory	Taxable	21.65	22.50
Room Hire – Burgess Centre	Non Statutory	Taxable	21.65	22.50
FAMILY DAY CARE				
Parent FDC Payments - max. hourly charge	Non-Statutory	GST Free	11.25	N/A
Service Charge	Non Statutory	GST Free	1.25	N/A
CHILDREN'S SERVICES CENTRES – BLACKBURN, VERMONT SOUTH, LUCKNOW STREET, BOX HILL CENTRAL AND WATTLE PARK				
Part Time per day	Non Statutory	GST Free	108.00	112.00
Full Time per week	Non Statutory	GST Free	440.00	470.00
ENVIRONMENTAL HEALTH				
DH Food Safety Program	Non Statutory	Taxable	50.00	N/A
Pre-Registration Application - New- Food Premises- Class 1 & 2	Non Statutory	GST Free	280.00	292.00
Pre-Registration Application - New- Food Premises- Class 3	Non Statutory	GST Free	210.00	218.00
Pre-Registration Application - Alterations- Food Premises- Class 1 & 2	Non Statutory	GST Free	140.00	145.00
Pre-Registration Application - Alterations- Food Premises- Class 3	Non Statutory	GST Free	140.00	145.00
Pre-Registration Application -New- PHW Act- Registered Premises	Non Statutory	GST Free	175.00	182.00
Pre-Registration Application - Alterations- PHW Act- Registered Premises	Non Statutory	GST Free	70.00	72.00
Application/Permit Approval – New- Septic Tank	Non Statutory	GST Free	335.00	348.00
Application/Permit Approval – Alterations - Septic Tank	Non Statutory	GST Free	188.00	195.00
Pre Registration Application – Priority Service (Fee Doubled)	Non Statutory	GST Free	Various	Various
Food Act- New/ Renewal of registration- Class 1 & 2- Small	Non Statutory	GST Free	380.00	396.00
Food Act- New/ Renewal of registration- Class 1 & 2- Medium	Non Statutory	GST Free	520.00	542.00
Food Act- New/ Renewal of registration- Class 1 & 2- Large	Non Statutory	GST Free	800.00	832.00
Food Act- New/ Renewal of registration- Community Group- Class 1 & 2	Non Statutory	GST Free	260.00	270.00
Food Act- New/ Renewal of registration- Community Group- Class 1 & 2 (6 months)	Non Statutory	GST Free	130.00	135.00
Food Act- New/ Renewal of registration- Temporary Food Premises- Class 1 & 2	Non Statutory	GST Free	130.00	136.00
Food Act- Temporary Food Premises Registration- Community Group- Class 1 & 2	Non Statutory	GST Free	65.00	68.00
Food Act- New/ Renewal of registration- Class 3- Small	Non Statutory	GST Free	328.00	342.00
Food Act- New/ Renewal of registration- Class 3- Medium	Non Statutory	GST Free	426.00	444.00
Food Act- New/ Renewal of registration- Class 3- Large	Non Statutory	GST Free	630.00	656.00
Food Act- New/ Renewal of registration- Community Group- Class 3	Non Statutory	GST Free	212.00	220.00
Food Act- New/ Renewal of registration- Community Group- Class 3 (6 months)	Non Statutory	GST Free	106.00	110.00
Food Act- New/ Renewal of registration- Temporary Food Premises- Class 3	Non Statutory	GST Free	106.00	110.00
Food Act- Temporary Food Premises Registration- Community Group- Class 3	Non Statutory	GST Free	53.00	56.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Food Act- Renewal of registration- Class 1 & 2- Small- 5 Star	Non Statutory	GST Free	342.00	356.00
Food Act- Renewal of registration- Class 1 & 2- Medium- 5 Star	Non Statutory	GST Free	468.00	487.00
Food Act- Renewal of registration- Class 1 & 2- Large - 5 Star	Non Statutory	GST Free	720.00	749.00
Food Act - Renewal of Registration-Class 1& 2 - Community Group - 5 Star	Non Statutory	GST Free	234.00	244.00
Food Act- Renewal of registration- Class 1 & 2- Small- 2 Star	Non Statutory	GST Free	494.00	514.00
Food Act- Renewal of registration- Class 1 & 2- Medium- 2 Star	Non Statutory	GST Free	676.00	704.00
Food Act- Renewal of registration- Class 1 & 2- Large - 2 Star	Non Statutory	GST Free	1,040.00	1,082.00
Food Act - Renewal of Registration-Class 1& 2 - Community Group - 2 Star	Non Statutory	GST Free	338.00	352.00
Food Act- Renewal of registration- Class 1 & 2- Small- 1 Star	Non Statutory	GST Free	532.00	554.00
Food Act- Renewal of registration- Class 1 & 2- Medium- 1 Star	Non Statutory	GST Free	728.00	758.00
Food Act- Renewal of registration- Class 1 & 2- Large - 1 Star	Non Statutory	GST Free	1,120.00	1,165.00
Food Act - Renewal of Registration-Class 1& 2 - Community Group - 1 Star	Non Statutory	GST Free	364.00	378.00
Food Act- Transfer of registration- Class 1 & 2- small	Non Statutory	GST Free	190.00	198.00
Food Act- Transfer of registration- Class 1 & 2- Medium	Non Statutory	GST Free	260.00	272.00
Food Act- Transfer of registration- Class 1 & 2- Large	Non Statutory	GST Free	400.00	416.00
Food Act- Transfer of registration- Community group- Class 1 & 2	Non Statutory	GST Free	130.00	135.00
Food Act- Transfer of registration- Class 3- Small	Non Statutory	GST Free	164.00	171.00
Food Act- Transfer of registration- Class 3- Medium	Non Statutory	GST Free	213.00	222.00
Food Act- Transfer of registration- Class 3- Large	Non Statutory	GST Free	315.00	328.00
Food Act- Transfer of registration- Community group- Class 3	Non Statutory	GST Free	106.00	110.00
Food Act- Late Fee- Renewal of Registration	Non Statutory	GST Free	80.00	80.00
Food Act- Additional Follow Inspection- Performance	Non Statutory	GST Free	156.00	162.00
PHW Act - Late Fee- Renewal of Registration	Non Statutory	GST Free	40.00	40.00
PHW Act - New/ Renewal of registration– Accommodation 1-12 Persons	Non Statutory	GST Free	236.00	246.00
PHW Act - New/ Renewal of registration– Accommodation 13-40 Persons	Non Statutory	GST Free	352.00	368.00
PHW Act - New/ Renewal of registration– Accommodation 41+ Persons	Non Statutory	GST Free	466.00	486.00
PHW Act - Transfer of Registration– Accommodation 1- 12 Persons	Non Statutory	GST Free	118.00	123.00
PHW Act - Transfer of Registration– Accommodation 13- 40 Persons	Non Statutory	GST Free	176.00	184.00
PHW Act - Transfer of Registration– Accommodation 41+ Persons	Non Statutory	GST Free	233.00	243.00
PHW Act- New/ Renewal of Registration – Beauty Therapy	Non Statutory	GST Free	116.00	120.00
PHW Act- New/ Renewal of Registration – Colonic Irrigation	Non Statutory	GST Free	142.00	148.00
PHW Act- New/ Renewal of Registration – Hair and Beauty	Non Statutory	GST Free	142.00	148.00
PHW Act- New/ Renewal of Registration – Hair/ Beauty/ Skin Penetration	Non Statutory	GST Free	162.00	170.00
PHW Act- New/ Renewal of Registration – Hairdressing	Non Statutory	GST Free	94.00	98.00
PHW Act- New/ Renewal of Registration – Skin Penetration	Non Statutory	GST Free	142.00	148.00
PHW Act- Transfer of Registration – Beauty Therapy	Non Statutory	GST Free	58.00	60.00
PHW Act- Transfer of Registration – Colonic Irrigation	Non Statutory	GST Free	71.00	74.00
PHW Act- Transfer of Registration – Hair/ Beauty/ Skin Penetration	Non Statutory	GST Free	81.00	85.00
PHW Act- Transfer of Registration – Hairdressing	Non Statutory	GST Free	47.00	49.00
PHW Act- Transfer of Registration– Hair and Beauty	Non Statutory	GST Free	71.00	74.00
PHW Act- Transfer of Registration– Skin Penetration	Non Statutory	GST Free	71.00	74.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Food Act – Presale Inspection & Report	Non Statutory	GST Free	212.70	244.00
Food Act – Presale Inspection & Report- Priority Service	Non Statutory	GST Free	425.45	488.00
PHW Act – Presale Inspection & Report	Non Statutory	GST Free	192.70	221.00
PHW Act – Presale Inspection & Report- Priority Service	Non Statutory	GST Free	385.45	442.00
VACCINATIONS				
Chickenpox	Non Statutory	GST Free	76.00	77.00
Diphtheria, tetanus and Pertussis (Boostrix)	Non Statutory	GST Free	54.00	56.00
Flu Vaccine (GST Free)	Non Statutory	GST Free	20.00	22.00
Hepatitis A	Non Statutory	GST Free	77.00	80.00
Hepatitis B	Non Statutory	GST Free	32.00	34.00
Human Papillomavirus (HPV)	Non Statutory	GST Free	170.00	155.00
Measles, Mumps, Rubella	Non Statutory	GST Free	41.00	56.00
Meningococcal C Vaccine	Non Statutory	GST Free	96.00	99.00
ARTS AND RECREATION DEVELOPMENT				
FILMING PERMITS				
MOTION PICTURE PHOTOGRAPHY				
Fremantle Media (Neighbours) Regular Filming Block	Non Statutory	GST Free	122.75	135.00
First Day	Non Statutory	GST Free	510.90	531.00
Half Day (4 hours)	Non Statutory	GST Free	328.20	342.00
Subsequent days to a full day	Non Statutory	GST Free	122.75	128.00
Unit Base on Council Land (Filming on private property)	Non-Statutory	GST Free	154.00	160.00
COMMERCIAL STILLS PHOTOGRAPHY				
First Day	Non Statutory	GST Free	254.55	265.00
Half Day (4 hours)	Non Statutory	GST Free	153.65	160.00
Subsequent days to a full day	Non Statutory	GST Free	101.80	107.00
BOX HILL COMMUNITY ARTS CENTRE				
			Effective 1 Jul to 31 Dec 2014	Effective 1 Jul to 31 Dec 2015
Ad Hoc Bookings - Category 1	Non Statutory	Taxable	130.00	135.00
Ad Hoc Bookings - Category 2	Non Statutory	Taxable	182.00	190.00
Ad Hoc Bookings - Category 3	Non Statutory	Taxable	730.00	760.00
Ad Hoc Bookings - Category 4	Non Statutory	Taxable	2,000.00	2,000.00
Fees & Charges - Brochure Ad - Category 1	Non Statutory	Taxable	14.00	N/A
Fees & Charges - Brochure Ad - Category 2	Non Statutory	Taxable	28.00	N/A
Fees & Charges - Public Liability	Non Statutory	Taxable	15.00	15.00
Fees & Charges - Security Guard	Non Statutory	Taxable	46.80	49.00
Fees & Charges - Tea and Coffee (per cup)	Non Statutory	Taxable	2.30	2.40
Fees & Charges - Testing & Tagging	Non Statutory	Taxable	5.00	5.20
Adult Course Fees - Full Course - Category 1	Non Statutory	Taxable	85.30	89.00
Adult Course Fees - Full Course - Category 2	Non Statutory	Taxable	156.00	162.00
Adult Course Fees - Full Course - Category 3	Non Statutory	Taxable	166.40	173.00
Adult Course Fees - Full Course - Category 4	Non Statutory	Taxable	228.80	238.00
Adult Course Fees - Workshops - Category 1	Non Statutory	Taxable	36.40	38.00
Adult Course Fees - Workshops - Category 2	Non Statutory	Taxable	52.00	54.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Adult Course Fees - Workshops - Category 3	Non Statutory	Taxable	83.20	87.00
Adult Course Fees - Workshops - Category 4	Non Statutory	Taxable	121.70	127.00
Adult Course Fees - Workshops - Category 5	Non Statutory	Taxable	156.00	163.00
Adult Course Fees - Workshops - Category 6	Non Statutory	Taxable	6.00	6.25
Arty Party - Category 1	Non Statutory	Taxable	135.00	140.00
Arty Party - Category 2	Non Statutory	Taxable	177.00	185.00
Arty Party - Category 3	Non Statutory	Taxable	208.00	215.00
Arty Party - Category 4	Non Statutory	Taxable	240.00	250.00
Children's Course Fee - Category 1	Non Statutory	Taxable	95.00	99.00
Children's Course Fee - Category 2	Non Statutory	Taxable	112.40	117.00
Children's Course Fee - Category 3	Non Statutory	Taxable	124.80	130.00
Children's Course Fee - Category 4	Non Statutory	Taxable	6.25	7.00
School Holiday Program - Category 1	Non Statutory	Taxable	17.00	18.00
School Holiday Program - Category 2	Non Statutory	Taxable	21.00	22.00
School Holiday Program - Category 3	Non Statutory	Taxable	25.00	26.00
School Holiday Program - Category 4	Non Statutory	Taxable	35.40	37.00
School Holiday Program - Category 5	Non Statutory	Taxable	54.10	57.00
School Holiday Program - Category 6	Non Statutory	Taxable	6.00	7.50
Youth Course Fee - School Holiday Category 1	Non Statutory	Taxable	26.00	27.00
Youth Course Fee - School Holiday Category 2	Non Statutory	Taxable	35.40	37.00
Youth Course Fee - Term - Category 1	Non Statutory	Taxable	154.00	160.00
Youth Course Fee - Term - Category 2	Non Statutory	Taxable	6.00	7.50
Equipment Hire - (Firing Bisc & Glaze per kilo)	Non Statutory	Taxable	8.20	8.50
Equipment Hire - AV Projector & Screen	Non Statutory	Taxable	28.10	30.00
Equipment Hire - BBQ	Non Statutory	Taxable	29.20	30.00
Equipment Hire - Clay - Category 1	Non Statutory	Taxable	15.70	16.50
Equipment Hire - Clay - Category 2	Non Statutory	Taxable	17.30	18.00
Equipment Hire - Clay - Category 3	Non Statutory	Taxable	20.00	21.00
Equipment Hire - Clay - Category 4	Non Statutory	Taxable	19.45	20.50
Equipment Hire - Clay - Category 5	Non Statutory	Taxable	20.50	21.50
Equipment Hire - Electric Kiln	Non Statutory	Taxable	95.60	100.00
Equipment Hire - Gas Kiln Fire	Non Statutory	Taxable	87.70	91.00
Equipment Hire – Glaze Firing only per kilo	Non Statutory	Taxable	4.70	4.90
Equipment Hire - Light/Sound Equipment Hire	Non Statutory	Taxable	90.00	94.00
Equipment Hire – Photocopying per sheet b/w	Non Statutory	Taxable	0.25	0.25
Equipment Hire – Photocopying per sheet colour	Non Statutory	Taxable	1.15	1.25
Equipment Hire - Portable Microphone	Non Statutory	Taxable	29.20	30.00
Equipment Hire - Projector Screen	Non Statutory	Taxable	11.65	12.00
Equipment Hire -TV & Video	Non Statutory	Taxable	17.50	18.00
Drycraft East or West – Casual	Non Statutory	Taxable	46.80	49.00
Drycraft East or West – Regular	Non Statutory	Taxable	23.40	24.50
Drycraft East or West Party Function Rate	Non Statutory	Taxable	257.35	270.00
Drycraft Studio (East & West) – Casual	Non Statutory	Taxable	70.20	73.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Drycraft Studio (East & West) – Regular	Non Statutory	Taxable	46.80	49.00
Drycraft Studio (East & West) Party Function Rate	Non Statutory	Taxable	403.50	420.00
Exhibition Booking Cancellation Fee	Non Statutory	Taxable	100.00	100.00
Exhibition Foyer Hire	Non Statutory	Taxable	320.00	335.00
Exhibition Invitations (design and print of 30)	Non Statutory	Taxable	40.00	40.00
Public liability - Exhibitors	Non Statutory	Taxable	25.00	25.00
Meeting Room – Casual	Non Statutory	Taxable	26.00	27.00
Meeting Room – Regular	Non Statutory	Taxable	23.40	25.00
The Arbour – Regular	Non Statutory	Taxable	41.00	43.00
The Arbour Casual Arts Performance/Workshop	Non Statutory	Taxable	60.85	64.00
The Arbour Casual Function/Corporate	Non Statutory	Taxable	76.00	79.00
The Arbour Party Function Rate	Non Statutory	Taxable	468.00	485.00
The Lounge/Kitchen – Casual	Non Statutory	Taxable	58.50	60.00
The Lounge/Kitchen – Regular	Non Statutory	Taxable	35.10	36.00
The Lounge/Kitchen In addition to the Arbour	Non Statutory	Taxable	124.80	130.00
The Lounge/Kitchen Party Function Rate	Non Statutory	Taxable	351.50	365.00
Wetcraft Studio – Casual	Non Statutory	Taxable	51.50	54.00
Wetcraft Studio – Regular	Non Statutory	Taxable	41.00	43.00
			Effective 1 Jan to 30 Jun 2015	Effective 1 Jan to 30 Jun 2016
Ad Hoc Bookings - Category 1	Non Statutory	Taxable	135.00	140.00
Ad Hoc Bookings - Category 2	Non Statutory	Taxable	190.00	200.00
Ad Hoc Bookings - Category 3	Non Statutory	Taxable	760.00	790.00
Ad Hoc Bookings - Category 4	Non Statutory	Taxable	2,000.00	2,080.00
Fees & Charges - Brochure Ad - Category 1	Non Statutory	Taxable	14.50	N/A
Fees & Charges - Brochure Ad - Category 2	Non Statutory	Taxable	29.00	N/A
Fees & Charges - Public Liability	Non Statutory	Taxable	15.50	15.00
Fees & Charges - Security Guard	Non Statutory	Taxable	49.00	51.00
Fees & Charges - Tea and Coffee (per cup)	Non Statutory	Taxable	2.40	2.50
Fees & Charges - Testing & Tagging	Non Statutory	Taxable	5.20	5.40
Adult Course Fees - Full Course - Category 1	Non Statutory	Taxable	89.00	92.50
Adult Course Fees - Full Course - Category 2	Non Statutory	Taxable	162.00	164.00
Adult Course Fees - Full Course - Category 3	Non Statutory	Taxable	173.00	180.00
Adult Course Fees - Full Course - Category 4	Non Statutory	Taxable	238.00	245.00
Adult Course Fees - Workshops - Category 1	Non Statutory	Taxable	38.00	40.00
Adult Course Fees - Workshops - Category 2	Non Statutory	Taxable	54.00	55.00
Adult Course Fees - Workshops - Category 3	Non Statutory	Taxable	87.00	90.00
Adult Course Fees - Workshops - Category 4	Non Statutory	Taxable	127.00	132.00
Adult Course Fees - Workshops - Category 5	Non Statutory	Taxable	163.00	170.00
Adult Course Fees - Workshops - Category 6	Non Statutory	Taxable	6.25	6.50

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Arty Party - Category 1	Non Statutory	Taxable	140.00	150.00
Arty Party - Category 2	Non Statutory	Taxable	185.00	200.00
Arty Party - Category 3	Non Statutory	Taxable	215.00	240.00
Arty Party - Category 4	Non Statutory	Taxable	250.00	280.00
Children's Course Fee - Category 1	Non Statutory	Taxable	99.00	102.00
Children's Course Fee - Category 2	Non Statutory	Taxable	117.00	122.00
Children's Course Fee - Category 3	Non Statutory	Taxable	130.00	135.00
Children's Course Fee - Category 4	Non Statutory	Taxable	7.00	7.50
School Holiday Program - Category 1	Non Statutory	Taxable	18.00	18.50
School Holiday Program - Category 2	Non Statutory	Taxable	22.00	23.00
School Holiday Program - Category 3	Non Statutory	Taxable	26.00	27.00
School Holiday Program - Category 4	Non Statutory	Taxable	37.00	38.50
School Holiday Program - Category 5	Non Statutory	Taxable	57.00	60.00
School Holiday Program - Category 6	Non Statutory	Taxable	7.50	7.50
Youth Course Fee - School Holiday Category 1	Non Statutory	Taxable	27.00	28.00
Youth Course Fee - School Holiday Category 2	Non Statutory	Taxable	37.00	38.50
Youth Course Fee - Term - Category 1	Non Statutory	Taxable	160.00	165.00
Youth Course Fee - Term - Category 2	Non Statutory	Taxable	7.50	7.50
Equipment Hire - (Firing Bisc & Glaze per kilo)	Non Statutory	Taxable	8.50	8.80
Equipment Hire - AV Projector & Screen	Non Statutory	Taxable	30.00	31.50
Equipment Hire - BBQ	Non Statutory	Taxable	30.00	31.50
Equipment Hire - Clay - Category 1	Non Statutory	Taxable	16.50	17.20
Equipment Hire - Clay - Category 2	Non Statutory	Taxable	18.00	18.70
Equipment Hire - Clay - Category 3	Non Statutory	Taxable	21.00	21.80
Equipment Hire - Clay - Category 4	Non Statutory	Taxable	20.50	21.30
Equipment Hire - Clay - Category 5	Non Statutory	Taxable	21.50	22.00
Equipment Hire - Electric Kiln	Non Statutory	Taxable	100.00	105.00
Equipment Hire - Gas Kiln Fire	Non Statutory	Taxable	91.00	95.00
Equipment Hire – Glaze Firing only per kilo	Non Statutory	Taxable	4.90	5.00
Equipment Hire - Light/Sound Equipment Hire	Non Statutory	Taxable	94.00	98.00
Equipment Hire – Photocopying per sheet b/w	Non Statutory	Taxable	0.25	0.25
Equipment Hire – Photocopying per sheet colour	Non Statutory	Taxable	1.20	1.25
Equipment Hire - Portable Microphone	Non Statutory	Taxable	30.00	31.00
Equipment Hire - Projector Screen	Non Statutory	Taxable	12.00	12.50
Equipment Hire - TV & Video	Non Statutory	Taxable	18.00	20.00
Drycraft East or West – Casual	Non Statutory	Taxable	49.00	55.00
Drycraft East or West – Regular	Non Statutory	Taxable	24.50	25.50
Drycraft East or West Party Function Rate	Non Statutory	Taxable	270.00	281.00
Drycraft Studio (East & West) – Casual	Non Statutory	Taxable	73.00	78.00
Drycraft Studio (East & West) – Regular	Non Statutory	Taxable	49.00	51.00
Drycraft Studio (East & West) Party Function Rate	Non Statutory	Taxable	420.00	450.00
Exhibition Booking Cancellation Fee	Non Statutory	Taxable	100.00	100.00
Exhibition Foyer Hire	Non Statutory	Taxable	335.00	350.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Exhibition Invitations (design and print of 30)	Non Statutory	Taxable	40.00	45.00
Public liability - Exhibitors	Non Statutory	Taxable	25.00	25.00
Meeting Room – Casual	Non Statutory	Taxable	27.00	32.00
Meeting Room – Regular	Non Statutory	Taxable	25.00	26.00
The Arbour – Regular	Non Statutory	Taxable	43.00	45.00
The Arbour Casual Arts Performance/Workshop	Non Statutory	Taxable	64.00	66.50
The Arbour Casual Function/Corporate	Non Statutory	Taxable	79.00	83.00
The Arbour Party Function Rate	Non Statutory	Taxable	485.00	520.00
The Lounge/Kitchen – Casual	Non Statutory	Taxable	60.00	65.00
The Lounge/Kitchen – Regular	Non Statutory	Taxable	36.00	37.50
The Lounge/Kitchen In addition to the Arbour	Non Statutory	Taxable	130.00	150.00
The Lounge/Kitchen Party Function Rate	Non Statutory	Taxable	365.00	380.00
Wetcraft Studio – Casual	Non Statutory	Taxable	54.00	56.00
Wetcraft Studio – Regular	Non Statutory	Taxable	43.00	45.00
EVENTS				
Craft and Global Stalls	Non Statutory	GST Free	45.45	50.00
Fast Food Stalls	Non Statutory	GST Free	204.55	215.00
International Food Stalls	Non Statutory	GST Free	145.45	150.00
Sweets and Drinks Stalls	Non Statutory	GST Free	100.00	105.00
3 x 3m Marquee Hire	Non Statutory	Taxable	143.00	150.00
Chair Hire	Non Statutory	Taxable	5.00	5.50
Fire Extinguisher Hire	Non Statutory	Taxable	15.00	16.00
Trestle Table Hire	Non Statutory	Taxable	10.00	11.00
Events Sponsorship	Non Statutory	Taxable	6,000.00	6,600.00
HERITAGE				
Adult Group Booking Fees	Non Statutory	Taxable	2.90	3.00
Student Group Booking Fees	Non Statutory	Taxable	1.90	2.00
ART COLLECTION				
Art Collection Catalogue	Non Statutory	Taxable	5.00	N/A
On the Sheeps Back Catalogue	Non-Statutory	Taxable	0.00	12.00
Prelude to Heidelberg	Non Statutory	Taxable	33.00	29.00
Prelude to Heidelberg (Discount Voucher)	Non Statutory	Taxable	29.70	N/A
Suburban Heartland Book - Hard	Non Statutory	Taxable	59.00	59.00
Suburban Heartland Book - Hard (Discount Voucher)	Non Statutory	Taxable	53.10	N/A
Suburban Heartland Book - Soft	Non Statutory	Taxable	39.00	39.00
Suburban Heartland Book - Soft (Discount voucher)	Non Statutory	Taxable	35.10	N/A
Cards - Pack	Non Statutory	Taxable	5.50	4.50
Cards - Single	Non Statutory	Taxable	0.55	0.55
Art Space Foyer Hire	Non Statutory	Taxable	750.00	750.00
Exhibition Hire (OTSB)	Non-Statutory	Taxable	0.00	1,500.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
BOX HILL TOWN HALL				
			Effective 1 Jan to 31 Dec 2015	Effective 1 Jan to 31 Dec 2016
Booking Fee Main Hall	Non Statutory	Taxable	416.00	433.00
Booking Fee Main Hall weekend	Non Statutory	Taxable	783.00	814.00
Hourly Rate Main Hall	Non Statutory	Taxable	164.00	170.00
Booking Fee Lower Hall	Non Statutory	Taxable	416.00	433.00
Booking Fee Lower Hall weekend	Non Statutory	Taxable	783.00	814.00
Hourly Rate Lower Hall	Non Statutory	Taxable	164.00	170.00
Set up Fee	Non Statutory	Taxable	82.00	85.00
Town Hall Exclusive Use	Non Statutory	Taxable	5,062.00	5,264.00
Booking Fee Matsudo Room, Whitehorse Room (Day)	Non Statutory	Taxable	117.00	122.00
Booking Fee Matsudo Room, Whitehorse Room (Evening)	Non Statutory	Taxable	214.00	222.00
Booking Fee Matsudo Room, Whitehorse Room (Weekend)	Non Statutory	Taxable	399.00	415.00
Matsudo Room, Whitehorse Room Hourly Rate (Evening)	Non Statutory	Taxable	105.00	109.00
Booking Fee Minor Rooms	Non Statutory	Taxable	113.00	117.00
Meeting Rooms Hourly Rate	Non Statutory	Taxable	44.00	46.00
Friday, Sat,& Sun Hourly Rate	Non Statutory	Taxable	98.00	102.00
Kitchen Hourly Rate	Non Statutory	Taxable	32.00	36.00
Computer / training room hire (hourly rate) - Commercial	Non Statutory	Taxable	78.00	81.00
Computer / training room hire (hourly rate) - Community	Non Statutory	Taxable	42.00	44.00
Computer Training Room U3A Hourly Rate	Non Statutory	Taxable	8.00	8.50
Bar Staff Hourly Rate	Non Statutory	Taxable	39.00	40.50
Kitchen Staff Hourly Rate	Non Statutory	Taxable	39.00	40.50
Crockery	Non Statutory	Taxable	6.30	6.30
Cups & Saucers	Non Statutory	Taxable	1.60	1.60
Cutlery	Non Statutory	Taxable	3.80	3.80
Full Table Service	Non Statutory	Taxable	10.80	12.00
Hire per Glass	Non Statutory	Taxable	1.40	1.40
Hire Per Table Cloth	Non Statutory	Taxable	11.50	12.00
Table Skirting per Metre	Non Statutory	Taxable	11.50	12.00
Data Projector per hire	Non Statutory	Taxable	175.00	175.00
Photo copying per copy	Non Statutory	Taxable	0.30	0.30
Category 1 per square metre	Non Statutory	Taxable	18.00	18.70
Category 2 per square metre	Non Statutory	Taxable	45.00	46.80
Category 3 per square metre	Non Statutory	Taxable	64.00	66.50
Category 4 per square metre	Non Statutory	Taxable	203.00	211.10
Category 5 per month	Non Statutory	Taxable	0.00	321.00
Category 5 per square metre	Non Statutory	Taxable	287.00	298.50
Service Fee per square metre	Non Statutory	Taxable	25.00	26.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
MINOR HALLS				
			Effective 1 Jan to 31 Dec 2015	Effective 1 Jan to 31 Dec 2016
Senior Citizens Centre Room Hire	Non-Statutory	Taxable	3.60	3.75
East Burwood Hall (Hourly Rate) - Commercial	Non Statutory	Taxable	79.00	82.00
East Burwood Hall (Hourly Rate) - Community	Non Statutory	Taxable	43.00	45.00
Key Replacements	Non Statutory	Taxable	27.00	28.00
Forest Hill Hall (Hourly Rate) - Commercial	Non Statutory	Taxable	79.00	82.00
Forest Hill Hall (Hourly Rate) - Community	Non Statutory	Taxable	43.00	45.00
Horticultural Centre Hire (Hourly Rate) - Commercial	Non Statutory	Taxable	79.00	82.00
Horticultural Centre Hire (Hourly Rate) - Community	Non Statutory	Taxable	43.00	45.00
North Blackburn Hall (Hourly Rate) - Commercial	Non Statutory	Taxable	79.00	82.00
North Blackburn Hall (Hourly Rate) - Community	Non Statutory	Taxable	43.00	45.00
Rentoul Hall Rental (Hourly Rate) - Commercial	Non Statutory	Taxable	79.00	82.00
Rentoul Hall Rental (Hourly Rate) - Community	Non Statutory	Taxable	43.00	45.00
South Blackburn Hall (Hourly Rate)	Non Statutory	Taxable	43.00	45.00
Strabane Ave Chapel Rental (Hourly Rate)	Non Statutory	Taxable	43.00	45.00
WHITEHORSE CENTRE				
			Effective 1 Jan to 31 Dec 2015	Effective 1 Jan to 31 Dec 2016
THEATRE TICKET SALES				
Full - Main Theatre Show Price - maximum charge	Non Statutory	Taxable	45.00	65.00
Full - Midweek Theatre Show Price - maximum charge	Non Statutory	Taxable	17.00	18.00
Gold Package - Full - maximum charge	Non Statutory	Taxable	300.00	315.00
6 Play Package - Full - maximum charge	Non Statutory	Taxable	248.00	245.00
5 Play Package - Full - maximum charge	Non Statutory	Taxable	205.00	208.00
4 Play Package - Full - maximum charge	Non Statutory	Taxable	184.00	190.00
Concession - Main Theatre Show Price - maximum charge	Non Statutory	Taxable	42.00	62.00
Group - Midweek Theatre Show Price - maximum charge	Non Statutory	Taxable	15.00	16.00
Gold Package - Concession - maximum charge	Non Statutory	Taxable	251.00	290.00
6 Play Package - Concession - maximum charge	Non Statutory	Taxable	214.00	225.00
5 Play Package - Concession - maximum charge	Non Statutory	Taxable	195.00	200.00
4 Play Package - Concession - maximum charge	Non Statutory	Taxable	190.00	180.00
TICKET SALES COMMISSION				
Booking Fee per Ticket Print - Category 1	Non Statutory	Taxable	0.75	0.80
Booking Fee per Ticket Print - Category 2	Non Statutory	Taxable	0.50	0.55
Booking Fee per Ticket Sold - Category 1	Non Statutory	Taxable	3.00	3.50
Booking Fee per Ticket Sold - Category 2	Non Statutory	Taxable	1.60	1.70
Booking Fee per Ticket Sold - Category 2A	Non Statutory	Taxable	1.00	1.10

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Credit Card Commission	Non Statutory	Taxable	3.70	3.3% of value
Credit Card Commission - Category 2A	Non Statutory	Taxable	2.20	2.0% of value
Main Stage Season Fee per Ticket	Non Statutory	Taxable	3.00	3.00
Midweek Season fee per Ticket	Non Statutory	Taxable	1.60	1.60
ROOM HIRE				
Courtyard Room - Category 1 - 4 Hours	Non Statutory	Taxable	198.00	205.00
Courtyard Room - Category 1 - 9 Hours	Non Statutory	Taxable	301.00	315.00
Courtyard Room - Category 1 - Day/Night	Non Statutory	Taxable	410.00	427.00
Courtyard Room - Category 2 - 4 Hours	Non Statutory	Taxable	158.00	165.00
Courtyard Room - Category 2 - 9 Hours	Non Statutory	Taxable	243.00	253.00
Courtyard Room - Category 2 - Day/Night	Non Statutory	Taxable	329.00	342.00
Willis Room - Category 1 - 4 Hours	Non Statutory	Taxable	329.00	342.00
Willis Room - Category 1 - 9 Hours	Non Statutory	Taxable	512.00	535.00
Willis Room - Category 1 - Day/Night	Non Statutory	Taxable	615.00	640.00
Willis Room - Category 2 - 4 Hours	Non Statutory	Taxable	263.00	273.00
Willis Room - Category 2 - 9 Hours	Non Statutory	Taxable	405.00	422.00
FUNCTION ROOM HIRE				
Category 1 Full Room - 4 Hours	Non Statutory	Taxable	855.00	890.00
Category 1 Full Room - 8 Hours	Non Statutory	Taxable	1,027.00	1,069.00
Category 1 Full Room - Day/Night	Non Statutory	Taxable	1,202.00	1,250.00
Category 2 Full Room - 4 Hours	Non Statutory	Taxable	683.00	710.00
Category 2 Full Room - 8 Hours	Non Statutory	Taxable	822.00	855.00
Category 2 Full Room - Day/Night	Non Statutory	Taxable	963.00	1,000.00
Category 1 Half Room - 4 Hours	Non Statutory	Taxable	507.00	528.00
Category 1 Half Room - 8 Hours	Non Statutory	Taxable	683.00	710.00
Category 1 Half Room - Day/Night	Non Statutory	Taxable	855.00	890.00
Category 2 Half Room - 4 Hours	Non Statutory	Taxable	405.00	422.00
Category 2 Half Room - 8 Hours	Non Statutory	Taxable	545.00	567.00
Category 2 Half Room - Day/Night	Non Statutory	Taxable	682.00	710.00
Category 1 Theatre - 4 Hours	Non Statutory	Taxable	1,270.00	1,320.00
Category 1 Theatre - 8 Hours	Non Statutory	Taxable	297.00	310.00
Category 1 Theatre - Day/Night	Non Statutory	Taxable	330.00	344.00
Category 2 Theatre - 4 Hours	Non Statutory	Taxable	1,058.00	1,100.00
Category 2 Theatre - 8 Hours	Non Statutory	Taxable	2,378.00	2,475.00
Category 2 Theatre - Day/Night	Non Statutory	Taxable	264.00	275.00
PERFORMING ARTS HIRE				
Performing Arts - Category 1 - 5 Hours Friday Evening & Sat and Sun	Non Statutory	Taxable	1,442.00	1,500.00
Performing Arts - Category 1 - 5 Hours - All other times	Non Statutory	Taxable	1,260.00	1,315.00
Performing Arts - Category 2 - 5 Hours Friday Evening & Sat and Sun	Non Statutory	Taxable	1,138.00	1,185.00
Performing Arts - Category 2 - 5 Hours - All other times	Non Statutory	Taxable	955.00	995.00
Bump in/out & Rehearsal	Non Statutory	Taxable	144.00	150.00
Dressing Room - Waratah - half room	Non Statutory	Taxable	270.00	280.00
Dressing Room - Soundshell	Non Statutory	Taxable	152.00	160.00
Hold out Fee	Non Statutory	Taxable	227.00	237.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Orchestral Rehearsal	Non Statutory	Taxable	152.00	158.00
THEATRE STAFF RECOVERY				
Duty Officer	Non Statutory	Taxable	45.00	47.00
Missed Meal break - technician	Non Statutory	Taxable	33.50	34.90
Supervising technician - per hour (4 hr minimum)	Non Statutory	Taxable	45.00	46.80
Technician - Second Technician on duty	Non Statutory	Taxable	35.70	37.20
Usher per Hour - (4 hour minimum)	Non Statutory	Taxable	35.70	37.20
CATERING				
Baguettes/wraps/pita	Non Statutory	Taxable	17.00	17.70
Baguettes/wraps/pita, fruit platter	Non Statutory	Taxable	21.00	21.90
Beverage Packages - 1 Hour	Non Statutory	Taxable	12.00	12.50
Cocktail Reception - Food Only - 6 pieces per person	Non Statutory	Taxable	29.70	30.90
Coffee Break - Arnotts Biscuits	Non Statutory	Taxable	4.70	4.90
Coffee Break - Cheese & Fruit Platter	Non Statutory	Taxable	13.00	13.60
Coffee Break - Danish	Non Statutory	Taxable	8.00	8.40
Coffee Break - Mini Muffins	Non Statutory	Taxable	6.50	6.80
Coffee Break - Muffins (Sweet)	Non Statutory	Taxable	8.50	8.90
Coffee Break - Savoury minis, pies, sausage rolls, quiche	Non Statutory	Taxable	13.00	13.60
Coffee Break - Scones	Non Statutory	Taxable	9.00	9.40
Coffee Break - Selection of sweet tarts	Non Statutory	Taxable	9.00	9.40
Coffee Break - Sliced Fresh fruit platter	Non Statutory	Taxable	10.00	10.50
Conference Packages Category 1 - 25 - 49 guests	Non Statutory	Taxable	59.00	61.50
Conference Packages Category 1 - 50 - 99 guests	Non Statutory	Taxable	56.00	58.50
Conference Packages Category 1 - 100+ guests	Non Statutory	Taxable	53.00	55.50
Conference Packages Category 2 - 25 - 49 guests	Non Statutory	Taxable	56.00	58.30
Conference Packages Category 2 - 50 - 99 guests	Non Statutory	Taxable	53.00	55.20
Conference Packages Category 2 - 100+ guests	Non Statutory	Taxable	44.00	45.80
Continental Breakfasts From:	Non Statutory	Taxable	22.00	22.90
Cooked Breakfasts	Non Statutory	Taxable	1,480.59	1,540.00
Cooked Breakfasts - maximum charge	Non Statutory	Taxable	36.40	37.90
Main & Dessert - From:	Non Statutory	Taxable	54.00	56.20
Point Sandwiches	Non Statutory	Taxable	14.00	14.60
Point Sandwiches & Fruit Platter	Non Statutory	Taxable	19.00	19.80
Point Sandwiches, 3 pieces hot finger food & fruit	Non Statutory	Taxable	27.00	28.10
Point Sandwiches, fruit platter & cakes	Non Statutory	Taxable	23.00	24.00
Ribbon Sandwiches	Non Statutory	Taxable	16.00	16.70
Ribbon Sandwiches, Fruit platter	Non Statutory	Taxable	19.00	19.80
Ribbon Sandwiches, Fruit platter & Cakes	Non Statutory	Taxable	23.00	24.00
EQUIPMENT HIRE				
Lapel Radio - Day Hire	Non Statutory	Taxable	122.00	127.00
Lapel Radio - Week Hire	Non Statutory	Taxable	365.00	380.00
Piano Tuning	Non Statutory	Taxable	191.50	200.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
COMMUNITY RECREATION FACILITIES				
			Effective 1 Jul 2014 to 31 Mar 2015	Effective 1 Jul 2015 to 31 Mar 2016
Finals – Sportsfield Bookings	Non Statutory	Taxable	181.00	188.00
Turf Wicket Maintenance	Non Statutory	Taxable	8,013.00	8,334.00
Centre Wicket Preparation Fees- visiting internationals, state teams, exhibition matches	Non Statutory	Taxable	185.00	192.00
Simpson Park Community Facility- Casual Community Fee	Non Statutory	Taxable	19.50	20.50
Lost Pavilion Keys	Non Statutory	Taxable	18.00	19.00
Gentle Exercise Activities in Open Space	Non Statutory	Taxable	0.00	95.00
Personal Trainer Fee for use of Open Space	Non Statutory	Taxable	182.00	189.00
Casual use of Sportsfields – Commercial AA & A	Non Statutory	Taxable	368.00	383.00
Casual use of Sportsfields – Commercial B	Non Statutory	Taxable	275.00	286.00
Casual use of Sportsfields – Commercial C & D	Non Statutory	Taxable	182.00	189.00
Casual use of Sportsfields – Community AA & A	Non Statutory	Taxable	146.00	152.00
Casual use of Sportsfields – Community B	Non Statutory	Taxable	128.00	133.00
Casual use of Sportsfields – Community C & D	Non Statutory	Taxable	109.00	113.00
Casual use of Sportsfields – Schools ext AA & A	Non Statutory	Taxable	146.00	152.00
Casual use of Sportsfields – Schools ext B	Non Statutory	Taxable	128.00	133.00
Casual use of Sportsfields – Schools ext C & D	Non Statutory	Taxable	109.00	113.00
Seasonal Fees for Pavilions – Junior / Women's AA	Non Statutory	Taxable	322.00	335.00
Seasonal Fees for Pavilions – Junior / Women's A	Non Statutory	Taxable	275.00	286.00
Seasonal Fees for Pavilions – Junior / Women's B	Non Statutory	Taxable	229.00	238.00
Seasonal Fees for Pavilions – Junior / Women's C	Non Statutory	Taxable	184.00	191.00
Seasonal Fees for Pavilions – Senior & Junior / Women's AA	Non Statutory	Taxable	1,285.00	1,336.00
Seasonal Fees for Pavilions – Senior & Junior / Women's A	Non Statutory	Taxable	1,100.00	1,144.00
Seasonal Fees for Pavilions – Senior & Junior / Women's B	Non Statutory	Taxable	917.00	954.00
Seasonal Fees for Pavilions – Senior & Junior / Women's C	Non Statutory	Taxable	731.00	760.00
Seasonal Fees for Pavilions – Senior Only AA	Non Statutory	Taxable	962.00	1,000.00
Seasonal Fees for Pavilions – Senior Only A	Non Statutory	Taxable	823.00	856.00
Seasonal Fees for Pavilions – Senior Only B	Non Statutory	Taxable	687.00	714.00
Seasonal Fees for Pavilions – Senior Only C	Non Statutory	Taxable	549.00	571.00
Ground Rentals (Sportsfields) – Junior/Women's/Vets/Rec Categ AA	Non Statutory	Taxable	1,835.00	1,908.00
Ground Rentals (Sportsfields) – Junior/Women's/Vets/Rec Categ A	Non Statutory	Taxable	1,465.00	1,524.00
Ground Rentals (Sportsfields) – Junior/Women's/Vets/Rec Categ B	Non Statutory	Taxable	1,099.00	1,143.00
Ground Rentals (Sportsfields) – Junior/Women's/Vets/Rec Categ C	Non Statutory	Taxable	823.00	856.00
Ground Rentals (Sportsfields) – Junior/Women's/Vets/Rec Categ D	Non Statutory	Taxable	549.00	571.00
Ground Rentals (Sportsfields) – Senior & Junior Categ AA	Non Statutory	Taxable	5,496.00	5,716.00
Ground Rentals (Sportsfields) – Senior & Junior Categ A	Non Statutory	Taxable	4,396.00	4,572.00
Ground Rentals (Sportsfields) – Senior & Junior Categ B	Non Statutory	Taxable	3,297.00	3,429.00
Ground Rentals (Sportsfields) – Senior & Junior Categ C	Non Statutory	Taxable	2,473.00	2,572.00
Ground Rentals (Sportsfields) – Senior & Junior Categ D	Non Statutory	Taxable	1,648.00	1,714.00
Ground Rentals (Sportsfields) – Senior Only Categ AA	Non Statutory	Taxable	3,663.00	3,810.00
Ground Rentals (Sportsfields) – Senior Only Categ A	Non Statutory	Taxable	2,929.00	3,046.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Ground Rentals (Sportsfields) – Senior Only Categ B	Non Statutory	Taxable	2,199.00	2,287.00
Ground Rentals (Sportsfields) – Senior Only Categ C	Non Statutory	Taxable	1,647.00	1,713.00
Ground Rentals (Sportsfields) – Senior Only Categ D	Non Statutory	Taxable	1,100.00	1,144.00
Pavilion Hire (includes Springfield Park, Kalang Park, Mont Albert Reserve and Wembley Park)				
Pavilion Commercial Hourly Fee - Option 1	Non Statutory	Taxable	41.00	43.00
Pavilion Commercial Hourly Fee - Option 2	Non Statutory	Taxable	46.00	48.00
Pavilion Commercial Hourly Fee excludes kitchen hire - Option 3	Non Statutory	Taxable	41.00	43.00
Pavilion Commercial Hourly Fee includes kitchen hire - Option 3	Non Statutory	Taxable	46.00	48.00
Pavilion Community Daily Fee - Option 1	Non Statutory	Taxable	114.00	119.00
Pavilion Community Daily Fee - Option 2	Non Statutory	Taxable	130.00	135.00
Pavilion Community Daily Fee excludes kitchen hire - Option 3	Non Statutory	Taxable	114.00	119.00
Pavilion Community Daily Fee includes kitchen hire - Option 3	Non Statutory	Taxable	130.00	135.00
Pavilion Community Hourly Fee - Option 1	Non Statutory	Taxable	23.00	24.00
Pavilion Community Hourly Fee - Option 2	Non Statutory	Taxable	26.00	27.00
Pavilion Community Hourly Fee excludes kitchen hire - Option 3	Non Statutory	Taxable	23.00	24.00
Pavilion Community Hourly Fee includes kitchen hire - Option 3	Non Statutory	Taxable	26.00	27.00
Pavilion Community School Term Fee - Option 1 (excludes kitchen hire)	Non Statutory	Taxable	206.00	214.00
Pavilion Community School Term Fee - Option 2 (includes kitchen hire)	Non Statutory	Taxable	234.00	243.00
Pavilion Community School Term Fee (excludes kitchen hire) - Option 3	Non Statutory	Taxable	206.00	214.00
Pavilion Community School Term Fee (includes kitchen hire) - Option 3	Non Statutory	Taxable	234.00	243.00
Pavilion Schools Use Fee (Hourly rate) - Option 1	Non Statutory	Taxable	18.00	19.00
Pavilion Schools Use Fee (Hourly rate) - Option 2	Non Statutory	Taxable	23.00	24.00
Pavilion Schools Use Fee (Hourly rate) - Option 3	Non Statutory	Taxable	16.00	17.00
			Effective 1 Apr 2015 to 30 Jun 2015	Effective 1 Apr 2016 to 30 Jun 2016
Finals – Sportsfield Bookings	Non Statutory	Taxable	188.00	196.00
Turf Wicket maintenance	Non Statutory	Taxable	8,334.00	8,667.00
Centre Wicket Preparation Fees- visiting internationals, state teams, exhibition matches	Non Statutory	Taxable	192.00	200.00
Simpson Park Community Facility- Casual Community Fee	Non Statutory	Taxable	20.50	21.50
Lost Pavilion Keys	Non Statutory	Taxable	19.00	20.00
Gentle Exercise Activities in Open Space	Non Statutory	Taxable	0.00	99.00
Personal Trainer Fee for use of Open Space	Non Statutory	Taxable	189.00	197.00
Casual use of Sportsfields – Commercial AA & A	Non Statutory	Taxable	383.00	398.00
Casual use of Sportsfields – Commercial B	Non Statutory	Taxable	286.00	297.00
Casual use of Sportsfields – Commercial C & D	Non Statutory	Taxable	189.00	197.00
Casual use of Sportsfields – Community AA & A	Non Statutory	Taxable	152.00	158.00
Casual use of Sportsfields – Community B	Non Statutory	Taxable	133.00	138.00
Casual use of Sportsfields – Community C & D	Non Statutory	Taxable	113.00	118.00
Casual use of Sportsfields – Schools ext AA & A	Non Statutory	Taxable	152.00	158.00
Casual use of Sportsfields – Schools ext B	Non Statutory	Taxable	133.00	138.00
Casual use of Sportsfields – Schools ext C & D	Non Statutory	Taxable	113.00	118.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Seasonal Fees for Pavilions – Junior / Women's AA	Non Statutory	Taxable	335.00	348.00
Seasonal Fees for Pavilions – Junior / Women's A	Non Statutory	Taxable	286.00	297.00
Seasonal Fees for Pavilions – Junior / Women's B	Non Statutory	Taxable	238.00	248.00
Seasonal Fees for Pavilions – Junior / Women's C	Non Statutory	Taxable	191.00	199.00
Seasonal Fees for Pavilions – Senior & Junior / Women's AA	Non Statutory	Taxable	1,336.00	1,389.00
Seasonal Fees for Pavilions – Senior & Junior / Women's A	Non Statutory	Taxable	1,144.00	1,190.00
Seasonal Fees for Pavilions – Senior & Junior / Women's B	Non Statutory	Taxable	954.00	992.00
Seasonal Fees for Pavilions – Senior & Junior / Women's C	Non Statutory	Taxable	760.00	790.00
Seasonal Fees for Pavilions – Senior Only AA	Non Statutory	Taxable	1,000.00	1,040.00
Seasonal Fees for Pavilions – Senior Only A	Non Statutory	Taxable	856.00	890.00
Seasonal Fees for Pavilions – Senior Only B	Non Statutory	Taxable	714.00	743.00
Seasonal Fees for Pavilions – Senior Only C	Non Statutory	Taxable	571.00	594.00
Ground Rentals (Sportsfields) – Junior/Women's/Vets/Rec Categ AA	Non Statutory	Taxable	1,908.00	1,984.00
Ground Rentals (Sportsfields) – Junior/Women's/Vets/Rec Categ A	Non Statutory	Taxable	1,524.00	1,585.00
Ground Rentals (Sportsfields) – Junior/Women's/Vets/Rec Categ B	Non Statutory	Taxable	1,143.00	1,189.00
Ground Rentals (Sportsfields) – Junior/Women's/Vets/Rec Categ C	Non Statutory	Taxable	856.00	890.00
Ground Rentals (Sportsfields) – Junior/Women's/Vets/Rec Categ D	Non Statutory	Taxable	571.00	594.00
Ground Rentals (Sportsfields) – Senior & Junior Categ AA	Non Statutory	Taxable	5,716.00	5,945.00
Ground Rentals (Sportsfields) – Senior & Junior Categ A	Non Statutory	Taxable	4,572.00	4,755.00
Ground Rentals (Sportsfields) – Senior & Junior Categ B	Non Statutory	Taxable	3,429.00	3,566.00
Ground Rentals (Sportsfields) – Senior & Junior Categ C	Non Statutory	Taxable	2,572.00	2,675.00
Ground Rentals (Sportsfields) – Senior & Junior Categ D	Non Statutory	Taxable	1,714.00	1,783.00
Ground Rentals (Sportsfields) – Senior Only Categ AA	Non Statutory	Taxable	3,810.00	3,962.00
Ground Rentals (Sportsfields) – Senior Only Categ A	Non Statutory	Taxable	3,046.00	3,168.00
Ground Rentals (Sportsfields) – Senior Only Categ B	Non Statutory	Taxable	2,287.00	2,378.00
Ground Rentals (Sportsfields) – Senior Only Categ C	Non Statutory	Taxable	1,713.00	1,782.00
Ground Rentals (Sportsfields) – Senior Only Categ D	Non Statutory	Taxable	1,144.00	1,190.00
Pavilion Hire (includes Springfield Park, Kalang Park, Mont Albert Reserve and Wembley Park)				
Pavilion Commercial Hourly Fee - Option 1	Non Statutory	Taxable	43.00	45.00
Pavilion Commercial Hourly Fee - Option 2	Non Statutory	Taxable	48.00	50.00
Pavilion Commercial Hourly Fee excludes kitchen hire - Option 3	Non Statutory	Taxable	43.00	45.00
Pavilion Commercial Hourly Fee includes kitchen hire - Option 3	Non Statutory	Taxable	48.00	50.00
Pavilion Community Daily Fee - Option 1	Non Statutory	Taxable	119.00	124.00
Pavilion Community Daily Fee - Option 2	Non Statutory	Taxable	135.00	140.00
Pavilion Community Daily Fee excludes kitchen hire - Option 3	Non Statutory	Taxable	119.00	124.00
Pavilion Community Daily Fee includes kitchen hire - Option 3	Non Statutory	Taxable	135.00	140.00
Pavilion Community Hourly Fee - Option 1	Non Statutory	Taxable	24.00	25.00
Pavilion Community Hourly Fee - Option 2	Non Statutory	Taxable	27.00	28.00
Pavilion Community Hourly Fee excludes kitchen hire - Option 3	Non Statutory	Taxable	24.00	25.00
Pavilion Community Hourly Fee includes kitchen hire - Option 3	Non Statutory	Taxable	27.00	28.00
Pavilion Community School Term Fee - Option 1 (excludes kitchen hire)	Non Statutory	Taxable	214.00	223.00
Pavilion Community School Term Fee - Option 2 (includes kitchen hire)	Non Statutory	Taxable	243.00	253.00
Pavilion Community School Term Fee (excludes kitchen hire) - Option 3	Non Statutory	Taxable	214.00	223.00
Pavilion Community School Term Fee (includes kitchen hire) - Option 3	Non Statutory	Taxable	243.00	253.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Pavilion Schools Use Fee (Hourly rate) - Option 1	Non Statutory	Taxable	19.00	20.00
Pavilion Schools Use Fee (Hourly rate) - Option 2	Non Statutory	Taxable	24.00	25.00
Pavilion Schools Use Fee (Hourly rate) - Option 3	Non Statutory	Taxable	17.00	18.00
NUNAWADING COMMUNITY CENTRE				
STADIUM / COURT HIRE				
Stadium Hire (per hour) - Non Peak - Up to 5pm weekdays	Non Statutory	Taxable	29.00	31.00
Stadium Hire (per hour) - Casual Badminton	Non Statutory	Taxable	16.00	16.00
Stadium Hire (per hour) - Peak - After 5pm Weeknights, weekends and public holidays	Non Statutory	Taxable	36.00	38.00
FUNCTION ROOM HIRE				
Room Hire - Commercial (per hour)	Non Statutory	Taxable	38.00	N/A
Room Hire - Community (per hour)	Non Statutory	Taxable	23.00	24.00
Small Room Hire - Commercial (per hour)	Non Statutory	Taxable	19.00	N/A
Small Room Hire -Community (per hour)	Non Statutory	Taxable	11.50	12.00
SPORTLINK				
STADIUM/COURT HIRE (per 30 minute session)				
Badminton Court - Off Peak	Non Statutory	Taxable	6.75	7.05
Badminton Court - Peak	Non Statutory	Taxable	8.50	8.90
Full Court - Off Peak	Non Statutory	Taxable	18.00	18.75
Full Court - Peak	Non Statutory	Taxable	24.00	25.00
Half Court - Off Peak	Non Statutory	Taxable	9.00	9.40
Half Court - Peak	Non Statutory	Taxable	12.00	12.50
Outdoor Court	Non Statutory	Taxable	6.00	6.25
Casual Entry	Non Statutory	Taxable	4.40	4.60
Casual Entry - 1 Hour	Non Statutory	Taxable	2.60	2.70
Casual Entry - 10 visit pass	Non Statutory	Taxable	35.20	41.40
PROGRAMS (per session)				
Badminton Social Competition	Non Statutory	Taxable	12.00	12.50
Badminton Term Program	Non Statutory	Taxable	125.00	130.00
Table Tennis Social Competition	Non-Statutory	Taxable	0.00	12.50
Table Tennis Term Program	Non Statutory	Taxable	125.00	130.00
Futsal Term Program	Non-Statutory	Taxable	0.00	130.00
Holiday Sports Camps	Non Statutory	Taxable	52.50	55.00
Sports Carnivals	Non Statutory	Taxable	8.50	9.00
ROOM HIRE (per 30 minute session)				
Community Room - Commercial Rate	Non Statutory	Taxable	18.00	18.75
Community Room - Community Rate	Non Statutory	Taxable	12.00	12.50
Multi Purpose Room - Commercial Rate	Non Statutory	Taxable	18.00	18.75
Multi Purpose Room - Community Rate	Non Statutory	Taxable	12.00	12.50
Table Tennis - Off Peak	Non Statutory	Taxable	6.25	6.55
Table Tennis - Peak	Non Statutory	Taxable	8.00	8.35

	Fee Type	GST Status	2014/15 Fee (Incl GST) $	2015/16 Fee (Incl GST) $
MORACK GOLF COURSE				
Adult 9 holes – Weekdays	Non Statutory	Taxable	18.60	19.50
Adult 18 holes - Weekdays	Non Statutory	Taxable	25.20	26.40
Concession 9 holes – Weekdays	Non Statutory	Taxable	13.70	14.40
Concession 18 holes – Weekdays	Non Statutory	Taxable	17.90	18.80
Junior 9 holes – Weekdays	Non Statutory	Taxable	13.70	14.40
Junior 18 holes – Weekdays	Non Statutory	Taxable	17.90	18.80
9 holes school group – Weekdays	Non Statutory	Taxable	13.70	N/A
Late Tee Off 9 holes – Weekdays	Non Statutory	Taxable	13.70	14.40
Late Tee Off 18 holes – Weekdays	Non Statutory	Taxable	18.40	19.50
Late Tee Off 18 holes Concession – Weekdays	Non Statutory	Taxable	13.70	14.40
Adult 9 hole – Weekend	Non Statutory	Taxable	20.80	22.00
Adult 18 hole – Weekend	Non Statutory	Taxable	28.50	30.00
Junior 9 holes – Weekend	Non Statutory	Taxable	13.70	14.40
Junior 18 holes – Weekend	Non Statutory	Taxable	17.90	18.80
Early Bird 9 Hole - Weekend	Non Statutory	Taxable	18.40	19.50
Late Tee Off 9 holes – Weekend	Non Statutory	Taxable	15.10	15.90
Late Tee Off 18 holes – Weekend	Non Statutory	Taxable	20.60	22.00
Morack Plus – 18 holes Adult Weekday 10 pass card	Non Statutory	Taxable	203.20	213.00
Morack Plus – 18 holes Adult Weekend 10 pass card	Non Statutory	Taxable	229.30	241.00
Morack Plus – 18 holes Concession 10 pass card	Non Statutory	Taxable	146.20	153.50
3 Month Unlimited Golf Pass - Anytime	Non Statutory	Taxable	319.20	335.50
3 Month Unlimited Golf Pass - Concession	Non Statutory	Taxable	204.00	214.50
3 Month Unlimited Golf Pass - Late Tee Off	Non Statutory	Taxable	210.00	220.50
3 Month Unlimited Golf Pass - Midweek	Non Statutory	Taxable	282.00	296.00
Driving Range - 30 Balls	Non Statutory	Taxable	6.00	6.30
Driving Range - 60 Balls	Non Statutory	Taxable	9.30	9.60
Driving Range - 90 Balls	Non Statutory	Taxable	13.60	14.00
Driving Range - 600 Balls (10 pass card)	Non Statutory	Taxable	82.00	85.30
Driving Range - 900 Balls (10 pass card)	Non Statutory	Taxable	118.00	123.00
Driving Range - 1100 Balls (10 pass card)	Non Statutory	Taxable	132.00	137.00
AQUALINK NUNAWADING AQUATICS				
Adult	Non Statutory	Taxable	6.40	6.70
Child/Concession	Non Statutory	Taxable	4.90	5.10
Family	Non Statutory	Taxable	18.50	19.50
Scholars - until 31 Dec	Non Statutory	Taxable	3.30	3.50
Scholars - from 1 Jan	Non Statutory	Taxable	3.50	3.60
Squad	Non Statutory	Taxable	4.30	4.60
Aquatics - Adult	Non Statutory	Taxable	11.50	12.00
Aquatics - Concession	Non Statutory	Taxable	8.50	8.90
Aquatics - Upgrade	Non Statutory	Taxable	5.20	5.50
Multi Pass - Swim Adult	Non Statutory	Taxable	57.60	60.30
Multi Pass - Swim Concession/Child	Non Statutory	Taxable	44.10	45.90

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Multi Pass - Family	Non Statutory	Taxable	166.50	175.50
Multi Pass - Aquatics	Non Statutory	Taxable	103.50	108.00
Multi Pass - Aquatics Concession	Non Statutory	Taxable	76.50	80.10
AQUALINK NUNAWADING GYM				
Gymnasium Peak - Adult	Non Statutory	Taxable	26.00	27.00
Gymnasium Peak - Concession	Non Statutory	Taxable	22.00	23.00
Gymnasium Off Peak - Adult	Non Statutory	Taxable	22.00	23.00
Gymnasium Off Peak - Concession	Non Statutory	Taxable	17.00	17.50
Lifestyle Consultation/Program Show	Non Statutory	Taxable	70.00	70.00
Strong Body Strong Mind/ All fit	Non Statutory	Taxable	7.50	7.80
Boot Camp	Non Statutory	Taxable	199.00	N/A
Outfit - Member	Non-Statutory	Taxable	149.00	155.00
Outfit - Non Member	Non-Statutory	Taxable	179.00	185.00
Outfit - Staff	Non-Statutory	Taxable	99.00	103.00
PT - 1 Hour	Non Statutory	Taxable	63.00	65.00
PT - 1 Hour Non Member	Non Statutory	Taxable	79.00	82.00
PT - 1/2 Hour	Non Statutory	Taxable	40.00	41.50
PT - 1/2 Hour Non Member	Non Statutory	Taxable	50.00	52.00
PT - 2 clients 1 Hour Non Member	Non Statutory	Taxable	100.00	N/A
PT - 2 clients 1/2 Hour Non Member	Non Statutory	Taxable	74.00	N/A
Small Group Training - 1 Hour	Non Statutory	Taxable	84.00	94.00
Small Group Training - 1/2 Hour	Non Statutory	Taxable	63.00	62.00
Multi Pass - Gym	Non Statutory	Taxable	234.00	243.00
Multi Pass - Gym Concession	Non Statutory	Taxable	198.00	207.00
Multi Pass - Gym Off Peak	Non Statutory	Taxable	198.00	207.00
Multi Pass - Gym Off Peak Concession	Non Statutory	Taxable	153.00	157.50
Multi Pass - Strong Body Strong Mind/ All fit	Non Statutory	Taxable	67.50	70.20
Multi Pass PT 1 Hour	Non Statutory	Taxable	598.50	617.50
Multi Pass PT 1/2 Hour	Non Statutory	Taxable	380.00	394.25
Multi Pass - Small Group Training 1/2 Hour	Non Statutory	Taxable	598.50	N/A
Multi Pass - Small Group Training 1 Hour	Non Statutory	Taxable	798.00	N/A
AQUALINK NUNAWADING PROGRAMS				
Pool Parties	Non Statutory	Taxable	16.00	16.60
Pool Parties - Cake	Non Statutory	Taxable	19.00	19.00
Pool Parties - Catering	Non Statutory	Taxable	9.00	9.40
Pool Parties - Inflatable	Non Statutory	Taxable	75.00	78.00
Pool Parties - Table Hire	Non Statutory	Taxable	25.00	40.00
Duty Officer Hire	Non Statutory	Taxable	41.00	42.00
Lifeguard Hire	Non Statutory	Taxable	36.00	37.00
NSC - Inflatable Hire	Non Statutory	Taxable	46.00	48.00
NSC - Carnival Hire	Non Statutory	Taxable	382.50	397.80
NSC - Club Pool Hire	Non Statutory	Taxable	145.00	150.00
Lane Hire per Hour - 50m Pool	Non Statutory	Taxable	44.50	46.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Carnival Hire - Day	Non Statutory	Taxable	450.00	468.00
Carnival Hire - Leisure Pool	Non Statutory	Taxable	170.00	177.00
Carnival Hire - Night	Non Statutory	Taxable	450.00	468.00
Multi Purpose Room Hire - Courses	Non Statutory	Taxable	35.00	35.00
Multi Purpose Room Hire - Crèche	Non Statutory	Taxable	25.00	25.00
Multi Purpose Room Hire/Group Fitness Room Hire	Non Statutory	Taxable	35.00	35.00
AQUALINK NUNAWADING HEALTH AND WELLNESS				
Group Fitness - Adult	Non Statutory	Taxable	15.80	16.50
Group Fitness - Concession	Non Statutory	Taxable	13.00	13.50
Group Fitness - Fab Living	Non Statutory	Taxable	9.20	9.50
Aquability	Non Statutory	Taxable	9.20	9.50
School Groups - Fitness Programs	Non Statutory	Taxable	8.00	8.30
Multi Pass - Group Fitness	Non Statutory	Taxable	142.20	148.50
Multi Pass - Group Fitness Concession	Non Statutory	Taxable	117.00	121.50
Multi Pass - Aquability	Non Statutory	Taxable	82.80	85.50
Multi Pass - Fab Living	Non Statutory	Taxable	82.80	85.50
AQUALINK NUNAWADING CRECHE				
Crèche - Member	Non Statutory	Taxable	5.80	6.00
Crèche - Casual	Non Statutory	Taxable	8.20	8.50
Crèche - Family	Non Statutory	Taxable	11.60	12.00
Crèche - Member - 12pm - 1pm	Non Statutory	Taxable	4.90	5.10
Crèche - Casual - 12pm - 1pm	Non Statutory	Taxable	7.20	7.50
Crèche - Family - 12pm - 1pm	Non-Statutory	Taxable	9.80	10.20
Crèche - Occasional Care	Non-Statutory	Taxable	9.50	9.80
Crèche - Occasional Care - Family	Non-Statutory	Taxable	19.00	19.70
Crèche - Occasional Care - 12pm - 1pm	Non-Statutory	Taxable	8.50	8.80
Crèche - Occasional Care - Family - 12pm - 1pm	Non-Statutory	Taxable	17.00	17.60
Crèche - Member Multi Pass	Non Statutory	Taxable	52.20	54.00
Crèche - Family Multi Pass	Non Statutory	Taxable	104.40	108.00
Crèche - Member Multi Pass - 12pm - 1pm	Non Statutory	Taxable	44.10	45.90
Crèche Cancellation Fee	Non Statutory	Taxable	2.00	2.00
AQUALINK NUNAWADING MEMBERSHIPS				
Swim - Adult - 12 Months	Non Statutory	Taxable	591.25	609.25
Swim - Adult - 3 Months	Non Statutory	Taxable	195.25	199.75
Swim - Concession/Child - 12 Months	Non Statutory	Taxable	483.25	501.25
Swim - Concession/Child - 3 Months	Non Statutory	Taxable	168.25	172.75
Family Swim - 12 Months	Non Statutory	Taxable	1,749.25	1,812.25
Aquatics - 12 Months	Non Statutory	Taxable	681.25	705.25
Aquatics - 3 Months	Non Statutory	Taxable	217.75	223.75
Aquatics - Concession - 12 Months	Non Statutory	Taxable	615.25	639.25
Aquatics - Concession - 3 Months	Non Statutory	Taxable	201.25	207.25

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Gym - 12 Months	Non Statutory	Taxable	966.50	996.50
Gym - 3 Months	Non Statutory	Taxable	336.50	344.00
Gym - Concession - 12 Months	Non Statutory	Taxable	906.50	936.50
Gym - Concession - 3 Months	Non Statutory	Taxable	321.50	329.00
Gym - Off Peak - 12 Months	Non Statutory	Taxable	759.25	783.25
Gym - Off Peak - 3 Months	Non Statutory	Taxable	237.25	243.25
Group Fitness - 12 Months	Non Statutory	Taxable	966.50	996.50
Group Fitness - 3 Months	Non Statutory	Taxable	336.50	344.00
Group Fitness - Concession - 12 Months	Non Statutory	Taxable	906.50	936.50
Group Fitness - Concession - 3 Months	Non Statutory	Taxable	321.50	329.00
Total Fitness - 12 Months	Non Statutory	Taxable	1,086.50	1,122.50
Total Fitness - 3 Months	Non Statutory	Taxable	366.50	375.50
Total Fitness - Concession - 12 Months	Non Statutory	Taxable	966.50	996.50
Total Fitness - Concession - 3 Months	Non Statutory	Taxable	336.50	344.00
Total Fitness - Off Peak - 12 Months	Non Statutory	Taxable	879.25	909.25
Total Fitness - Off Peak - 3 Months	Non Statutory	Taxable	267.25	274.75
Family Total Fit - 12 Months	Non Statutory	Taxable	2,892.50	3,000.50
Teen - 12 Months	Non Statutory	Taxable	627.25	651.25
Teen - 3 Months	Non Statutory	Taxable	204.25	210.25
Fab Living - 1 Month	Non Statutory	Taxable	63.50	66.00
Fab Living - 12 Months	Non Statutory	Taxable	825.25	855.25
Fab Living - 3 Months	Non Statutory	Taxable	253.75	261.25
Direct Debit - Swim	Non Statutory	Taxable	44.00	45.50
Direct Debit - Swim - Concession/Child	Non Statutory	Taxable	35.00	36.50
Direct Debit - Family Swim	Non Statutory	Taxable	138.75	145.75
Direct Debit - Aquatics	Non Statutory	Taxable	51.50	53.50
Direct Debit - Aquatics - Concession	Non Statutory	Taxable	46.00	48.00
Direct Debit - Gym	Non Statutory	Taxable	70.00	72.50
Direct Debit - Gym - Concession	Non Statutory	Taxable	65.00	67.50
Direct Debit - Gym - Off Peak	Non Statutory	Taxable	58.00	60.00
Direct Debit - Group Fitness	Non Statutory	Taxable	70.00	72.50
Direct Debit - Group Fitness - Concession	Non Statutory	Taxable	65.00	67.50
Direct Debit - Family Total Fit	Non Statutory	Taxable	227.75	239.50
Direct Debit - Teen Fit	Non Statutory	Taxable	47.00	49.00
Direct Debit - Total Fitness	Non Statutory	Taxable	80.00	83.00
Direct Debit - Total Fitness - Concession	Non Statutory	Taxable	70.00	72.50
Direct Debit - Total Fitness- Off Peak	Non Statutory	Taxable	68.00	70.50
Direct Debit - Fab Living	Non Statutory	Taxable	63.50	66.00
Card Replacement	Non Statutory	Taxable	10.00	10.00
DD Joining Fee - Aquatics/Swim	Non Statutory	Taxable	55.00	60.00
DD Joining Fee - Teen Fit/Off Peak	Non Statutory	Taxable	55.00	60.00
DD Joining Fee - Total / Gym / GF	Non Statutory	Taxable	110.00	120.00
Suspension Fee	Non Statutory	Taxable	11.00	11.00
Cancellation Fee	Non Statutory	Taxable	60.00	60.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
AQUALINK BOX HILL AQUATICS				
Adult	Non Statutory	Taxable	6.40	6.70
Child/Concession	Non Statutory	Taxable	4.90	5.10
Family	Non Statutory	Taxable	18.50	19.50
Scholars - til 31 Dec	Non Statutory	Taxable	3.30	3.50
Scholars - post 1 Jan	Non Statutory	Taxable	3.50	3.60
Squad	Non Statutory	Taxable	4.30	4.60
Aquatics - Adult	Non Statutory	Taxable	11.50	12.00
Aquatics - Concession	Non Statutory	Taxable	8.50	8.90
Aquatics - Upgrade	Non Statutory	Taxable	5.20	5.50
Multi Pass - Swim Adult	Non Statutory	Taxable	57.60	60.30
Multi Pass - Swim Concession/Child	Non Statutory	Taxable	44.10	45.90
Multi Pass - Family	Non Statutory	Taxable	166.50	175.50
Multi Pass - Aquatics	Non Statutory	Taxable	103.50	108.00
Multi Pass - Aquatics Concession	Non Statutory	Taxable	76.50	80.10
AQUALINK BOX HILL GYM				
Gymnasium Peak - Adult	Non Statutory	Taxable	26.00	27.00
Gymnasium Peak - Concession	Non Statutory	Taxable	22.00	23.00
Gymnasium Off Peak - Adult	Non Statutory	Taxable	22.00	23.00
Gymnasium Off Peak - Concession	Non Statutory	Taxable	17.00	17.50
Lifestyle Consultation/ Program Show	Non Statutory	Taxable	70.00	70.00
Strong Body Strong Mind/ All fit	Non Statutory	Taxable	7.50	7.80
Boot Camp	Non Statutory	Taxable	199.00	N/A
Outfit - Member	Non-Statutory	Taxable	149.00	155.00
Outfit - Non Member	Non-Statutory	Taxable	179.00	185.00
Outfit - Staff	Non-Statutory	Taxable	99.00	103.00
PT - 1 Hour	Non Statutory	Taxable	63.00	65.00
PT - 1 Hour Non Member	Non Statutory	Taxable	79.00	82.00
PT - 1/2 Hour	Non Statutory	Taxable	40.00	41.50
PT - 1/2 Hour Non Member	Non Statutory	Taxable	50.00	52.00
PT - 2 clients 1 Hour Non Member	Non Statutory	Taxable	100.00	N/A
PT - 2 clients 1/2 Hour Non Member	Non Statutory	Taxable	74.00	N/A
Small Group Training - 1 hour	Non Statutory	Taxable	84.00	94.00
Small Group Training - 1/2 hour	Non Statutory	Taxable	63.00	62.00
Multi Pass - Gym Adult	Non Statutory	Taxable	234.00	243.00
Multi Pass - Gym Adult Off Peak	Non Statutory	Taxable	198.00	207.00
Multi Pass - Gym Concession	Non Statutory	Taxable	198.00	207.00
Multi Pass - Gym Concession Off Peak	Non Statutory	Taxable	153.00	157.50
Multi Pass Strong Body Strong Mind	Non Statutory	Taxable	67.50	70.20
Multi Pass - Small Group Training 1 Hour	Non Statutory	Taxable	798.00	N/A
Multi Pass - Small Group Training 1/2 Hour	Non Statutory	Taxable	598.50	N/A
Multi Pass PT 1 Hour	Non Statutory	Taxable	598.50	617.50
Multi Pass PT 1/2 Hour	Non Statutory	Taxable	380.00	394.25

	Fee Type	GST Status	2014/15 Fee (Incl GST) $	2015/16 Fee (Incl GST) $
AQUALINK BOX HILL PROGRAMS				
Pool Parties	Non Statutory	Taxable	16.00	16.60
Pool Parties - Cake	Non Statutory	Taxable	0.00	25.00
Pool Parties - Catering	Non Statutory	Taxable	9.00	9.40
Birthday Inflatable Hire	Non-Statutory	Taxable	75.00	78.00
Birthday Party - Best of Both Worlds	Non-Statutory	Taxable	24.00	25.00
Lane Hire extra fee per person	Non Statutory	Taxable	3.30	3.60
Lane Hire per Hour - 25m	Non Statutory	Taxable	30.00	31.00
Duty Officer Hire	Non Statutory	Taxable	41.00	42.00
Lifeguard Hire	Non Statutory	Taxable	36.00	37.00
Carnival Rate - All Outdoor Areas per hour	Non Statutory	Taxable	300.00	312.00
Warm Water Pool - per hour	Non-Statutory	Taxable	60.00	60.00
Dive Pool Hire per Hour	Non Statutory	Taxable	60.00	60.00
Pavilion - Daily	Non-Statutory	Taxable	200.00	200.00
Pavilion Meeting Room - Hourly	Non-Statutory	Taxable	40.00	40.00
Party Room Hire	Non Statutory	Taxable	50.00	50.00
Crèche Room Hire	Non Statutory	Taxable	40.00	40.00
Group Fitness Room Hire	Non Statutory	Taxable	50.00	50.00
Badminton Court - Off Peak	Non Statutory	Taxable	13.50	14.10
Badminton Court - Peak	Non Statutory	Taxable	17.00	17.80
Full Court - Peak	Non Statutory	Taxable	48.00	50.00
Full Court- Off Peak	Non Statutory	Taxable	18.00	37.50
Half Court- Off Peak	Non Statutory	Taxable	18.00	18.80
Half Court- Peak	Non Statutory	Taxable	24.00	25.00
Casual Basketball Shooting	Non Statutory	Taxable	4.40	4.60
Equipment Hire	Non Statutory	Taxable	2.50	3.00
Scoreboard hire Fee	Non Statutory	Taxable	5.00	N/A
Stadium Seating	Non Statutory	Taxable	150.00	160.00
Table Tennis - Off Peak	Non-Statutory	Taxable	12.50	13.10
Table Tennis - Peak	Non-Statutory	Taxable	16.00	16.70
Tennis/Soccer Court - Day - Off Peak	Non Statutory	Taxable	31.75	27.00
Tennis/Soccer Court - Day - Peak	Non Statutory	Taxable	26.00	33.00
AQUALINK BOX HILL HEALTH AND WELLNESS				
Group Fitness - Adult	Non Statutory	Taxable	15.80	16.50
Group Fitness - Concession	Non Statutory	Taxable	13.00	13.50
School Groups - Fitness Programs	Non Statutory	Taxable	8.00	8.30
Group Fitness - Fab Living	Non Statutory	Taxable	9.20	9.50
Multi Pass - Group Fitness	Non Statutory	Taxable	142.20	148.50
Multi Pass - Group Fitness Concession	Non Statutory	Taxable	117.00	121.50
Multi Pass - Fab Living	Non Statutory	Taxable	82.80	85.50

	Fee Type	GST Status	2014/15 Fee (Incl GST) $	2015/16 Fee (Incl GST) $
AQUALINK BOX HILL CRECHE				
Crèche - Member	Non Statutory	Taxable	5.80	6.00
Crèche - Non Member	Non Statutory	Taxable	8.20	8.50
Crèche - Family	Non Statutory	Taxable	11.60	12.00
Crèche - Member 1 hr	Non Statutory	Taxable	4.90	5.10
Crèche - Casual 1 hr	Non Statutory	Taxable	7.20	7.50
Crèche - Family - 1 hr		Taxable	9.80	10.20
Crèche - Occasional Care		Taxable	9.50	9.80
Crèche - Occasional Care - Family		Taxable	19.00	19.70
Crèche - Occasional Care - 1 hr		Taxable	8.50	8.80
Crèche - Occasional Care - Family - 1 hr		Taxable	17.00	17.60
Multi Pass - Crèche Members	Non Statutory	Taxable	52.20	54.00
Crèche - Family Multipass	Non Statutory	Taxable	104.40	108.00
Crèche - Member 1 hr Multipass	Non Statutory	Taxable	44.10	45.90
Crèche cancellation fee	Non Statutory	Taxable	2.00	2.00
AQUALINK BOX HILL MEMBERSHIPS				
Swim - Adult - 12 Months	Non Statutory	Taxable	591.25	609.25
Swim - Adult - 3 Months	Non Statutory	Taxable	195.25	199.75
Swim Child Concession - 3 Months	Non Statutory	Taxable	168.25	172.75
Swim Child/Concession - 12 Months	Non Statutory	Taxable	483.25	501.25
Family Swim - 12 Months	Non Statutory	Taxable	1,749.25	1,812.25
Aquatics - 12 Months	Non Statutory	Taxable	681.25	705.25
Aquatics - 3 Months	Non Statutory	Taxable	217.75	223.75
Aquatics - Concession - 12 Months	Non Statutory	Taxable	615.25	639.25
Aquatics - Concession - 3 Months	Non Statutory	Taxable	201.25	207.25
Gym - 12 Months	Non Statutory	Taxable	966.50	996.50
Gym - 3 Months	Non Statutory	Taxable	336.50	344.00
Gym - Concession - 12 Months	Non Statutory	Taxable	906.50	936.50
Gym - Concession - 3 Months	Non Statutory	Taxable	321.50	329.00
Gym - Off Peak - 12 Months	Non Statutory	Taxable	759.25	783.25
Gym - Off Peak - 3 Months	Non Statutory	Taxable	237.25	243.25
Group Fitness - 12 Months	Non Statutory	Taxable	966.50	996.50
Group Fitness - 3 Months	Non Statutory	Taxable	336.50	344.00
Group Fitness - Concession - 12 Months	Non Statutory	Taxable	906.50	936.50
Group Fitness - Concession - 3 Months	Non Statutory	Taxable	321.50	329.00
Total Fitness - 12 Months	Non Statutory	Taxable	1,086.50	1,122.50
Total Fitness - 3 Months	Non Statutory	Taxable	366.50	375.50
Total Fitness - Concession - 12 Months	Non Statutory	Taxable	966.50	996.50
Total Fitness - Concession - 3 Months	Non Statutory	Taxable	336.50	344.00
Total Fitness - Off Peak - 12 Months	Non Statutory	Taxable	879.25	909.25
Total Fitness - Off Peak - 3 Months	Non Statutory	Taxable	267.25	274.75
Family Total Fitness - 12 Months	Non Statutory	Taxable	2,892.50	3,000.50
Teen Fitness - 12 Months	Non Statutory	Taxable	627.25	651.25
Teen Fitness - 3 Months	Non Statutory	Taxable	204.25	210.25
Fab Living - 12 Months	Non Statutory	Taxable	825.25	855.25

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Fab Living - 3 Months	Non Statutory	Taxable	253.75	261.25
Fab Living - Monthly over counter	Non Statutory	Taxable	63.50	67.50
Direct Debit - Swim	Non Statutory	Taxable	44.00	45.50
Direct Debit - Swim Child/Concession	Non Statutory	Taxable	35.00	36.50
Direct Debit - Family Swim	Non Statutory	Taxable	138.75	145.75
Direct Debit - Aquatics	Non Statutory	Taxable	51.50	53.50
Direct Debit - Aquatics - Concession	Non Statutory	Taxable	46.00	48.00
Direct Debit - Gym	Non Statutory	Taxable	70.00	72.50
Direct Debit - Gym - Concession	Non Statutory	Taxable	65.00	67.50
Direct Debit - Gym - Off Peak	Non Statutory	Taxable	58.00	60.00
Direct Debit - Group Fitness	Non Statutory	Taxable	70.00	72.50
Direct Debit - Group Fitness - Concession	Non Statutory	Taxable	65.00	67.50
Direct Debit - Total Fitness	Non Statutory	Taxable	80.00	83.00
Direct Debit - Total Fitness - Concession	Non Statutory	Taxable	70.00	72.50
Direct Debit - Total Fitness- Off Peak	Non Statutory	Taxable	68.00	70.50
Direct Debit - Family Total Fitness	Non Statutory	Taxable	227.75	239.50
Direct Debit - Teen Fitness	Non Statutory	Taxable	47.00	49.00
Direct Debit - Fab Living	Non Statutory	Taxable	63.50	66.00
Suspension Fee	Non Statutory	Taxable	11.00	11.00
Cancellation Fee	Non Statutory	Taxable	60.00	60.00
Card replacement	Non Statutory	Taxable	10.00	10.00
Direct Debit Joining Fee - Aquatics/Swim	Non Statutory	Taxable	55.00	60.00
Direct Debit Joining Fee - Teen Fit/Off Peak	Non Statutory	Taxable	55.00	60.00
Direct Debit Joining Fee - Total / Gym / Group Fitness	Non Statutory	Taxable	110.00	120.00
CITY DEVELOPMENT				
BUSINESS AND ECONOMIC DEVELOPMENT				
Business Seminars (General)	Non Statutory	Taxable	20.00	20.00
Business Seminars (Workshops)	Non Statutory	Taxable	30.00	30.00
Business Week Registrations (Lunches)	Non Statutory	Taxable	45.00	55.00
Business Week Registrations (Women in Business)	Non Statutory	Taxable	55.00	65.00
Business Week Other (Sponsorship - Bronze)	Non Statutory	Taxable	550.00	550.00
Business Week Other (Sponsorship - Gold)	Non Statutory	Taxable	2,750.00	2,750.00
Business Week Other (Sponsorship - Silver)	Non Statutory	Taxable	1,650.00	1,650.00
STATUTORY PLANNING				
Contributions to Public Open Space	Non Statutory	GST Free	4% of value	4% of value
PERMIT FEES				
Class 1 - Use only (change of use)	Statutory	GST Free	502.00	502.00
Development, or use and development, to a single dwelling on a lot, or additions to a single dwelling on a lot - less than $10,000	Statutory	GST Free	No charge	No charge
Class 2 - Development, or use and development, to a single dwelling on a lot, or additions to a single dwelling on a lot - $10,001 - $100,000	Statutory	GST Free	239.00	239.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Class 3 - Development, or use and development, to a single dwelling on a lot, or additions to a single dwelling on a lot - over $100,000	Statutory	GST Free	490.00	490.00
Class 4 - Development (other than single dwelling on a lot) includes tree removal and signs - less than $10,000	Statutory	GST Free	102.00	102.00
Class 5 - Development (other than single dwelling on a lot) includes tree removal and signs - $10,001 - $250,000	Statutory	GST Free	604.00	604.00
Class 6 - Development (other than single dwelling on a lot) includes tree removal and signs - $250,001 - $500,000	Statutory	GST Free	707.00	707.00
Class 7 - Development (other than single dwelling on a lot) includes tree removal and signs - $500,001 - $1,000,000	Statutory	GST Free	815.00	815.00
Class 8 - Development (other than single dwelling on a lot) includes tree removal and signs - $1,000,001 - $7,000,000	Statutory	GST Free	1,153.00	1,153.00
Class 9 - Development (other than single dwelling on a lot) includes tree removal and signs - $7,000,001 - $10,000,000	Statutory	GST Free	4,837.00	4,837.00
Class 10 - Development (other than single dwelling on a lot) includes tree removal and signs - $10,000,001 - $50,000,000	Statutory	GST Free	8,064.00	8,064.00
Class 11 - Development (other than single dwelling on a lot) includes tree removal and signs - over $50,000,000	Statutory	GST Free	16,130.00	16,130.00
Consent to minor changes to endorsed plans (secondary consent)	Non Statutory	GST Free	102.00	102.00
Combined planning permit applications (excludes subdivisions and certification applications)	Non Statutory	GST Free	The higher of the fees which would have applied if separate applications had been made and half of the lesser fee/s	The higher of the fees which would have applied if separate applications had been made and half of the lesser fee/s
SUBDIVISIONS				
Class 12 - Subdivide an existing building (statutory)	Statutory	GST Free	386.00	386.00
Class 13 - Subdivide land into two lots	Statutory	GST Free	386.00	386.00
Class 14 - Realignment of boundary or consolidate two or more lots	Statutory	GST Free	386.00	386.00
Class 15 - Subdivide land (three or more lots)	Statutory	GST Free	781.00	781.00
Class 16 - Remove a restriction if the land has been used for two or more years lawfully under the Planning and Environment Act but for the existence of the restriction	Statutory	GST Free	249.00	249.00
Class 17 - Create, vary or remove a restriction or right of way	Statutory	GST Free	541.00	541.00
Class 18 - Create, remove or vary an easement other than a right of way	Statutory	GST Free	404.00	404.00
Vary or remove a condition in the nature of an easement in a Crown Grant	Statutory	GST Free	404.00	404.00
Determination whether carried out to satisfaction of responsible authority	Statutory	GST Free	102.00	102.00
Subdivision certification	Statutory	GST Free	100.00	100.00
Certification per lot	Statutory	GST Free	20.00	20.00
Consolidation	Statutory	GST Free	100.00	100.00
Recertification	Statutory	GST Free	100.00	100.00
Certify - removal of easement	Statutory	GST Free	100.00	100.00
Realignment of boundary	Statutory	GST Free	100.00	100.00
AMENDMENTS AFTER NOTICE (PRIOR TO DECISION)				
Amend an application for permit (S57A) after notice (prior to decision being made) - less than $10,000 difference between original and modified application	Statutory	GST Free	No charge	No charge
Amend an application for permit (S57A) after notice (prior to decision being made) - more than $10,000 difference between original and modified application	Statutory	GST Free	102.00	102.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
AMENDMENTS TO EXISTING PLANNING PERMITS				
Class 1 - Amendment to a permit to change the use	Statutory	GST Free	502.00	502.00
Class 2 - Amendment to a permit to change what the permit allows, change conditions, etc	Statutory	GST Free	502.00	502.00
An application to amend a permit (other than to subdivide) for a single dwelling on a lot or additions/amendments to a single dwelling on a lot - less than $10,000	Statutory	GST Free	No charge	No charge
Class 3 - An application to amend a permit (other than to subdivide) for a single dwelling on a lot or additions/amendments to a single dwelling on a lot - $10,000 - $100,000	Statutory	GST Free	239.00	239.00
Class 4 - An application to amend a permit (other than to subdivide) for a single dwelling on a lot or additions/amendments to a single dwelling on a lot - over $100,000	Statutory	GST Free	490.00	490.00
Class 5 - An application to amend a permit to develop land (development other than single dwelling on a lot or subdivision) - includes tree removal, signs and satellite dishes - less than $10,000	Statutory	GST Free	102.00	102.00
Class 6 - An application to amend a permit to develop land (development other than single dwelling on a lot or subdivision) - includes tree removal, signs and satellite dishes - $10,001 - $250,000	Statutory	GST Free	604.00	604.00
Class 7 - An application to amend a permit to develop land (development other than single dwelling on a lot or subdivision) - includes tree removal, signs and satellite dishes - $250,001 - $500,000	Statutory	GST Free	707.00	707.00
Class 8 - An application to amend a permit to develop land (development other than single dwelling on a lot or subdivision) - includes tree removal, signs and satellite dishes - over $500,000	Statutory	GST Free	815.00	815.00
Class 9 - An application to amend a permit to: - subdivide an existing building - subdivide land into two lots - realignment of boundary or - consolidate two or more lots	Statutory	GST Free	386.00	386.00
AMENDMENT TO ENDORSED PLAN (SECTION 62(3) ONLY)				
Permit amendment to endorsed plan (SECTION 62(3) ONLY) - residential - first amendment	Non Statutory	GST Free	260.90	271.00
Permit amendment to endorsed plan (SECTION 62(3) ONLY) - residential - second amendment	Non Statutory	GST Free	302.75	315.00
Permit amendment to endorsed plan (SECTION 62(3) ONLY) - residential - third amendment	Non Statutory	GST Free	333.65	347.00
Permit amendment to endorsed plan (SECTION 62(3) ONLY) - commercial - first amendment	Non Statutory	GST Free	291.80	303.00
Permit amendment to endorsed plan (SECTION 62(3) ONLY) - commercial - second amendment	Non Statutory	GST Free	335.45	349.00
Permit amendment to endorsed plan (SECTION 62(3) ONLY) - commercial - third amendment	Non Statutory	GST Free	377.25	392.00
OTHER FEES				
Certificates of compliance under section 97N of the Planning and Environment Act (Regulation 10)	Statutory	GST Free	153.00	153.00
Provide a copy of planning permit and endorsed plans	Non Statutory	GST Free	138.20	144.00
Copying plans while planning permit application is on notice - Per sheet for A1 to A0	Non Statutory	GST Free	31.80	33.00
Copying plans while planning permit application is on notice - Full set of plans A4 to A3	Non Statutory	GST Free	31.80	33.00
Advice regarding need for permit, planning scheme requirements or approval details	Non Statutory	Taxable	124.00	129.00
Extension of time request for a planning permit - first extension	Non Statutory	GST Free	154.55	161.00
Extension of time request for a planning permit - second extension	Non Statutory	GST Free	202.70	211.00
Extension of time request for a planning permit - third extension	Non Statutory	GST Free	255.45	266.00
Advertising (includes up to 10 letters - additional letters $6.60 each)	Non Statutory	GST Free	85.45	89.00
Additional letters	Non Statutory	GST Free	70.90	74.00
Small advertising notice	Non Statutory	GST Free	21.45	N/A

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Large advertising notice	Non Statutory	GST Free	58.65	N/A
Section 173 agreement - standard	Non Statutory	GST Free	700.00	728.00
Section 173 agreement - other - cost of legal advice	Non Statutory	GST Free	QUOTATION	QUOTATION
Section 173 agreement - ending of agreement	Non Statutory	GST Free	231.80	241.00
Liquor licensing requests	Statutory	GST Free	65.00	65.00
Retrospective planning fee	Non Statutory	GST Free	372.75	388.00
Checking of plans for compliance with Significant Landscape Overlay (SLO)	Non Statutory	Taxable	112.00	117.00
Planning infringement notice - individual	Statutory	GST Free	610.00	738.00
Planning infringement notice - corporation	Statutory	GST Free	1,221.00	1,476.00
STRATEGIC PLANNING				
Advice to Building Surveyors on Heritage Status of Buildings	Statutory	GST Free	58.00	58.00
To consider an amendment request: To refer and give notice of the amendment as required by the Act - To consider any submissions which do not seek to change the amendment - To (if applicable) abandon the amendment.	Statutory	GST Free	798.00	798.00
To consider submissions which seek to change the amendment: To refer submissions to a Panel - To prepare and make a submission to a Panel - To consider the Panel report - To (if applicable) abandon the amendment.	Statutory	GST Free	798.00	798.00
To meet all direct fees and costs charged by the Panel in relation to its hearing of submissions. Must agree to pay before the Council requests appointment of Panel. Payment to be made after panel hearing.	Statutory	GST Free	As required	As required
To adopt an amendment (In whole or part) - To submit the adopted amendment to the Minister (Paid before Council adopts the amendment)	Statutory	GST Free	524.00	524.00
The Minister considering a request to approve an amendment. Giving Notice of approval of an amendment. Paid by the proponent to the Minister, when the amendment is submitted to the Minister for approval.	Statutory	GST Free	798.00	798.00
BUILDING SERVICES				
RESIDENTIAL DWELLING AND OUT BUILDINGS				
Lodgement Fees				
Value $5,000 and greater	Statutory	GST Free	35.72	36.40
Building permit levy for a building greater than $10,000	Statutory	GST Free	Cost x .00128	Cost x .00128
Minor residential building permits	Non Statutory	Taxable	652.00	678.00
Building Permit Fees				
Minor works up to $10,000- small timber front fence or deck	Non Statutory	Taxable	388.00	404.00
Demolition- Reblocks, Decks, Pergolas NOTE: Levy payable if works over $10K	Non Statutory	Taxable	652.00	678.00
Demolish - Commercial building	Non Statutory	Taxable	$1,071/min or per $713/floor	$1,114/min or per $743/floor
Garages/Carports, swimming pools - NOTE: Levy Payable if over 10K	Non Statutory	Taxable	731.00	760.00
Change of class from 1a to1b (residential to student accommodation 1-3 bedrooms) NOTE: Levy payable if works over $10K	Non Statutory	Taxable	743.00	773.00
Change of class from 1a to 1b (residential to student accommodation 4 or more bedrooms) NOTE: Levy payable if works over $10K	Non Statutory	Taxable	1,839.00	1,913.00
Change of use/combined allotment Statements	Non Statutory	Taxable	1,238.00	1,288.00
Additional Mandatory inspections	Non Statutory	Taxable	169.00	176.00
Works up to an estimated cost of $50,000 - Plus levy cost x .0016	Non Statutory	Taxable	1,091.00	1,135.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
Works estimated between $50,000 - $100,000 - Plus levy cost x .0016	Non Statutory	Taxable	1,434.00	1,492.00
Works estimated between $100,000 - $200,000 - Plus levy cost x .0016	Non Statutory	Taxable	1,772.00	1,842.00
Works estimated between $200,000 - $400,000 - Plus levy cost x .0016	Non Statutory	Taxable	2,165.00	2,252.00
Multi Unit Developments (per unit)	Non Statutory	Taxable	1,350.00	1,404.00
COMMERCIAL BUILDINGS- PERMIT FEES				
Value up to $50,000 - (additional @ $150 each)	Non Statutory	Taxable	QUOTATION	QUOTATION
$50,000 - $100,000 - (additional @ $150 each)	Non Statutory	Taxable	QUOTATION	QUOTATION
$100,000 - $500,000 - to be quoted on application	Non Statutory	Taxable	QUOTATION	QUOTATION
$500,000 - $1,000,000 - to be quoted on application	Non Statutory	Taxable	QUOTATION	QUOTATION
over $1,000,000 - to be quoted on application	Non Statutory	Taxable	QUOTATION	QUOTATION
OTHER CHARGES				
Application for Council Report and Consent/Delegate Dispensations	Statutory	GST Free	238.75	244.00
Amended Plans/Building Permits	Non Statutory	Taxable	259.00	269.00
Hoarding Permits - Land Lease Rate ($1 per m2 per day) - Min $200 per week	Non Statutory	GST Free	$242 plus land lease at $1 per square metre per day maximum $300 per week	$242 plus land lease at $1 per square metre per day maximum $300 per week
Special Inspection (house removals) and report/consultancy - To be quoted and invoiced - hourly rate	Non Statutory	Taxable	168.00	174.00
Lapsed/Expired building permits	Non Statutory	Taxable	337.00	337.00
Building inspections for Private Building Surveyors	Non Statutory	Taxable	168.00	168.00
Solicitors Requests- Building Certificates - Per Reg. 326 (1)	Statutory	GST Free	47.60	48.60
Property Information - per Reg. 326(2)	Statutory	GST Free	47.60	48.60
Copies of Plans & Other building approval documents First 5 sheets - additional sheets, A1-A0 $32.50 each, A4-A3 $32.50 full set	Non Statutory	GST Free	141.80	150.00
Swimming Pool Recertification of existing - WITHIN MUNICIPALITY ONLY	Non Statutory	Taxable	250.00	260.00
Public Entertainment Permits - Temporary Occupancy Permit				
1 Structure	Non Statutory	GST Free	359.10	373.00
2-5 Structures	Non Statutory	GST Free	532.75	554.00
6-9 Structures	Non Statutory	GST Free	716.35	745.00
10 + Structures	Non Statutory	GST Free	1,022.75	1,060.00
Additional Inspections	Non Statutory	GST Free	153.65	160.00
Additional Fees - may be applicable	Non Statutory	GST Free	QUOTATION	QUOTATION
PERMIT APPLICATIONS OUTSIDE MUNICIPALITY				
MBS Approval and quote for permit fee required prior to application being submitted. Note: levy payable if work over $10k Domestic = 0.0016% of cost of works Commercial = 0.00128% of cost of works	Non Statutory	Taxable	QUOTATION	QUOTATION
ENGINEERING SERVICES - TRANSPORT				
Temporary Street Closure permits (full and partial closures excl street parties)	Statutory	GST Free	147.60	152.20

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
SUSTAINABILITY, WASTE AND RECYCLING				
80 Litre Initial Garbage Bin (one per premises)	Non Statutory	GST Free	No charge	No charge
120 Litre Initial Garbage Bin (one per premises)	Non Statutory	GST Free	40.60	43.00
240 Litre Initial Garbage Bin (one per premises)	Non Statutory	GST Free	224.90	235.00
Additional Garbage Bins (per 120 litre increase in capacity)	Non Statutory	GST Free	184.30	192.00
Registration for Green Waste Collection	Non Statutory	GST Free	66.00	69.00
Garden Green Waste Collection	Non Statutory	GST Free	49.00	53.00
ENGINEERING SERVICES - ASSET APPROVAL				
After Hours Driveway Inspections	Non Statutory	GST Free	253.36	263.50
Asset protection permits	Non Statutory	GST Free	218.40	227.15
Build Over Easement Applications	Statutory	GST Free	238.75	244.01
Flood Level Information	Statutory	GST Free	238.75	244.01
Legal Points of Discharge	Statutory	GST Free	59.62	60.90
Road Opening Permits	Statutory	GST Free	147.70	152.30
Plan and subdivision checking fee	Statutory	GST Free	3.25% of value of civil works for plan checking and supervision	3.25% of value of civil works for plan checking and supervision
Plan checking fee for outfall drains - single dwellings and any structures that require building permits	Non Statutory	GST Free	136.36	142.00
Plan checking fee for 2 and 3 Lot developments with common property	Non Statutory	GST Free	181.81	189.00
Plan checking fee for 4 - 9 Lot developments with common property	Non Statutory	GST Free	454.55	473.00
Plan checking fee for 10+ developments with common property	Non Statutory	GST Free	681.82	709.00
Plan checking fee for apartment buildings	Non Statutory	GST Free	227.27	236.00
Plan checking fee for small commercial developments <500 m2 and single - 5 industrial/ factory/ warehouse developments	Non Statutory	GST Free	181.81	189.00
Plan checking fee for medium and large commercial developments >500 m 2 and 5+ industrial/ factory/ warehouse developments	Non Statutory	GST Free	363.63	378.00
INFRASTRUCTURE				
RECYCLING AND WASTE CENTRE				
ACCOUNT CUSTOMERS				
Commercial Account Customers (per tonne)	Non Statutory	Taxable	172.00	180.00
Large Commercial Account Customers (per tonne)	Non Statutory	Taxable	162.00	170.00
RUBBISH				
External Tipping Fees - Car Boot Load	Non Statutory	Taxable	19.00	20.00
External Tipping Fees - Station Wagon/Car Load	Non Statutory	Taxable	29.00	30.00
External Tipping Fees - Utes, Vans, Trailers, or Trucks - disposal up to 300kg (minimum charge)	Non Statutory	Taxable	57.00	60.00
External Tipping Fees - Bulk (per tonne) - disposal greater than 300 kg	Non Statutory	Taxable	181.00	190.00
CLEAN GREEN WASTE				
Clean Green - disposal up to 500kg (minimum charge)	Non Statutory	Taxable	50.00	50.00
Clean Green - Bulk (per tonne) - disposal greater than 500kg	Non Statutory	Taxable	105.00	110.00

	Fee Type	GST Status	2014/15 Fee (incl GST) $	2015/16 Fee (incl GST) $
CLEAN CONCRETE				
Concrete - disposal up to 500kg (minimum charge)	Non Statutory	Taxable	45.00	45.00
Concrete - Bulk (per tonne) - disposal greater than 500kg	Non Statutory	Taxable	85.00	90.00
WASTE ENGINE OIL				
Oil - up to 5 litres	Non Statutory	Taxable	No charge	No charge
Oil - greater than 5 litres (per litre)	Non Statutory	Taxable	0.35	0.35
OTHER RECYCLABLES				
Tyres - Passenger Vehicles	Non Statutory	Taxable	10.00	11.00
Tyres - Four Wheel Drives	Non Statutory	Taxable	12.00	13.00
Tyre and Rim - Passenger Vehicles	Non Statutory	Taxable	15.00	16.00
Tyres - Trucks or Tractors	Non Statutory	Taxable	Price on application	Price on application
Mattresses and Bases	Non Statutory	Taxable	25.00	26.00
BBQ Gas Bottles (up to 9kg)	Non Statutory	Taxable	10.00	12.00
PARKSWIDE – ARBOR				
Tree Amenity Valuation	Non Statutory	GST Free	QUOTATION	QUOTATION
PARKSWIDE - NURSERY				
50mm Tube	Non Statutory	Taxable	2.00	2.20
140mm Pot	Non Statutory	Taxable	5.50	5.70
200mm Pot	Non Statutory	Taxable	20.00	21.00

Detailed Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken during the 2015/16 year which are grouped by class.

Capital Works Program Funding for 2015 - 2016

Infrastructure

		Asset Expenditure Type					Funding Source				
		Stay in Business		New							
		Renewal	Upgrade	New	Expansion	Total $	Grants	Contributions	Rates	Reserves	Asset Sales
Bridges											
Local Roads											
2013-5853	Road Bridges Renewal Works Program	280,000				280,000			280,000		
	Local Roads Total	280,000	0	0	0	280,000	0	0	280,000	0	0
	Bridges Total	280,000	0	0	0	280,000	0	0	280,000	0	0
Drainage											
General Drainage											
2014-2343	Drainage Pit Lid Replacement Program	150,000				150,000			150,000		
DOS239	Drainage Assets Field Survey	150,000				150,000			150,000		
DU1	Design for Future Drainage Works - To carry out design of future drainage renewal projects	80,000				80,000			80,000		
DU2	Reactive Minor Drainage Works - Minor drainage works to address resident complaints.	60,000				60,000			60,000		
DU3	Drainage Rehabilitation Program - Undertake rehabilitation of portions of Council's existing stormwater network.	830,000				830,000			830,000		
DU31	Programmed Drainage Upgrades	150,000	150,000			300,000			300,000		
DU5	Funding for Development Contributions - As per Council's Stormwater Drainage Policy No. 1.			45,000		45,000			45,000		
DUS580	CCTV Investigations for reactive drainage works	30,000				30,000			30,000		
DU6	Storm Water Management Initiatives - Installation of stormwater management improvements, including litter traps in accordance with the Stormwater Management Plan.			120,000		120,000			120,000		
	General Drainage Total	1,450,000	150,000	165,000	0	1,765,000	0	0	1,765,000	0	0
	Drainage Total	1,450,000	150,000	165,000	0	1,765,000	0	0	1,765,000	0	0
Footpaths and Cycleways											
Bike Paths											
2012-4175	Winfield and Tie Street Bike Paths to Koorung Trail - Construction				405,000	405,000			405,000		
2014-6468	Gardiners Creek Trail Shared Path Renewal	200,000				200,000			200,000		
RB3	Bicycle facilities - Installation of bicycle racks, signage and linemarking at various sites within Whitehorse			50,000		50,000			50,000		
	Bike Paths Total	200,000	0	50,000	405,000	655,000	0	0	655,000	0	0
Footpaths											
2014-6161	Footbridge and Path Structure in Parks Renewal Program	182,000				182,000			182,000		
2014-6714	General Gravel Path Renewals in Parks	90,000				90,000			90,000		
RF1	Footpath Renewal Program - Renewal of damaged and worn footpaths and provision of disability compliant pram crossings	2,060,000				2,060,000			2,060,000		
RF6164	Parks Constructed Pathways - Restore/replace sealed pathways within parks and reserves	100,000				100,000			100,000		
	Footpaths Total	2,432,000	0	0	0	2,432,000	0	0	2,432,000	0	0
	Footpaths and Cycleways Total	2,632,000	0	50,000	405,000	3,087,000	0	0	3,087,000	0	0
Off street car parks											
Car Parks											
2011-2348	Minor Car Park Renewal Works	50,000				50,000			50,000		
	Car Parks Total	50,000	0	0	0	50,000	0	0	50,000	0	0
	Off street car parks Total	50,000	0	0	0	50,000	0	0	50,000	0	0
Parks, Open Space & Streetscapes											
General Parks											
PG1	General Parks Drainage - Drainage pit reconstruction and upgrades to path drainage requirements at various sites.	20,000				20,000			20,000		
PG2	General Parks Upgrade - Landscape upgrades and major refurbishments, including garden beds.	50,000				50,000			50,000		
PG4	Park Boundary Fencing - Installation and replacement of Council shared cost fences on parks and special fence projects.	120,000				120,000			120,000		
PG7	Interpretive structures and park name signs in various parks.			10,000		10,000			10,000		
	General Parks Total	190,000	0	10,000	0	200,000	0	0	200,000	0	0
Street Trees											
ST1	Main and Local Roads - City wide tree planting program, in accordance with Council's adopted policy and strategy. Includes planting of new and replacement trees.	210,000		90,000		300,000			300,000		
	Main Roads & Residential Streets Total	210,000	0	90,000	0	300,000	0	0	300,000	0	0
Passive											
2008-675	Split Post and Rail Fence Upgrade - Replacement of old fencing at multiple locations	30,000				30,000			30,000		
2011-2539	Sinnott Street Reserve old Olive in-situ refurbishment	10,000				10,000			10,000		
2012-4913	Heatherdale Creek Parklands - Completion of Masterplan improvement works			280,000		280,000			280,000		
2013-5477	Civic Centre Precinct - Amphitheatre and park lighting improvements	25,000				25,000			25,000		
2014-6310	Kingsley Gardens - Public lighting renewal	84,000				84,000			84,000		
2014-6787	Surrey Dive - Northern Edge Treatment Upgrade	100,000		200,000		300,000			240,000	60,000	
2014-7144	Tunstall Park - Glade Hall car park accessibility improvements		5,000			5,000			5,000		
7144	Box Hill Gardens Masterplan Implementation - Works include installation of circuit path lighting, Nelson Road frontage upgrade (WE) facilities and play space (Eden			480,000		480,000				480,000	

Infrastructure

		Asset Expenditure Type					Funding Source				
		Stay in Business		New							
		Renewal	Upgrade	New	Expansion	Total $	Grants	Contributions	Rates	Reserves	Asset Sales
Parks, Open Space & Streetscapes											
PP5	Indigenous Tree Planting in Parks - Planting of indigenous vegetation in garden beds and open space at various sites		20,000			20,000			20,000		
	Passive Total	249,000	25,500	860,000	0	1,134,500	0	0	614,500	520,000	0
Urban Improvements											
2012-4136	Lalumum Village Shopping Centre, Blackburn - Streetscape renewal - Construction	250,000				250,000			250,000		
2012-4190	Jolimont Road Shopping Centre - Streetscape renewal - Construction	140,000				140,000			140,000		
2013-5318	Woodhouse Grove / Station Street Shops - Streetscape renewal - Construction	26,000				26,000			26,000		
2014-6461	Banksia Street Shops - Streetscape renewal - Construction	15,000				15,000			15,000		
UD13	Box Hill Central Activities Area - Infrastructure and streetscape renewal program	310,000	160,000			470,000			470,000		
UD16	Mitcham Shopping Centre - Streetscape renewal - Construction	330,000		170,000		500,000			500,000		
UD05	Streetscape Upgrades - Various high risk shopping centre locations		90,000			90,000			90,000		
UD3	Christmas Decorations on Main Roads - Program provides for festive season decorations along arterial roads	15,000				15,000			15,000		
UD4	Landscape Upgrades - Street intersections landscape upgrades including planting and surfacing works		50,000			50,000			50,000		
UD6	Signage Replacement General - Installation and replacement of signage for shopping centres, Council facilities, etc.	30,000				30,000			30,000		
	Urban Improvements Total	1,156,000	300,000	170,000	0	1,626,000	0	0	1,626,000	0	0
	Parks, Open Space & Streetscapes Total	1,905,000	325,500	1,130,000	0	3,260,500	0	0	2,740,500	520,000	0
Recreational, Leisure & Community Facilities											
Active											
2011-2515	Sportsfield Lighting - Cyclic replacement of lamps and light fittings	40,000				40,000			40,000		
2011-3299	Sportsfield Ground Renewal Program - One site per year	450,000				450,000			450,000		
2012-4211	Eley Park - Sportsfield floodlighting improvements	126,000				126,000	10,000		116,000		
2013-5123	Heatherdale Reserve - Relocation of cricket nets and demolition of existing nets - Construction	230,000				230,000			230,000		
2013-5141	Cambarton Street and Slater Reserve Community Gardens - Garden bed border and fence renewal	10,000				10,000			10,000		
2013-5204	Mont Albert Reserve - Renewal and relocation of practise cricket nets. Design (15/16) construction (16/17)	30,000				30,000			30,000		
2014-6226	Sports field floodlighting - Renewal and upgrade program	95,000				95,000			95,000		
PSA2	Cricket Wicket Upgrades - Upgrade/Replacement of cricket wickets at sports fields	50,000				50,000			50,000		
PSA205	Mahoney's Reserve North Oval - New drainage and irrigation works			200,000		200,000			200,000		
PSA3	Sports Fields Safety Upgrades - Surface improvements, goal posts and sports field fencing	50,000	20,000			70,000			70,000		
	Active Total	1,081,000	20,000	200,000	0	1,301,000	10,000	0	1,291,000	0	0
General Parks											
PC5	Playground Improvement Program - Cyclical replacement & upgrade of existing equipment and play spaces at various parks & reserves in accordance with Council's Play Space Strategy.	615,000	200,000			815,000			815,000		
PC6	BBQ Improvements - Ongoing BBQ renewal works	45,000				45,000			45,000		
	General Parks Total	660,000	200,000	0	0	860,000	0	0	860,000	0	0
	Recreational, Leisure & Community Facilities Total	1,741,000	220,000	200,000	0	2,161,000	10,000	0	2,151,000	0	0
Roads											
Local Roads											
2010-286	McKean Street, Box Hill North Reconstruction (between Dorking Road and Elven Street, Box Hill North)	449,000				449,000	267,826		181,174		
2013-3274	St Georges Avenue, Mont Albert Reconstruction	366,000				366,000	150,000		216,000		
2011-3536	Kerb & Channel Renewal Program	300,000				300,000			300,000		
2012-4134	Barkly Terrace, Mitcham Reconstruction	700,000				700,000	417,826		282,174		
2013-6038	Nunawading Retail Precinct - Laneway Reconstruction - Construction	500,000				500,000			500,000		
2014-6458	York Street, Mont Albert Reconstruction	360,000				360,000		180,000	180,000		
RL1	Future Local Roads Reconstructions - Survey and design for road reconstructions	60,000				60,000			60,000		
RL2	Local Roads Rehabilitation - Annual cyclic resheeting/resurfacing of local roads including necessary preparatory works	2,185,000				2,185,000			2,185,000		
RL24	Minor Road Reconstruction Works - To address urgent requests for minor renewal works as required	60,000				60,000			60,000		
RL3	Transport Condition Data Collection - Paths in parks, car parks and local roads	200,000				200,000			200,000		
RL5	Safe Turning for Waste Trucks Program - Upgrade vehicle crossings and create turning areas in dead end streets for the garbage and recycling trucks	7,500	7,500			15,000			15,000		
RL6175	Replace Faded Street Name Signs	10,000				10,000			10,000		
	Local Roads Total	5,197,500	7,500	0	0	5,205,000	835,652	180,000	4,189,348	0	0
Public Lighting											
2013-6040	Nunawading Retail Precinct - Laneway Security Lighting - Construction			160,000		160,000	160,000				
2014-7147	Halliday Park - installation of car park lighting				30,000	30,000			30,000		
2014-7150	Vermont Tennis Club - Car park security lighting upgrade				30,000	30,000			30,000		
	Public Lighting Total	0	0	160,000	60,000	220,000	160,000	0	60,000	0	0
Traffic Treatments											
PG8	Garden bed planting and upgrades in traffic management devices at various locations		40,000			40,000			40,000		
RT1	Walk Safe /Walk with Care Program - A combined, multi-action pedestrian program focusing on pedestrian safety in vulnerable pedestrian areas in activity centres.		20,000			20,000			20,000		
RT2	Traffic Management & Road Safety Program - Improvements at various locations and traffic treatments identified as requiring interventions in Council's Traffic Management Strategy			120,000		120,000			120,000		

Infrastructure

		Asset Expenditure Type					Funding Source				
		Stay in Business		New							
		Renewal	Upgrade	New	Expansion	Total $	Grants	Contributions	Rates	Reserves	Asset Sales
R122	Road Safety Strategy Implementation - To implement safety treatment works along the local road network and for selected projects which have been identified through the recommended action plans of Council's Road Safety Strategy		30,000			30,000			30,000		
R183/18	Spot Safety Improvements - Minor works in response to safety problems at selected locations along the local road network, including intersections as required		110,000			110,000			110,000		
	Traffic Treatments Total	0	208,000	120,000	0	320,000	0	0	320,000	0	0
	Roads Total	5,197,500	207,500	280,000	65,000	5,750,000	985,652	190,000	4,574,348	0	0
Waste Management											
General Parks											
2010-4480	Landfill Aftercare Management Plan for former landfill sites			100,000		100,000			100,000		
	General Parks Total	0	0	100,000	0	100,000	0	0	100,000	0	0
	Waste Management Total	0	0	100,000	0	100,000	0	0	100,000	0	0
	Infrastructure Total	13,136,500	900,000	1,825,000	470,000	16,433,500	1,085,652	190,000	14,727,848	530,000	0

Acknowledgement of Country
In the spirit of reconciliation, Whitehorse City Council acknowledges the Wurundjeri people as the traditional owners of the land now known as Whitehorse and pays respect to its elders past and present.

CONTACTING COUNCIL
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Fax: 9262 6490
TTY: 9262 6325 (Service for deaf or hearing impaired people)
TIS: 131 450 (Telephone interpreter service. Call and ask to be connected to Whitehorse City Council on 9262 6333.)

Email: customer.service@whitehorse.vic.gov.au
Website: www.whitehorse.vic.gov.au

Service Centres
Whitehorse Civic Centre
(Main service centre)
379-397 Whitehorse Road,
Nunawading 3131

Box Hill Service Centre
Box Hill Town Hall
1022 Whitehorse Road,
Box Hill 3128

Forest Hill Service Centre
Shop 275
Forest Hill Chase Shopping Centre
Canterbury Road, Forest Hill 3131

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Plant and Equipment

		Asset Expenditure Type					Funding Source				
		Stay in Business		New							
		Renewal	Upgrade	New	Expansion	Total $	Grants	Contributions	Rates	Reserves	Asset Sales
Computers and Telecommunications											
IT Equipment											
2011-2642	Finance System Upgrade		80,000			80,000			80,000		
2011-3373	Community Grant Management Database			15,000		15,000			15,000		
2012-4072	HACC Mobile Device Replacement	65,000				65,000			65,000		
2013-5551	IT and Information Management Strategy Implementation - Software integration projects including Trim and Pathway modules		20,000			20,000			20,000		
2014-6108	Arts & Recreation Development Event Booking Software Replacement	75,000				75,000			75,000		
2014-6127	Finance and HR Payroll Systems Replacement	200,000				200,000			200,000		
2014-6186	Whitehorse Centre - Optic Fibre Link Replacement	10,000				10,000			10,000		
2014-6187	Telephone (VoIP) System Upgrade	50,000	50,000			100,000			100,000		
2014-6199	Implementation of Electronic Service Delivery - Whitehorse website upgrades to ensure increasing service requests can be addressed via the WWW/Internet website				40,000	40,000			40,000		
2014-6704	Implementation Mobile Computing Strategy - Purchase of Mobile Devices and Platform Software				60,000	60,000			60,000		
2014-6707	Wi-Fi Networking at Remote Sites				20,000	20,000			20,000		
IT1	Software Licenses - Purchase of additional computer software licenses for office based applications				50,000	50,000			50,000		
IT11	Geographic Information System - System upgrade		100,000			100,000			100,000		
IT13	Whitehorse Asset Management System (WAMS) - Systems enhancements including mobile computing		80,000			80,000			80,000		
IT3	PC Replacement - In line with the IT Strategy recommendations of a 3 year rolling program	150,000				150,000			150,000		
IT44	Aged & Disability Services - Laptop upgrade	20,000				20,000			20,000		
IT5	Civic Centre Information Systems - Cyclical replacement of multi-function copier/fax machine/printers.	25,000				25,000			25,000		
IT5791	Virus protection/security renewal to Councils IT network	45,000				45,000			45,000		
IT6189	Web Services Projects - Investigate and implement e-business initiatives in line with state and federal government roadmaps and directives.		15,000			15,000			15,000		
IT6201	Network Infrastructure - Ongoing upgrade of Council's computer data, file and email storage systems.	80,000				80,000			80,000		
IT6251	Corporate Application Development - Ongoing development of the key corporate applications including Pathway, TRIM, Payglobal & HRSS		25,000			25,000			25,000		
	IT Equipment Total	720,000	370,000	15,000	170,000	1,275,000	0	0	1,275,000	0	0
	Computers and Telecommunications Total	720,000	370,000	15,000	170,000	1,275,000	0	0	1,275,000	0	0
Fixtures, fittings and furniture											
Art Work											
2012-4094	Public Art Program in Open Space			25,000		25,000			25,000		
AA1	Art Acquisition Program - Annual commission/purchase of artwork to develop the Council's art collection			25,000		25,000			25,000		
	Art Work Total	0	0	50,000	0	50,000	0	0	50,000	0	0
Furniture & Equipment											
2008-079	Home Care Services - Cyclical replacement of equipment	5,000				5,000			5,000		
2013-5391	Council Chambers - Chair Replacement	22,000				22,000			22,000		
2013-5493	Civic Suite and Council Chambers - Audio visual replacement	55,000				55,000			55,000		
2014-6125	Whitehorse Centre - Lighting console replacement	22,000				22,000			22,000		
2014-6145	Civic Centre Printroom - Folding, inserting and enveloping machine replacement	55,000				55,000			55,000		
2014-6156	Parking Meter Renewal Program	71,000				71,000			71,000		
2014-6440	Civic Centre Suite - Replacement chairs and tables for Nunawading Room 2	40,000				40,000			40,000		
FE11	Childcare & Family Centres - Furniture replacement program	45,000				45,000			45,000		
FE12	Libraries - Furniture replacement program	20,000				20,000			20,000		
FE13	Mountainview College - Cyclical replacement of existing furniture & equipment.	20,000				20,000			20,000		
FE2	Operations Centre - Replacement of furniture and equipment	90,000				90,000			90,000		
FE25	Whitehorse Early Learning Services - Cyclical replacement of furniture and equipment	29,000				29,000			29,000		
FF45	Various Minor Halls - Replacement of furniture and equipment	5,000				5,000			5,000		
FE5	Aquatink Nunawading - Equipment Replacement Program including pool vac, audio visual, first aid beds etc.	20,000				20,000			20,000		
FE6	Aquatink Nunawading - Health & Fitness Equipment Replacement Program	15,000				15,000			15,000		
FE6300	Civic Services - Cyclical equipment replacement.	5,000				5,000			5,000		
FE6301	Box Hill Town Hall - Furniture Replacement Program	20,000				20,000			20,000		
FE8	Aquatink Nunawading - Furniture Replacement Program	10,000				10,000			10,000		
	Furniture & Equipment Total	488,000	0	0	0	488,000	0	0	488,000	0	0
	Fixtures, fittings and furniture Total	488,000	0	50,000	0	538,000	0	0	538,000	0	0

Plant and Equipment

			Asset Expenditure Type					Funding Source				
			Stay In Business		New							
			Renewal	Upgrade	New	Expansion	Total $	Grants	Contributions	Rates	Reserves	Asset Sales
Plant, machinery and equipment												
Plant & Light Fleet												
P5783	Operations Centre	Change over passenger vehicles, as per Council Policy.	1,750,000				1,750,000			800,000		950,000
P5784	Operations Centre	Replacement of heavy & minor plant	1,500,000				1,500,000			1,350,000		150,000
		Plant & Light Fleet Total	3,250,000	0	0	0	3,250,000	0	0	2,150,000	0	1,100,000
		Plant, machinery and equipment Total	3,250,000	0	0	0	3,250,000	0	0	2,150,000	0	1,100,000
		Plant and Equipment Total	4,438,000	378,000	86,000	178,000	5,044,000	0	0	3,844,000	0	1,100,000

Property

		Asset Expenditure Type					Funding Source				
		Stay in Business		New							
		Renewal	Upgrade	New	Expansion	Total $	Grants	Contributions	Rates	Reserves	Asset Sales
Building Improvement											
Aged Care											
2013-6327	Blackburn Senior Citizens Centre - Accessible toilet upgrade - Construction	36,000	20,000			56,000				56,000	
2014-6196	Mountainview College - Pergola and Canopy Construction			120,000		120,000				120,000	
BAC5	Aged Care Facility Refurbishment Provision - Ongoing infrastructure renewal upgrades to Gowanlea and Cootamarra Aged Care facilities	100,000				100,000				100,000	
	Aged Care Total	136,000	20,000	120,000	0	276,000	0	0	0	276,000	0
Civic Operations											
2013-3412	Operations Centre - Female toilets and change room upgrade - Construction	130,000				130,000			130,000		
2011-3418	Operations Centre - Entry and exit doors conversion to auto operation to enhance accessibility	40,000	20,000			60,000			60,000		
2011-3497	Whitehorse Recycling and Waste Transfer Centre - Waste pit floor renewal	100,000				100,000			100,000		
2013-3500	Whitehorse Recycling and Waste Transfer Centre - Weighbridge building extension				60,000	60,000			60,000		
2013-5137	Whitehorse Recycling and Waste Centre - Waste pit canopy refurbishment - Construction	1,250,000				1,250,000			1,250,000		
2014-6105	Emergency Power Supply upgrade - Civic Centre and Nunawading Library - Design	5,000	20,000			25,000			25,000		
2014-6730	Recycling & Waste Centre Weighbridge Replacement	70,000				70,000			70,000		
BC1	Civic Centre - Office modifications for OHS ergonomics and business improvement purposes	250,000				250,000			250,000		
	Civic Operations Total	1,845,000	40,000	0	60,000	1,945,000	0	0	1,945,000	0	0
Community Use											
2013-5107	Strabane Chapel Hall - Carpark Renewal - Construction	100,000				100,000			100,000		
2013-6017	Blackburn Lake Sanctuary Visitors Centre - Major entry and facade modification - Construction	300,000	50,000		120,000	470,000			470,000		
2014-6179	Whitehorse Community Resource Centre - CCTV Installation			8,000		8,000			8,000		
2014-6505	Box Hill Town Hall - Hub windows and render renewal - Design	10,000				10,000			10,000		
2014-6506	Box Hill Town Hall Kitchen Upgrade - Design	35,000				35,000			35,000		
BCP6	Neighbourhood Houses - Minor infrastructure renewal across 5 sites on a priority basis	30,000				30,000			30,000		
	Community Use Total	475,000	50,000	8,000	120,000	654,000	0	0	654,000	0	0
Early Childhood & Maternal Care											
2013-5325	Whitehorse Children's Services Centres - Bathroom facilities upgrade to address OHS issues and Worksafe audits	150,000	50,000			200,000			200,000		
BCM3	Whitehorse Early Learning Services - Renew sand pits and ten bark of various centres	35,000				35,000			35,000		
BCM6094	Pre School Refurbishment Program - Refurbishment works at various Pre-schools as per building condition audits	250,000				250,000			250,000		
BHS100C	Whitehorse Early Learning Services - Renewal and risk management program for outdoor structures including play equipment	50,000				50,000			50,000		
	Early Childhood & Maternal Care Total	485,000	50,000	0	0	535,000	0	0	535,000	0	0
General Buildings											
X006-017	Climate Change Risk Adaption - Improvement measures at various sites	25,000	25,000			50,000			50,000		
2014-6138	Building Surrounds Asset Renewals	100,000				100,000			100,000		
2014-6712	UPS Renewal - 14 UPS across 9 sites	200,000				200,000			200,000		
2014-6785	Building Fit Out Renewals	200,000				200,000			200,000		
BG1	Electrical Switchboard Upgrade Program - Replacement of non compliant switchboards at various locations	50,000				50,000			50,000		
BG2	Sustainable Energy Initiatives - Installation of energy saving initiatives	100,000				100,000			100,000		
BG3	Essential Services Compliance Program - Installation of ESM devices to buildings on Council land in conformance with BCA requirements	115,000				115,000			115,000		
BG4	Building Roof Replacement Program - To ensure Council facilities are maintained to optimum level of service and use to prolong the building longevity	100,000				100,000			100,000		
BG51/4	Post Completion Works - Expenditure for completing minor works related to Capital Works building projects completed in previous years	20,000				20,000			20,000		
BG6309	Hazardous Material Removal - Removal of hazardous material within Council buildings to minimise and eliminate risk of exposure to the public	150,000				150,000			150,000		
BG6325	Building Structure Renewals and Upgrades	105,000				105,000			105,000		
BG6326	Mechanical Plant Replacement & Upgrade Program	300,000				300,000			300,000		
BG7	Sustainable Water Initiatives - Installation of water saving devices in Council buildings, such as dual flush toilets, flow control valves and water tanks			50,000		50,000			50,000		
BG8	Safe Roof Access to Council buildings - Provision of anchor points, ladders and railing to enable safe working conditions for maintenance works on Council's buildings			50,000		50,000			50,000		
BG9	Renewable Energy Initiatives at Council Buildings - Implementation of renewable energy initiatives at Council buildings such as solar hot water services, lighting or PV panels			50,000		50,000			50,000		
	General Buildings Total	1,495,000	25,000	150,000	0	1,670,000	0	0	1,670,000	0	0

Property

		Asset Expenditure Type					Funding Source				
		Stay in Business		New							
		Renewal	Upgrade	New	Expansion	Total $	Grants	Contributions	Rates	Reserves	Asset Sales
Public Amenities											
2011-3642	Ewloo Public Toilet Refurbishment	20,000				20,000			20,000		
	Public Amenities Total	20,000	0	0	0	20,000	0	0	20,000	0	0
Sports & Reception											
2011-3328	Sportlink - Blade Sign Installation			50,000		50,000			50,000		
2013-4038	Aqualink Nunawading - Gym floor replacement	60,000				60,000			60,000		
2014-6433	Aqualink Nunawading - Sodium Hypochlorite Storage Spill Containment Relining	20,000				20,000			20,000		
	Sports & Reception Total	80,000	0	50,000	0	130,000	0	0	130,000	0	0
	Building Improvement Total	4,589,000	185,000	338,000	188,000	5,199,000	0	0	4,924,000	275,000	0
Buildings											
Community Use											
2011-3240	Blackburn Library Redevelopment - Concept design	30,000			20,000	50,000			50,000		
2014-7171	Whitehorse Centre Redevelopment	100,000			100,000	200,000			200,000		
2014-7173	Nunawading Community Hub	250,000			250,000	500,000			500,000		
	Community Use Total	380,000	0	0	370,000	750,000	0	0	750,000	0	0
Sports & Recreation											
2011-3988	Elgar Park Pavilion Redevelopment - Design	100,000				100,000			100,000		
2011-3845	Kalang Park Pavilion Refurbishment - Construction	540,000			810,000	1,350,000			1,350,000		
2014-6121	Hagenauer Reserve - Store Shed Reconstruction	100,000				100,000			100,000		
BSR6225	Livingstone Pavilion Refurbishment - Design and Construction	360,000				360,000			360,000		
BSR6310	Bennettswood Reserve Pavilions Redevelopment - Design and Construction	735,000				735,000	180,000		555,000		
	Sports & Reception Total	1,835,000	0	0	810,000	2,645,000	180,000	0	2,465,000	0	0
	Buildings Total	2,235,000	0	0	1,180,000	3,415,000	180,000	0	3,235,000	0	0
Land											
Land Acquisition											
2011-3624	Open Space Strategy Land Acquisition			1,483,000		1,483,000				1,483,000	
	Land Acquisition Total	0	0	1,483,000	0	1,483,000	0	0	0	1,483,000	0
	Land Total	0	0	1,483,000	0	1,483,000	0	0	0	1,483,000	0
	Property Total	6,741,000	185,000	1,911,000	1,368,000	10,097,000	180,000	0	8,159,000	1,758,000	0
	Grand Total	24,313,500	1,450,000	3,051,000	2,060,000	31,574,500	1,165,852	100,000	26,850,648	2,278,000	1,180,000